



**SHIRE OF MORAWA**

**ORDINARY COUNCIL MEETING**

**ATTACHMENTS**

**Thursday, 20 April 2023**



**WESTERN AUSTRALIA'S**  
**WILDFLOWER COUNTRY**

# Confidential Agenda Attachments

Shire of Morawa

Ordinary Council Meeting

20 April 2023

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## List of Attachments

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### **11.1 Chief Executive Officer**

#### **11.1.2 Shire of Morawa Corporate Business Plan 2023-2033**

*Attachment 1 – 11.1.2a Review of outcomes from Corporate Business Plan 2019-2023*

*Attachment 2 - 11.1.2b Shire of Morawa Corporate Business Plan 2023-2033*

#### **11.1.3 Early Childhood Education and Care in Morawa**

*Attachment 1 – 11.1.3a ECEC Final Needs Analysis Report*

*Attachment 2 – 11.1.3b Morawa District High School Letter of Support*

#### **11.1.4 Tree Farm Development Application**

*Attachment 1 – 11.1.4a Bellaranga Change of Land Use - Proposed Tree Farm Application*

### **11.2 Executive Manager Corporate & Community Services**

#### **11.2.1 Statement of Financial Activity – March 2023**

*Attachment 1 – 11.2.1a Monthly Financial Report for the period ending 31 March 2023*

*Attachment 2 – 11.2.1b Bank Reconciliation for the period ending 31 March 2023*

*Attachment 3 – 11.2.1c List of Accounts Paid for the period ending 31 March 2023*

### **12.1 Reports from Committees**

#### **12.1 March 2023 Minutes of WALGA State Council Meeting**

*Attachment 1 – 12.1a Minutes of WALGA State Council Meeting, 1 March 2023*

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## Ordinary Council Meeting 20 April 2023

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***Attachment 1- 11.1.2a Review of outcomes from Corporate Business Plan 2019-2023***

***Attachment 2- 11.1.2b Shire of Morawa Corporate Business Plan 2023-2033***

***Item 11.1.2- Shire of Morawa Corporate Business Plan 2023-2033***

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**CORPORATE BUSINESS PLAN 2019 - 2023**

Ref #	Strategy	2023 Comment	Completion
<b>Outcome 1.1</b> Maintain and increase population.			
1.1.1	Make land available for commercial and industrial uses, including progression of stage 1 industrial.	Industrial land scoped - further development part of new Plan	Ongoing - in new Plan
<b>Outcome 1.2</b> Maximise business, industry and investment opportunities.			
1.2.1	Continue to liaise with CBH to upgrade and extend grain handling and storage facilities.	CBH have added temporary extra storage with long term retention plans underway	Ongoing liaison with CBH part of BAU
1.2.2	Continue to support development of the tourism industry such as Bike Trail (RgM)	Tourism remains a focus although not as focal as in 2019	Ongoing - BAU
1.2.3	Implement the 'Trail Development Process' for the Morawa Trails Project.	Trails project undertaken under wildflower country banner as a regional initiative	Ongoing
1.2.4	Continue to support NMEITA and its strategic direction (Education Industry Training Alliance): <ul style="list-style-type: none"> <li>Develop an Industry Training Centre</li> </ul>	NMEITA has stalled when chaired elsewhere. Main focus for Shire remains advocacy and support for Morawa education	Ongoing - education support remains - new Plan ECEC project suggested
1.2.5	Engage with resource and mining companies to invest in the region and commit to local employment and buying local (RgM)	Ongoing meetings with Karara and now Arrowsmith Development Hub	Ongoing
1.2.6	Continue to Support the Morawa Visitors Information Centre.	Provide venue, public wifi access, and printing/financial assistance	Ongoing - BAU
1.2.7	Continue to support the Wildflower Country Tourism Committee.	This has stalled of late as the committee has become disjointed and unsure of its purpose beyond advertising	Ongoing
1.2.8	Develop an Industry Training Centre.	Outside of Shire scope - advocacy with Ag College and Dept. of Ed	Advocacy role
1.2.9	Develop new road entry signage to attract and promote Morawa	New entry signs installed in 2020	Complete
<b>Outcome 1.3</b> Responsive to innovation and new technologies.			
1.3.1	Advocating for improved telecommunication options and solutions.	A number of digital improvement initiatives have occurred over the last four years - such as digital farm grants and blackspot issues raised - not Shire but ongoing advocacy role	Advocacy role

Ref #	Strategy	2023 Comment	Completion
<b>Outcome 1.4</b> Provide essential services and infrastructure to support population growth.			
1.4.1	<p>Investigate and promote Morawa as ideal location to partner to explore green technologies to become independent of grid for power supplies.</p> <p>Investigate opportunities for co-locating alternative energy opportunities.</p>	Difficult to achieve without the right commercial partner. A number of green companies are choosing the Arrowsmith area due to gas, wind, solar, and port access. In general the Shire remains open and active in trying to find new opportunities	Out of Scope to deliver
<b>Outcome 1.5</b> The main street is the civic and retail heart connecting the town.			
1.5.1	Town Centre revitalisation strategies as contained in the Morawa Growth Plan.	Town Centre has been utilised for a number of events such as Christmas Street Markets and Australia Day. More of a economic centre of town and civic precinct. Looking in new Plan to develop Solomon Terrace into a community precinct.	Ongoing - BAU
<b>Outcome 1.6</b> Attractive and well-maintained buildings and streetscapes.			
1.6.1	Continue to implement and fund Façade Enhancement and Policy 2.3 Heritage Colours – but through the entire Shire subject to high level community engagement.	Local Heritage plan adopted and a number of main street buildings have seen improvements. The old road board building has also received improvements. Encouraging whole of town improvements part of new Plan.	Ongoing - Stage 3 part of new Plan
1.6.2	Continue to maintain a high standard of landscaping and maintenance with appropriate vegetation selection.	Ongoing - Greening Plan development part of new Plan	Ongoing
1.6.3	Masterplan complete. Develop a Business Case for a tourism, community and cultural precinct at the old Shire Council Chambers and Town Hall.	Plan complete - undertaken two stages of the development. Funding dependent plan.	Ongoing project subject to staged development and funding - Stage 3 works in new Plan
1.6.4	Encourage residents to improve presentation of their properties including removal of those dilapidated and beyond useful life or heritage value.	No progress in this area, with issue enhanced via cyclone.	Ongoing
1.6.5	Implement the Street Tree Planning, Footpath and Greening Project utilising native vegetation where possible.	Greening Plan development underway	Ongoing - Greening Plan part of new Plan

Ref #	Strategy	2023 Comment	Completion
<b>Outcome 1.7</b>		Well maintained local roads and ancillary infrastructure.	
1.7.1	Establish a prioritisation schedule and road hierarchy for the upgrade of roads infrastructure and promote successes and completion.	Morawa-Yalgoo Road has been the main priority of RRG funding	Ongoing - Road assets a key priority in new Plan
1.7.2	Maintenance and renewal of roads, and ancillary infrastructure is undertaken in accordance to Shire Asset Management Plan.	Development of a Road Capital Works Plan was undertaken, it now needs review and maintenance aspects added.	Ongoing - Road assets a key priority in new Plan
1.7.3	Lobby government and private sector for increased road maintenance funding.	Ongoing	Advocacy role
1.7.4	Control roadside vegetation.	Ongoing	Ongoing - BAU
1.7.5	Develop Footpath Development and Asset Management Plan.	A number of footpath improvements have been completed with funding secured for another two years. A new 10 year plan needs developing.	Ongoing - footpath enhancement part of new Plan
<b>Outcome 1.8</b>		Affordable, diverse and quality accommodation options for both residential and business.	
1.8.1	Identify preferred sustainable use(s) and seek funding to redevelop the old Morawa Hospital.	The old hospital has seen minimal change over the four years with cost expectations making an improvement project unfeasible. The Shire has sought to engage the State to take ownership or responsibility for remediation with little response.	Ongoing - Advocacy Role
<b>Outcome 1.9</b>		Increased investment in transport networks.	
1.9.1	Secure funding to seal the Morawa airport.	Sealed Apron and secured funding for vermin fence but unlikely to achieve a full seal due to minimal usage	Maintenance of Aerodrome part of Bau
1.9.2	Continue to lobby to widen and upgrade the Mullewa-Morawa section of the Wubin-Mullewa Rd.	Ongoing lobbying for Wubin-Mullewa road improvements.	Advocacy role
<b>Outcome 2.1</b>		Ensure natural resources are used efficiently and effectively.	
2.1.1	Greater communication, encouragement and promotion of recycling and recycling initiatives: i. Review and update Waste Management Strategy and identify regional locations for waste collection ii. Investigate commercial opportunities to receive and process externally source liquid and solid waste	Waste Plan still a work in progress and minimal recycling improvements made other than the introduction of the Container Deposit Scheme by a community group.	Ongoing - Waste/Transfer Station improvements in new Plan
<b>Outcome 2.2</b>		Enhance and promote rehabilitation of our native vegetation.	
2.2.1	Work with Central Wheatbelt Biosecurity Association	Ongoing support	BAU
2.2.2	Rehabilitate, protect and conserve Shire controlled land, with greater emphasis on controlling Declared Pest Plants.	Part of normal reserve maintenance.	BAU
2.2.3	Support and promote environmental management practices.	Practices supported as BAU	BAU
2.2.4	Undertake a Flora and Fauna Study.	Never clear as to where and for what purpose	Flora and Fauna Surveys conducted as required for specified sites when clearing or undertaking other activities.

Ref #	Strategy	2023 Comment	Completion
<b>Outcome 3.1</b>		<b>Services and facilities that meet the needs of the community.</b>	
3.1.1	Support the provision of adequate GP services, Dental, Allied Health and the role of NDIS and aged persons support.	Ongoing support to GP and Dental Van	BAU
3.1.2	Advocate and support the maintenance of adequate police and emergency services.	Ongoing support provided as needed	BAU
3.1.3	Continue to operate and resource the Morawa Youth Centre.	Youth Centre has had a number of exciting initiatives and decent attendance over the last 4 years	BAU
3.1.4	Advocate and continue to support the Morawa Community Resource Centre.	Supports the CRC, however the centre has struggled from a governance perspective in recent years.	BAU
3.1.5	Continue to provide Department of Transport Licensing Services.	Ongoing, new licence with DoT in place	BAU
3.1.6	Continue to support the visiting Vet Services.	Support provided when needed. Now have a local mobile vet service too.	BAU
<b>Outcome 3.2</b>		<b>Respect our cultural, indigenous and heritage assets.</b>	
3.2.1	Support to community activities and events.	Ongoing support to a variety of activities and events driven by the community	BAU
3.2.2	Develop a Reconciliation Action Plan (RAP) thorough high-level community engagement.	Relationship with Indigenous community as grown in recent years but no RAP developed	Development of RAP in new Plan
3.2.3	Explore opportunities and grants to appropriately repurpose heritage assets.	Old Shire Chambers has received significant upgrades and has been utilised as cyclone recovery hub.	Various asset renewal items in new Plan
<b>Outcome 3.3</b>		<b>Retain a safe environment.</b>	
3.3.1	Continue to support visiting ranger services.	Shire contracts the Ranger Services	BAU
3.3.2	Develop a Public Health Plan.	The development of a public health plan is still needed, however a number of outcomes aligned to what would be in a Plan have been achieved such as the introduction of a community gym.	BAU - EHO role
<b>Outcome 3.4</b>		<b>A wide range of regional events.</b>	
3.4.1	Continue to support Morawa Biennial Arts Awards and Exhibition.	Successful event in 2022. Planning underway for 2024 event. Various Covid-19 interruptions	BAU
3.4.2	Work with the community to develop and promote a community events calendar and plan a unique or iconic event.	The Shire has a community events calendar on its website that can be subscribed too for notifications. Usage is low and event attendance is varied.	BAU
<b>Outcome 3.5</b>		<b>Improved and well-maintained community, recreational and civic infrastructure.</b>	
3.5.1	Maintain community recreational and civic infrastructure in accordance to the Shire Asset Management Plans.	Ongoing asset renewal is part of the new Plan and BAU	Ongoing
3.5.2	Development of Netball Courts at the Sporting Complex.	New surface, lights, and improved drainage complete - shed works underway.	Complete
<b>Outcome 3.6</b>		<b>Support an Inclusive Community.</b>	
3.6.1	Welcome and support new community members through appropriate activities and events.	Various new member events, and recent introduction of migrant employment program.	Ongoing

Ref #	Strategy	2023 Comment	Completion
<b>Outcome 4.1</b> A well informed, connected and engaged community that actively participates.			
4.1.1	Develop a communication strategy: <ul style="list-style-type: none"> <li>• Implement the communications and engagement plan and framework in all major initiatives.</li> <li>• Effectively utilise social engagement platforms such as Facebook to engage in a timely and efficient manner.</li> <li>• Promote Morawa as an attractive place to live and work with appropriate promotional videos suitable for different platforms, including social networking.</li> <li>• Develop a Shire based Economic development Strategy aligned with NMEDS and Regional BluePrint.</li> <li>• Town Centre revitalisation strategies as contained in the Morawa Growth Plan</li> </ul>	Shire communication plan utilised, with consultation on various items	Project specific and BAU
<b>Outcome 4.2</b> Existing strong community spirit and pride is fostered and encouraged.			
4.2.1	Continue to administer the Morawa Future Fund.	Was ongoing until 2021 when low interest rates have impacted reserve balance and cyclone disruption. Aim to recommence in August 2023.	BAU
4.2.2	Support leaderships / youth development programs through the Morawa Youth Centre.	Ongoing	BAU
<b>Outcome 4.3</b> A local government that is respected, professional and accountable.			
4.3.1	Provision of professional training and development opportunities for Councillors.	Councillor training became mandatory. Various training opportunities are shared via WALGA	BAU
4.3.2	Undertake annual customer satisfaction and feedback surveys.	Not implemented due to cost implications and other priorities.	Revisit during new Plan term.
4.3.3	Maintain a high standard of customer service and record keeping.	Customer service improvements have become noticeable over the last couple of years with further enhancements planned in the next few years.	BAU
<b>Outcome 4.4</b> Strong regional partnerships with government and industry.			
4.4.1	Deliver services as a sub-regional hub for the North Midlands.	Developing a master plan for a sub-regional community precinct on Solomon Terrace. Work on opportunities as they arise.	Ongoing
<b>Outcome 4.5</b> Long term financial viability.			
4.5.1	Maintain a Financial Health Indicator (FHI) score within acceptable benchmarks	Ratios have been removed and are under review. In general the Shire has good financial health but not necessarily within agreed Department parameters.	Ongoing
4.5.2	Ensure currency of all required IPRF documents including Assets Management Plans, Plant Replacement Programs, Strategic Community Plan, Corporate Business Plans and Long-Term Financial Plan.	Plans have remained relevant throughout the plan term with significant IPR renewal underway.	Ongoing



# **Shire of Morawa**

# **Corporate Business Plan**

2023-2033





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# Introduction

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The Shire of Morawa Corporate Business Plan (the Plan) provides a 5–10-year overview of the Shire's operations within the context of a strategic and financial integrated planning framework.

The Plan is driven by two overarching goals:

1. Provide a realistic overview of the Shire's resource availability and capability, to provide for long term financial and service delivery sustainability.
2. Provide a concise overview of the work the Shire will undertake to direct Morawa towards the Vision identified in the Strategic Community Plan 2022-2032 by targeting deliverables against key Aspirations and Strategic Focus Areas.

The Plan is informed by all the Shire's specific purpose action plans or strategies, asset management plans, financial planning processes, and service level capabilities. The key aim is to provide a single document that combines the various components of the integrated planning framework into a simple, realistic, and reader centric plan.

# Strategic Context

All WA Local Governments are required to prepare a “Plan for the Future” under Section 5.56(1) of the Local Government Act 1995. Under the Integrated Planning and Reporting Framework, the Strategic Community Plan, and the Corporate Business Plan, are the principal documents in a Local Government’s “Plan for the Future”. *Fig 1 demonstrates the Long Term Operational Planning model used by the Shire.*



**Figure 1**



# Strategic Context (*continued*)

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The Shire of Morawa's Strategic Community Plan 2022-2032 was adopted in August 2022 and represents a major review of previous strategic plans and involved significant community engagement. The Strategic Community Plan (2022-2032) endeavours to be a plan for all and moves away from operational or goals specific to the local government and looks more holistically at what the community aspires to be. The community vision has been revised to emphasise the uniqueness of Morawa and place a greater emphasis on liveability. *Fig 2 demonstrates the Community Vision, Aspirations, and Strategic Focus Areas that will drive the Shire's strategic planning.*

The Shire of Morawa Corporate Business Plan is a more internal focussed strategic document that ascertains how the Shire will utilise its resources to deliver outcomes that align with the longer-term aspirations of the community as outlined in the Strategic Community Plan whilst acknowledging the Shire's responsibility for sustainable operations, governance, and asset management.

As well as being informed by the Strategic Community Plan, the Corporate Business Plan is also informed by other key strategies or plans, at both a community and internal operation level. The below documents have actively contributed towards the development of this iteration of the Corporate Business Plan. Future iterations will be informed by new plans and strategies as they are developed.

- Strategic Resource Plan 2022-2037 (incorporating Asset Management and Long-Term Financial Planning)
- Shire of Morawa Workforce Plan 2022-2032
- Shire of Morawa Arts and Culture Plan (adopted September 2022)
- Shire of Morawa Tourism Plan (adopted September 2022)
- Town Planning Scheme No.3 (pending adoption) and associated town planning documents
- ICT Plan (under development)
- Greening Plan (under development)
- Business Continuity and Disaster Recovery Plans
- Asset Management Plans



# Strategic Context (continued)

Figure 2: The Plan on a Page

## Create a sense of place for visitors

- Factor the visitor experience into planning and design decisions
- Develop and Implement a Tourism Plan
- Embrace a commitment to excellent service
- Ensure the townsite and its services are accessible to all

## Activate a vibrant small business sector

- Facilitate and support small business
- Encourage variety and competition
- Maintain strong support systems and services

## Take pride in our community and an aesthetically appealing townsite

- Develop and implement a townsite greening plan
- Enhance the appearance of homes, gardens, businesses, public buildings, and open spaces
- Utilise public art
- Celebrate our wins

## Embrace cultural and social diversity

- Develop and implement an Arts and Culture plan
- Champion inclusion and engagement
- Invest in socialisation and belonging
- Promote positive aging in place across the community

## Cement strong foundations for growth and prosperity

- Safe and suitable road and other transport networks
- Ready to go commercial and industrial facilities
- Enhance partnerships and alliances

## Occupy a Safe and Healthy living space

- Build safer neighbourhoods
- Occupy fit for purpose housing
- Increase active living
- Enhance health service provisions

## Be future focussed in all we do

- Ensure the Shire and its assets are well resourced and sustainable
- Embrace recycling and renewable energy
- Foster passion and belief in younger residents





# Strategic Context (*continued*)

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The purpose of the integrated planning framework is to ensure that Council decisions deliver the best results for the community with the available resources. The Corporate Business Plan is the key driver for the Shire's annual budget development and service delivery priorities.

Importantly, plans are only effective if adequate resources are dedicated to ensuring they can be delivered. Events beyond the community and Shire's control, such as major storms, or changes to State or Federal government policies may require the Council to rethink the timing of projects, or to reallocate resources to address new issues not necessarily aligned with the Strategic Community Plan or Corporate Business Plan in their current form. As such the Corporate Business Plan will be subject to an annual review to ensure it is working with the most up to date information, has factored in resource constraints, and has built in deliverables associated with strategic plans.

The Morawa community recognised the importance of ensuring the Shire and its assets are well resourced and sustainable in the Strategic Community Plan, and this Plan seeks to work towards this strategic focus area by ensuring resource allocation is factored into future planning and decision making.

By planning correctly and presenting information in a usable format, all parties can dissect information to make informed, appropriate, and rational decisions. A simplified Corporate Business Plan also benefits transparency and aides the community with understanding the Shire's capabilities and resource constraints.



# Strategic Context (continued)

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*The Shire aims to bring several different factors together into an easy to digest format that allows for improved future planning. The plan has a clear objective to identify:*

- Realistic assessments of current and future operational finances, and to determine the level of “discretionary money” available each year.
- Identification of all operational/non-operational financial issues.
- Integration of the Community Plan Aspirations, the Community Plan Strategic Focus Areas, and other Action Plans into a single set of strategic deliverables and resource implications.
- Finance considerations for future directions; in particular, the replacement and renewal of existing assets with estimated costs and proposed years of implementation considered.
- Strategically aligning operations for the continual improvement of services and facilities in line with the Community Plan.
- Proposal of the most appropriate mix of funding options to maximise the services provided and to spread the effects adequately and more evenly across multiple years. Particularly highlighting those projects or initiatives that are dependent on extraordinary funding opportunities.
- Align revenue inflows with expenditure outflows to maximise delivery of both services and construction-based projects.
- Maximise the opportunity to receive external funding (grants) by having worked plans with strategic integration available for the grant submission process for consideration and allocation.
- Maximise the ability to pivot the organisation and its future planning (construction, service, or project) timeframes rapidly based on changing external input, in particular external funding (grant) opportunities or challenges such as cyclones.





# Our Shire

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The Shire of Morawa is a small rural Local Government with a population of fewer than 1,000 people. The Morawa economy is driven by agricultural exports, supported by medical, retail, and government services, as well as fringe mining activities. The Morawa townsite acts as a sub-regional hub offering Education and Health Care services that benefit residents outside of the Morawa district.

The Morawa Shire Council is made up of seven Councillors representing the district as a single ward.

The Shire operations are managed by the Chief Executive Officer and an Executive Management Team made up of the Executive Manager Corporate and Community Services and the Executive Manager Works and Assets. The Chief Executive Officer and the Executive Management Team manage a workforce of approximately 30 full time equivalents.

Council provides and maintains a range of infrastructure, land, buildings, and other assets to enable services to be delivered to the community.

- Transport Infrastructure
  - › Roads comprising 974km of roadways with 195km sealed
  - › culverts (324)
  - › railway crossings (15)
  - › road signs (727)
  - › floodways' (115)
  - › footpaths (13.8 km) and kerbing
- Buildings
  - › 50+ buildings valued at over \$20m – includes but not limited to:
    - » Town Hall
    - » Gutha Hall
    - » Recreation Centre
    - » Oval Function Room
    - » Depot
    - » Medical Centre
    - » 19 Houses
    - » Shire Office
    - » Caravan Park Accommodation

- Recreational and Other Infrastructure
  - › 1800 hectares of reserve to be maintained
  - › 50m swimming pool facility
  - › Airport
  - › Gymnasium
  - › Landfill
  - › Sewerage System

***Overall, the Shire is managing close to \$75m of non-current assets for the benefit of the community.***

# Our Shire (*continued*)

The Shire's business as usual operations fall within the divisional areas managed by the CEO and Executive Managers as summarised below:

Office of the CEO	Corporate and Community Services	Works and Assets
Human Resource Management including Workplace Health and Safety	Financial Services	Road Construction and Maintenance
Governance and Councillor Support	Customer Service	Parks, Gardens, and Surrounds
Strategic Planning and Risk Management	Library and Youth Services	Building and Facility maintenance
Compliance (EHO, Rangers, general legislative compliance)	Community Support and Development	Plant and Depot operations
Organisational Development	Facility Management including Cleaning	Capital project management and delivery
Emergency Management	ICT, Record Keeping, and other Corporate Functions	Planning and Building Services
		Waste Management

# Our Shire (continued)

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On average the Shire expends approximately 60% of its funds delivering upon operational requirements such as service delivery and asset maintenance, with the rest of its funds going towards capital works (purchase, construction, or renewal of assets) or future planning (reserve transfers or strategic initiatives).

In reviewing the organisation the adjacent SWOT (Strength, Weakness, Opportunity, Threat) analysis was undertaken for the Shire to ensure the Plan was cognisant of key impactors on success.

**S**

## Strengths

Strong and stable Council  
Committed community focussed employees  
Good understanding of the road and transport network  
A willingness to be a sector leader and change

**W**

## Weaknesses

Workload impacts on standards and deliverables  
Location impacts on ability to attract staff and contractors  
Minimal community volunteering for Shire events or activities  
Ageing assets  
Reliance on grant and external funding – no significant own source revenue other than rates  
Historic underspending on asset renewal

**O**

## Opportunities

New executive team implementing a future focussed mindset  
Renewable energy and infrastructure use is growing  
Shire President has strong regional and State networks

**T**

## Threats

High inflation  
Changing government priorities  
Stagnant population  
Increased community and industry demand/expectations on services and assets

# Key Assumptions

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To develop the Plan, the Shire has had to make several basic assumptions that underpin its service delivery, financial resources, and future planning as detailed below:

1. The population of Morawa is predicted to remain at under 1,000 people for the next 10 years thus suggesting service demands, the residential rate revenue, and local fee generation base will be relatively consistent.
2. Inflation will average out at 3.5% per annum (noting current short-term inflation is proposed at closer to 7%) – the Shire will seek to counteract this with cost savings and efficiencies and plan for a 1% per annum increase to materials and contract costs – this is also likely to mean service level reductions.
3. Rates income will increase by 4.5% per annum as per the Strategic Resource Plan
4. Anticipated employee award rate increases will average out across the 10-year period at 3.5% per annum with organisational efficiencies aiming to cap employee cost increases at 2% per annum – this will likely result in increased technological investment in the first few years of the business plan.
5. Financial Assistance Grants will not decrease.
6. Fees and charges will be put to Council prior to each budget adoption but the annual yield from Fees and Charges is only predicted to increase by an average of 2% per annum across the period of the Plan.
7. Interest on investments (term deposits) is predicted to remain low for at least for the next 5 years.
8. Utilities are predicted to increase by 2% per annum however this is difficult to predict, and unit rates can increase by more than inflation.
9. Insurances have been calculated to increase by an average of 2% per annum across the life of the plan. It is known that the current insurance market is difficult and given recent natural disasters, costs are likely to increase by closer to 10%. There is potential for insurance costs to increase on average substantially above 2% but this situation is being monitored and may require future changes in assumptions.

As with any strategic document with underlying assumptions over several years there is the likelihood that the assumptions or other aspects of the document are inaccurate. All figures included within the Plan are based upon present conditions with future projections/predictions based on current knowledge informed by past experiences.

As such it is important that the Shire reviews the Plan annually and undertakes a detailed analysis before transitioning the Plan into the Annual Budget.

# Key Focus Areas

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*Given the limits on Shire resources and financial capability, the Shire must be prudent in its focus areas during this Plan to ensure resources deliver the best outcome for the organisation and community.*

*The below list seeks to prioritise the Shire's top five focus areas over the next five years.*

1. Road Maintenance and Renewal
2. Critical Asset Renewal
3. Staff Retention and Attraction
4. Strategic Deliverables
5. Organisational Efficiency

## Road Maintenance and Renewal

The Shire has approximately \$40 m worth of road assets spread across over 900km of road network. Sealed roads hold a higher asset value than unsealed roads but also cost more to maintain and renew. Annual road depreciation is around \$800K per annum.

The Shire, Council, and Community have placed a significant weighting on the value of transport infrastructure, as such transport infrastructure renewal is projected to be greater than depreciation throughout the life of the Plan.

This is linked to transport asset renewal involving upgrade works to prepare the asset to handle future demand. In general, the Shire's buildings and other assets are of a suitable size and design to handle expected usage based on current population and demand. The transport network is however failing to withstand the increase in agricultural and industrial operations. Larger trucks carrying heavier weights impact on asset sustainability and although the Shire expends

a significant portion of operational funds on maintenance each year, the transport assets are not likely to withstand future use without renewal or enhancement works.

A critical component of road works is the adequate maintenance and renewal of plant. Plant is critical to Shire operations and with most vehicles having a useful life of 10 years or less, annual depreciation is around \$300K.

The Shire must remain mindful that the maintenance and renewal of transport infrastructure and other assets is highly dependent on Shire employees and plant. When plant and equipment breakdown it impacts the Shire's ability to deliver outcomes. As such ensuring that engineering plant and workforce remains sustainable via regular renewal and upskilling is critical to the long-term sustainability of other assets.



# Key Focus Areas (continued)

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## Critical Asset Renewal

Asset renewal represents the replacement of assets as they reach the end of their useful lives.

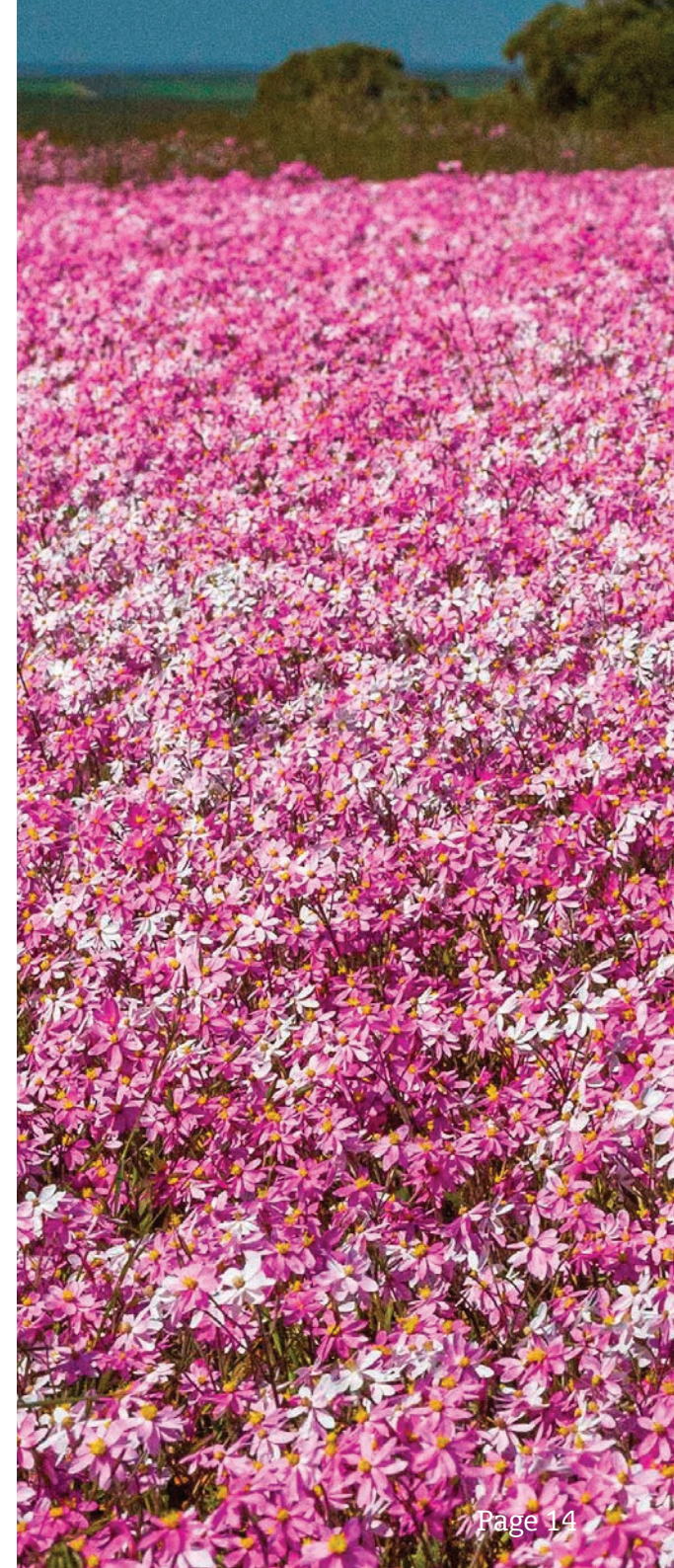
One area of concern highlighted through the Shire's Strategic Resource Plan is that the Shire's infrastructure depreciation and decline is higher than the infrastructure maintenance and renewal expenditure allocated over the next 15 years across all asset areas. Essentially there will be various asset renewal gaps over the next 15 years and the Shire will need to make tough decisions in terms of service or asset continuation unless extraordinary funding can be sourced to assist with maintaining and renewing existing assets. This will be difficult as funding is often tied to new assets or developments. This issue is important to note in the Corporate Business Plan as it highlights the fragility of the Shire's financial and asset resources, which will impact on its ability to deliver upon its strategic goals.

Depreciation expenses represent an estimate of the extent to which the Shire's assets have been consumed during a year. In the financial year 2021/2022 the Shire's depreciation expense was \$1.8M, as such asset sustainability would suggest that the Shire needs to expend \$1.8m on asset renewal and replacement each year to remain sustainable.

A strategic focus area in the Strategic Community Plan is to "Ensure the shire and its assets are well resourced and sustainable." Given the Shire is unlikely to be able to afford to renew all assets at the required levels, the corporate business plan has set a goal for Asset Renewal of critical assets to become a priority. The Shire's current critical assets for continued Shire operation and community way of life are:

- Shire Administration Centre and Depot
- Waste and Landfill Facilities
- Sewerage Infrastructure
- Medical Centre
- Aerodrome

Plant and Roads are also critical assets but have been addressed in focus area one.



# Key Focus Areas (continued)

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## Staff Retention and Attraction

To run a well-functioning Local Government, the Shire needs to ensure quality staff are attracted and retained for future success. Many of the Shire's asset renewal and operational areas hinge upon in house delivery and employee skills. Given the lack of readily available skilled contractors, it is unlikely the reliance on staff will fall in the coming years.

One key attraction and retention strategy for the Shire is the provision of fit for purpose and good quality housing. At this stage the Shire owns mostly 3–4-bedroom houses that are suitable for families but do not align well to single workers. The Shire's housing stock is aging, and historic maintenance has been impacted by capital commitments draining maintenance resources into other areas. This Plan proposes to construct smaller dwellings with minimal gardens and maintenance requirements, that are aimed at providing the Shire with the capability to house its entire workforce if needed. Without this capability the Shire is reliant on labour that may not be capable of filling the skill shortage or providing the right cultural fit.

In 2022 the Shire developed a Workforce Plan for the next decade, and a great importance is placed on the delivery of this plan. The Shire will ensure that the Workforce Plan remains well-resourced and prioritised to continue to develop employees and leaders from within the organisation.

## Strategic Deliverables

Whilst not being exhaustive the below summary aims to break down strategic deliverables or initiatives that may require resources across the next ten years. Strategic deliverables are resource dependent and whilst their inclusion in this plan represents that the deliverable is being investigated by the Shire, it does not guarantee implementation.

The strategic deliverable initiatives are broken down into the Aspirational areas under the Strategic Community Plan with Strategic Focus Areas noted where relevant.

All the Strategic Deliverables are considered outside of the current Business as Usual (BAU) operations of the Shire – although once implemented they may form part of BAU and whilst not BAU, may be funded from current operational costings with redeployment of resources etc.

All financial and human resource figures are estimated based on current knowledge.

# Key Focus Areas (continued)

## Create a Sense of Place for Visitors

Deliverable	Strategic Focus Area	Key Partners	Human Resources	Financial Resources	Implementation	Grant Dependent
Mapping, wayfinding, and signage	Tourism Plan	Visitor centre, tourists	Project officer – from BAU funds	\$20-100K	Yr. 2-3	No but grants will be sought
New Events in the Astro, Indigenous and arts space	Tourism Plan	DLGSCI, Astrotourism WA	Events officer	Realignment of existing budgets	Yr. 2-5	No but grants sought based on event
Master Plan and Expand Caravan Park	Tourism Plan	Tourists, Funding bodies, Visitor Centre	Project officer – above BAU, CEO/ EMWA	\$1-3m depending on scope of works	Yr. 3-5	70-100% grant fund dependent
Improvements to entrance and signage around Widimia Trail	Enhance the visitor experience	Indigenous elders, DLGSCI, Trails WA	Project Officer to scope	\$50-100K depending on scope	Yr. 3-5	Not dependent but will aim for 50% funding
General Tourism Plan Actions	Tourism Plan	Visitor Centre, Caravan Park, DLGSCI, Tourism WA, MWDC, Golden Outback	Officer time within BAU resources	\$10-20K per annum to deliver most deliverables	Yr. 1-10	Larger scale items maybe but most small scale may not attract funds.



# Key Focus Areas (continued)

## Activate a Vibrant Small Business Sector

Deliverable	Strategic Focus Area	Key Partners	Human Resources	Financial Resources	Implementation	Grant Dependent
Set up a buy local campaign with prizes for both locals and tourists	Facilitate and Support Small Business	Local Businesses	Within current resources	\$1,000 (to move into operational budgets)	Yr. 4-8	No but will seek support from Midwest Chamber of Commerce and other initiatives
Upgrade Shire website to include an enhance business directory	Maintain Strong support systems and services	Local Business	Within current resources	Within current website enhancement budgets		
Upgrade town business signage to accompany tourist signage	Encourage variety and competition	Local Business	Within current resources	\$5-10K	Yr. 3-4	No

# Key Focus Areas (continued)

## Take Pride in Our Community and an Aesthetically Appealing Townsite

Deliverable	Strategic Focus Area	Key Partners	Human Resources	Financial Resources	Implementation	Grant Dependent
Master Plan for Solomon Terrace Community Precinct	Take pride in our community and an aesthetically appealing townsite	Community DLGSCI LotteryWest	CEO and EMWA officer time	\$30,000	Underway	No
Develop Townsite Greening Plan	Develop and implement a townsite greening plan	Parks and Gardens Team Indigenous Elders	Officer time – within normal parameters	\$15,000 (consultant)	Underway	No
Implement Greening Plan	Develop and implement a townsite greening plan	NACC Greening Plan Consultant	Parks and Gardens team within normal parameters each year	\$75,000 – estimate – will be dependent on adopted plan.	Year 3-10	No but will seek grants to assist or bring forward components
Delivery of Solomon Terrace Community Precinct	Take pride in our community and an aesthetically appealing townsite	Project Management above BAU	Outside of BAU project management resource	\$1-3m over various stages – dependent on adopted plan	Year 4-8 (funding dependent)	Yes – likely to be 80-100% grant dependent

# Key Focus Areas (continued)

## Embrace Cultural and Social Diversity

Deliverable	Strategic Focus Area	Key Partners	Human Resources	Financial Resources	Implementation	Grant Dependent
Develop and adopt a reconciliation action plan	Champion inclusion and engagement	Local Indigenous community Community DLGSCI	Officer time within normal capacity	\$10,000 - consultants	Year 3-5	No

## Cement Strong Foundations for Growth and Prosperity

Deliverable	Strategic Focus Area	Key Partners	Human Resources	Financial Resources	Implementation	Grant Dependent
Undertake master planning, business planning, and cost benefit analysis for Industrial Land	Ready to go commercial and industrial facilities	MWDC Regional Development Australia	Project officer to scope works	\$50,000	Year 3-5	Will be reliant on State or Federal Funding options

# Key Focus Areas (continued)

## Occupy a Safe and Healthy Living Space

Deliverable	Strategic Focus Area	Key Partners	Human Resources	Financial Resources	Implementation	Grant Dependent
Develop a public safety plan (education, CCTV etc.)	Build safer neighbourhoods	Police School	Project officer to scope – within current parameters	\$25,000	Year 5-10	No
Investigate a neighbourhood watch or similar program	Build safer neighbourhoods	Local police community	Will be reliant on community but will take facilitation time	\$5,000 over various stages	Year 3-5	Will look for funding to support
Increase ranger funding, visits, and education to improve animal control	Build safer neighbourhoods	Contractors		Increase budget by \$2,000	Year 2-5	No – but will likely depend on cost escalation in other areas. After 2 years will become part of operations.
Offer a better homes and gardens grant or prize	Enhance the appearance of homes and gardens	Community Businesses	Employee time to manage	\$20,000 over multiple years	Year 3-8	No but will seek assistance to implement

# Key Focus Areas (continued)

## Occupy a Safe and Healthy Living Space (continued)

Deliverable	Strategic Focus Area	Key Partners	Human Resources	Financial Resources	Implementation	Grant Dependent
Develop an active living plan covering a variety of ages and activities	Increase active living	DLGSCI, community, WACHS	Employee time to manage	\$20,000 (consultants)	Year 3 - 6	Will review if available but develop regardless
Establish a clear demolition or housing renewal program	Occupy fit for purpose housing	Community Contractors	Project officer and contractors to scope and manage	\$50,000 (to become an annual investment for the next 5 years)	Year 4-8	No – but will investigate options
Koolanooka Springs Mountain Bike Trail	Increase active living	DLGSCI Sinosteel	Project management above BAU	\$5-8m over various stages	Year 8 -10	Yes – will need to source at least 80% of the funding externally

# Key Focus Areas (continued)

## Be Future Focussed In All We Do

Deliverable	Strategic Focus Area	Key Partners	Human Resources	Financial Resources	Implementation	Grant Dependent
Install an electric vehicle charging station	Be future focussed in all we do	State Govt. Local Business, Western Power	Officer time within normal parameters	\$25,000	Year 1-3	Will seek grant funding as a State Govt focus area
Implement solar panels at the Shire office (will require roof renewal first)	Embrace recycling and renewable energy		Officer time within normal parameters	\$25,000 roof renewal \$25,000 solar	Year 1 Year 2	
Improve the transfer station and waste operations to maximise recycling	Embrace recycling and renewable energy		Project officer outside BAU	\$100,000	Year 2 - 5	Will need grants to implement full recycling program but transfer station upgrades manageable
Develop a business case and build a ECEC Centre	Foster passion and belief in younger residents	Dept. Ed Morawa High School	Project management above BAU	\$1-2m	Planning Year 1-3 Build Year 4-6	Construction will be grant dependent

# Key Focus Areas *(continued)*

Other Strategic Deliverable initiatives are not year specific and will be targeted under BAU parameters such as:

- Increasing the number of townsite footpaths
- Youth activities and programs
- Refresh existing public art
- Improve Shire communication and promotion of Morawa
- Lobby government and private providers to ensure Morawa receives fit for purpose infrastructure for Power, Water, Telecommunications, and other essential services





# Key Focus Areas (continued)

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## Organisational Efficiency

In most aspects the Shire operates with a modest budget and delivers a wide range of facilities and services with minimal resources. In terms of its core cost areas:

Utilities are a modest cost area for the Shire with most utility costs being associated with recreational infrastructure. It is difficult for the Shire to reduce consumption without impacting service. In general utility charge increases are outside of the Shire's control and will be impacted by State and Federal Government decisions. The Shire will seek to investigate renewable energy options to control utility cost increases, however the capital investment for these solutions will provide an obstacle.

Insurance is a minor cost area for the Shire but is a core requirement. The Shire has very limited ability to manage insurance costs other than reducing its asset portfolio which will in turn have service delivery impacts. The current insurance market is extremely volatile, and the Shire is likely to see significant percentage increases to insurance costs over the coming years.

Almost \$4.5m of the Shire's operating costs come from Employees, and Materials and Contractors. The Shire's Transport program and maintenance operations are heavily reliant on Shire staff, plant, and materials and with 40% of the Shire's operational costs attributed to the Transport program it isn't surprising that this is the Shire's major cost area.

The Shire operates under the State Award system and these Awards are generally subjected to an annual increase, which then flows through to employee cost increases. Materials and Contracts are heavily impacted by inflation and market conditions which can be unpredictable but during 2022 have been between 5% and 15%. To incentivise efficiency and continuous improvement this Plan suggests the average increase in costs in these areas over the 10-year period will be below the State and National averages. This may be difficult to achieve in the short term but over the life of the plan the Shire plans to look to improve operational efficiency year on year.

Given operational expenditure on utilities, insurance, compliance, and key focus areas is relatively fixed it means the Shire will need to seek savings in areas of discretionary expenditure such as:

- Community and Recreational Facilities
- Events and activities
- Tourism and Area Promotion
- Administrative equipment and services
- Support to other agencies and community groups

The Shire will remain mindful that any cuts in these areas will likely impact on a key aspect of the Strategic Community Plan vision, being liveability.



# Resource Evaluation

To deliver upon its key focus areas and general operational deliverables the Shire must remain cognisant of resource allocations.

The financial tables aim to demonstrate how the Shire will utilise its resources over the next ten years to continue to achieve its goals in a sustainable manner.

The resource allocations are overarching and strategic and do not represent an Annual Budget allocation but will help assist Annual Budget development.

To better understand its resource constraints, those expenditure items that are dependent on certain income flows such as grants, loans, or other contributions are highlighted based on the below colour coded matrix.

The financial overview provides a snapshot of the next 10 years with funds spread across asset renewal, plant management, strategic initiatives, and operational items. Overall, the Shire is going to be committing all of its resources and will have limited opportunity to increase its discretionary or strategic expenditure without increased external funds from Grants or Other Contributions.

Funding Source	Cell Colour
Normal Shire Funds	
Identified Grant Source	
Unknown Grant Source	
Loan	



1.0 Financial Overview											
		2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
	Additional Information	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's
<b>Non-Operating Income</b>											
Loans	See Note 3.1 for Further Information	0	1,050	0	0	750	0	0	0	0	0
Anticipated Road Contributions	See Note 2.4 for Further Information	1,377	1,170	620	620	620	620	670	670	670	670
Transfers To/From Reserves	See Note 3.2 for Further Information	-89	95	-35	15	-125	-93	-94	-197	-213	-386
<i>Other capital grants and contributions</i>											
LRCIP		399	0	0	0	0	0	0	0	0	0
CSRF + Club Contribution		0	300	0	0	100	0	0	0	0	0
Strategic Initiative Grant Dependent	Grants yet to be identified (projects dependant on funds)	25	25	200	570	2,020	820	800	500	5,000	0
<b>Total Non-Operating Income</b>		<b>1,712</b>	<b>2,640</b>	<b>785</b>	<b>1,205</b>	<b>3,365</b>	<b>1,347</b>	<b>1,376</b>	<b>973</b>	<b>5,457</b>	<b>284</b>
<b>Non-Operating Expenditure</b>											
	See Note 2.1 for Further Information										
Strategic Initiatives	See Note 2.2 for further information	-45	-27	-202	-659	-2,028	-872	-996	-610	-5,075	-76
Asset Renewal	See Notes 2.3-2.7 for further information	-1,749	-2,790	-895	-930	-1,810	-920	-1,050	-1,105	-1,090	-1,100
Plant Management	See notes 2.8-2.9 for further information	-360	-335	-343	-395	-373	-535	-323	-350	-561	-470
<b>Total Non-Operating Expenditure</b>		<b>-2,154</b>	<b>-3,152</b>	<b>-1,440</b>	<b>-1,984</b>	<b>-4,211</b>	<b>-2,327</b>	<b>-2,369</b>	<b>-2,065</b>	<b>-6,726</b>	<b>-1,646</b>
<b>Net Non-Operating Position</b>		<b>-441</b>	<b>-512</b>	<b>-655</b>	<b>-779</b>	<b>-846</b>	<b>-980</b>	<b>-993</b>	<b>-1,092</b>	<b>-1,269</b>	<b>-1,362</b>
<b>Shire of Morawa Operating Position</b>											
	See Note 4.0 for Further Information	<b>337</b>	<b>415</b>	<b>498</b>	<b>585</b>	<b>678</b>	<b>776</b>	<b>879</b>	<b>988</b>	<b>1,104</b>	<b>1,225</b>
Proceeds from Sale of Plant	25% of replacement cost	90	84	86	99	93	134	81	88	140	118
Rounding											
Balance of uncommitted funds from prior year											
<b>Final Financial Position</b>		<b>-14</b>	<b>-13</b>	<b>-71</b>	<b>-94</b>	<b>-75</b>	<b>-71</b>	<b>-33</b>	<b>-16</b>	<b>-25</b>	<b>-19</b>

2.1 Non-operating Expenditure												
			2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
Expenditure Type	Additional Information		\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's
<u>Strategic Initiative</u>	See Note 2.2											
Create a sense of place for visitors			20	0	200	500	500	10	75	15	10	10
Activate a vibrant small business sector			0	0	0	1	0	1	0	0	0	1
Take Pride in our community and an aesthetically appealing townsite			0	0	0	5	5	810	815	15	15	15
Embrace Cultural and Social Diversity			0	0	0	10	0	0	0	0	0	0
Cement Strong Foundations for Growth and Prosperity			0	0	0	50	0	0	0	0	0	0
Occupy a safe and healthy living space			0	2	2	43	23	26	56	580	5,050	50
Be future focussed in all we do			25	25	0	50	1,500	25	50	0	0	0
Strategic Initiative Costs			45	27	202	659	2,028	872	996	610	5,075	76
<u>Asset Renewal</u>												
Building Renewal	See Note 2.3 for dissection		90	925	60	95	825	85	115	90	75	85
Road and Footpaths	See Note 2.4 for dissection		1,624	1,380	800	800	800	800	900	980	980	980
Other Asset Renewal	See Note 2.5 for dissection		35	485	35	35	185	35	35	35	35	35
Asset Renewal Costs (non-plant)			1,749	2,790	895	930	1,810	920	1,050	1,105	1,090	1,100
<u>Plant Management</u>	Additional Information											
Plant Replacement - Passenger Plant	See Note 2.6 for dissection		111	115	175	60	113	65	158	60	151	70
Plant Replacement - Engineering Plant	See Note 2.7 for dissection		249	220	168	335	260	470	165	290	410	400
Total Plant Management Costs			360	335	343	395	373	535	323	350	561	470

## 2.2 Strategic Planning

Aspiration	Strategic Focus Area	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<b>Create a sense of place for visitors</b>											
Upgrade Visitor Directional and Informational Signage	Factor visitor experience into planning and design decisions	20,000									
Masterplan and Expand the Caravan Park	Tourism Plan			200,000	500,000	500,000					
Organise whole of town service excellence training and awards	Embrace a commitment to excellent service	0							5,000		
Improvements to entrance and signage around Widimia Trail	Enhance the Visitor Experience							75,000			
Deliver upon Tourism Plan	Tourism Plan						10,000		10,000	10,000	10,000
Total Costs - Create a sense of place for visitors		20,000	0	200,000	500,000	500,000	10,000	75,000	15,000	10,000	10,000
<b>Activate a vibrant small business sector</b>											
Develop a bi-annual buy local campaign and prize draw	Incentivise and support small business				1,000		1,000		1,000		1,000
Total Costs - Activate a vibrant small business sector		0	0	0	1,000	0	1,000	0	0	0	1,000
<b>Take Pride in our community and an aesthetically appealing townsite</b>											
Implement the greening plan	Develop and implement a townsite greening plan				5,000	5,000	10,000	15,000	15,000	15,000	15,000
Deliver regional community precinct public open space at Solomon Terrace	Take pride in our community and an aesthetically appealing townsite						800,000	800,000			
Total Costs - Take Pride in our community and an aesthetically appealing townsite		0	0	0	5,000	5,000	810,000	815,000	15,000	15,000	15,000
<b>Embrace Cultural and Social Diversity</b>											
Develop and adopt a reconciliation action plan	Champion inclusion and engagement				10,000						
Total Costs - Embrace Cultural and Social Diversity		0	0	0	10,000	0	0	0	0	0	0

## 2.2 Strategic Planning

Aspiration	Strategic Focus Area	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<b>Cement Strong Foundations for Growth and Prosperity</b>											
Undertake business planning and masterplanning for development of industrial land	Ready to go commercial and industrial facilities				50,000						
	<b>Total Costs - Cement Strong Foundations for Growth and Prosperity</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Occupy a safe and healthy living space</b>											
Work with Morawa Police and local residents to launch a Neighbourhood watch	Build Safer Neighbourhoods			1,000	1,000	1,000	1,000	1,000			
Develop a public safety plan covering aspects such as community education and CCTV	Build Safer Neighbourhoods								25,000		
Increase Ranger funding, visits, education, and animal control	Build Safer Neighbourhoods		2,000								
Better Homes and Gardens	Enhance the appearance of homes and gardens			1,000	2,000	2,000	5,000	5,000	5,000		
Develop Active Living Plan	Increase Active Living				20,000						
Housing Demolition or Renewal program	Enhance the appearance of homes and gardens							50,000	50,000	50,000	50,000
Koolanooka Springs Mountain Bike Trail	Increase Active Living				20,000	20,000	20,000		500,000	5,000,000	
	<b>Total Costs - Occupy a safe and healthy living space</b>	<b>0</b>	<b>2,000</b>	<b>2,000</b>	<b>43,000</b>	<b>23,000</b>	<b>26,000</b>	<b>56,000</b>	<b>580,000</b>	<b>5,050,000</b>	<b>50,000</b>
<b>Be future focussed in all we do</b>											
Improve the Transfer Station to maximise recycling	Embrace recycling and renewable energy				50,000			50,000			
Install an electric vehicle charging station	Embrace recycling and renewable energy	25,000									
Develop ECEC Centre	Foster passion and belief in younger residents		25,000			1,500,000					
Shire office Solar	Embrace recycling and renewable energy						25,000				
	<b>Total Costs - Be future focussed in all we do</b>	<b>25,000</b>	<b>25,000</b>	<b>0</b>	<b>50,000</b>	<b>1,500,000</b>	<b>25,000</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Expenditure - Strategic Initiatives</b>		<b>45,000</b>	<b>27,000</b>	<b>202,000</b>	<b>659,000</b>	<b>2,028,000</b>	<b>872,000</b>	<b>996,000</b>	<b>610,000</b>	<b>5,075,000</b>	<b>76,000</b>
<b>Grant Dependent Initiatives</b>		<b>25,000</b>	<b>25,000</b>	<b>200,000</b>	<b>670,000</b>	<b>2,020,000</b>	<b>820,000</b>	<b>800,000</b>	<b>500,000</b>	<b>5,000,000</b>	<b>0</b>

## 2.3 Building Renewals

	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<b>Public Use Buildings</b>										
Old Road Board Building										
Oval Function Room										
Town Hall										
Indoor Rec Centre										
Town Hall & Old Road Board Building - External painting/woodwork		150,000								
Public Use Building renewals - Yet to be determined			25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Sub Total Public Use Buildings</b>	<b>0</b>	<b>150,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Staff Housing</b>										
Construct New Staff Housing Units		750,000			750,000					
Yet to be determined	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000	25,000
<b>Sub Total - Staff Housing</b>	<b>25,000</b>	<b>775,000</b>	<b>25,000</b>	<b>25,000</b>	<b>775,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Other Housing</b>										
Aged Care Units			10,000							10,000
Low Income Units						10,000				
Doctors House				15,000				15,000		
<b>Sub Total - Other Housing</b>	<b>0</b>	<b>0</b>	<b>10,000</b>	<b>15,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>15,000</b>	<b>0</b>	<b>10,000</b>
<b>Leased Facilities</b>										
Childcare Centre										
Sports Complex - Bowling & Golf Club										
Incubator Units										
Tourist Centre										
Old Railway Station										
<b>Sub Total - Leased Facilities</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

## 2.3 Building Renewals

	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<b>Shire Facilities</b>										
<u>Depot Renewal</u>										
Sheds	15,000									
Shade Structure							40,000			
<u>Admin Building Renewal</u>										
Patch and Paint				30,000						
Roof Renewal	50,000									
<u>Caravan Park Renewal</u>										
Caravan Park Ablutions										
Caravan Park Chalets										
Other yet to be determined					25,000	25,000	25,000	25,000	25,000	25,000
<b>Sub Total - Shire Facilities</b>	<b>65,000</b>	<b>0</b>	<b>0</b>	<b>30,000</b>	<b>25,000</b>	<b>25,000</b>	<b>65,000</b>	<b>25,000</b>	<b>25,000</b>	<b>25,000</b>
<b>Total Expenditure</b>	<b>90,000</b>	<b>925,000</b>	<b>60,000</b>	<b>95,000</b>	<b>825,000</b>	<b>85,000</b>	<b>115,000</b>	<b>90,000</b>	<b>75,000</b>	<b>85,000</b>

## 2.4 ROADS AND FOOTPATHS

Identifier	DESCRIPTION OF WORKS	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<b>Roads to Recovery Projects</b>											
Koolanooka South Road											
Canna North East Road	Gravel Resheeting										
West Gutha Road	Gravel Resheeting										
White Road - Gravel Resheeting											
West Pintaruka Road - Gravel Resheeting		120,000									
Judge Road - Gravel Resheeting		120,000									
Fabling Road - Gravel Resheeting		122,000									
Winfield St Drainage			200,000								
Yet to be identified			160,000	360,000	360,000	360,000	360,000	360,000	360,000	360,000	360,000
<b>Sum of Road to Recovery Projects</b>		<b>362000</b>	<b>360000</b>	<b>360000</b>	<b>360000</b>	<b>360000</b>	<b>360000</b>	<b>360000</b>	<b>360000</b>	<b>360000</b>	<b>360000</b>
<b>Regional Road Group Projects</b>											
Morawa-Yalgood Road	Widen and seal	382,454	400,000	400,000	400,000	400,000	400,000	400,000	400,000		
Nanekine Road	Widen and Seal	113,401									
Yet to be identified										400000	400000
<b>Sum of Regional Road Group Projects</b>		<b>495855</b>	<b>400000</b>	<b>400000</b>	<b>400000</b>	<b>400000</b>	<b>400000</b>	<b>400000</b>	<b>400000</b>	<b>400000</b>	<b>400000</b>
<b>Other Capital Roadworks</b>											
Townsite Roads				20,000	20,000	20,000	20,000	20,000	50,000	50,000	50,000
Morawa South Road	Midwest secondary grain freight widen and seal	500,000	500,000								
Other Road Spending Yet to Be Determined									50,000	50,000	50,000
<b>Total Other Capital Roadworks</b>		<b>500000</b>	<b>500000</b>	<b>20000</b>	<b>20000</b>	<b>20000</b>	<b>20000</b>	<b>20000</b>	<b>100000</b>	<b>100000</b>	<b>100000</b>
<b>Safety Initiatives</b>											
Evaside Intersection	Blackspot Project	200,000									
Total Safety Initiatives		200000	0	0	0	0	0	0	0	0	0



## 2.4 ROADS AND FOOTPATHS

Identifier	DESCRIPTION OF WORKS	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<b>Other Auxilliary Works</b>											
General Stormwater Drainage Construction/Improvements			-	20,000	-	20,000	-	20,000	-	20,000	-
Kerbing Renewal			20,000		20,000		20,000		20,000		20,000
<b>Other Auxilliary Works</b>		0	20000	20000	20000	20000	20000	20000	20000	20000	20000
<b>Footpaths</b>											
Manning Street											
Dreghorn Street	Prater to Davis										
Granville Street											
Granville Street		66,000									
Broad Ave			100,000								
Other Yet to be determined								100,000	100,000	100,000	100,000
<b>Total Footpath Works</b>		66000	100000	0	0	0	0	100000	100000	100000	100000
<b>Total Road and Footpath Expenditure</b>		1623855	1380000	800000	800000	800000	800000	900000	980000	980000	980000
Identifier	Income Source	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
Various	Roads to Recovery	362000	360000	360000	360000	360000	360000	360000	360000	360000	360000
Various	Regional Road Group	322305.75	260000	260000	260000	260000	260000	260000	260000	260000	260000
Evaside Intersection	State Blackspot	160,000									
MWVGFF		500,000	500,000								
Footpath Grant	Dual Use Footpath Grant	33,000	50,000	0	0	0	0	50,000	50,000	50,000	50,000
yet to be determined											
<b>TOTAL INCOME</b>		1,377,306	1,170,000	620,000	620,000	620,000	620,000	670,000	670,000	670,000	670,000

## 2.5 Other Asset Renewal

	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<b>Lighting Renewals</b>										
Changeover to LED/Solar Street Lighting										
Oval Lighting conversion to LED					150,000					
<b>Sub Total - Lighting</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Reserves and recreation</b>										
Cemetery Surrounds										
Wildflower Park										
Caravan Park Surrounds										
Tennis Court Renewal		450,000								
Harris Park										
Oval Playground										
Winfield Street Playground										
Netball Court										
<b>Sub Total - Reserves and recreation</b>	<b>0</b>	<b>450,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other Asset Renewals</b>										
Sewerage System	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Aerodrome										
Standpipes										
<b>Sub Total - Other Assets</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>
<b>Total Expenditure</b>	<b>35,000</b>	<b>485,000</b>	<b>35,000</b>	<b>35,000</b>	<b>185,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>	<b>35,000</b>

## 2.6 PASSENGER PLANT

Asset Code	Plant code	Details	Date purchased	Usefull life	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032
251	P251	Toyota Hilux - Gardener	2019	7			30,000						33,000
252	P252	Toyota Prado DSL Wagon - Doctor	2019	5				60,000				60,000	
253	P253	CWO - 4x4 Ute	2019	5	-		45,000				48,000		
259	P259	Community Bus	2019	20									
260	P260	Ford Ranger - Double Cab	2019	5	45,000				45,000				48,000
564	P241	EMCCS - SUV	2016	5			50,000				55,000		
		EMWA - 4x4 SUV	1905	5			50,000				55,000		
574	P243	Nissan Navara RX 4x4	2017	5	36,000				38,000				40,000
606	P247	Hilux 4x2 2.4L DSL Workmate	2017	8	30,000				30,000				30,000
457	P228	P228 Nisson 2012 (Gardener)	2012	12		50,000							
		CEO Vehicle	2021	5		65,000				65,000			

111,000    115,000    175,000    60,000    113,000    65,000    158,000    60,000    151,000

## 2.7 Engineering Plant

Asset Code	Plant code	Details	Date purchased	Usefull life	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
43	P168	43 P168 2003 IVECO 6700 Truck	2003	22				320,000						
48	P135	48 P135 Mitsubishi T/Top Truck	2000	5	100,000									
50	P149	50 P149 Mitsubishi Canter	2002	22	75,000									
51	P150	51 P150 Case CX80 Tractor	2000	22			150,000							
53	P154	53 P154 Tri Axle Low Loader	2000	5										
54	P153	54 P153 Tandem Axle Dolly	2000	21	37,000									
56	P163	56 P163 Isuzu Truck	2003	18			10,000							
57	P164	57 P164 Tri Axle Side Tipper	2003	26								250,000		
61	P172	61 P172 Iveco 6700 Powerstar	2005	20										
62	P174	62 P174 Tri Axle Side Tipper	2004	26									250,000	
63	P173	63 P173 Tandem Axle Dolly 1T	2005	17	37,000									
250	P250	Hitachi ZW180-1B Loader	2019	10						250,000				
254	P254	Broons eTyre Multi Tyre Roller	2019	15									60,000	
264	P264	Stand on Aerator	2020	10				15,000						
274	P190	P190 2000L Fuel Trailer	2006	7			8,000							
291	P291	Hyundai 34 KVA 3phase Generator	2020	10							15,000			
299	P262	CAT CS64B MDP Vibe Roller 2020	2020	15										
300	P263	Case Tractor 2020	2020	10								40,000		
301	P261	CAT 140 Motor Grader	2020	10										400,000
354	P138	354 Isuzu NPR275 Factory Tipp	2010	17							150,000			
378	P167	378 Kubota F3680 & Catcher	2011	15			-						100,000	
	P265	2020 John Deere 620GP Grader	2020	14										
426	P222	426 Portable Traffic Signal t	2011	14						20,000				
427	P223	427 Portable Traffic Signal T	2011	14						20,000				
428	P220	428 Roadserve 3000 Series Sem	2011	16										
429	P221	429 2011 Caterpillar CT630B TRUCK	2011	17					260,000					
430	P219	430 Truck Sweeper VS500 Serie	2011	13		220,000								
436	P224	P224 John Deere Grader 670GP 2011	2012	13										
456	P226	Cat Skid Steer (Bobcat) 2011 MO 3615	2012	15										
469	P227	P227 Cat CW34 Compactor (Roller)	2013	13						180,000				
607	P246	John Deere 315SL Backhoe Loader	2017	17										
	P266	Tow Road Sweeper	2021	20										
	P140	Compressor												
	P144	Rotary Hoe												
	P146	Trailer - Raycol Boxtop	1979	50										
	P151	Point Linkage Aerator												
	P184	Pressure Cleaner	2005	20										
	P185	Metrocount 5600	2005	30										
	P193	Cement Mixer	2006	30										
	P197	Vertimower												
	P201	9000lt Water Cartage Tank												
	P215	OT Gorundscare 100hp Slasher												
	P233	Ride on Mower												
	P292	Custom Tandem Axle Trailer												
					\$249,000	\$220,000	\$168,000	\$335,000	\$260,000	\$470,000	\$165,000	\$290,000	\$410,000	\$400,000

3.1 LOANS SUMMARY

NEW LOAN BORROWINGS

Loan Purpose	Amount	Loan Period	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	Total New Borrowings
Resurfacing of the Morawa Tennis Courts - Shire Contribution	150,000	30		150,000									150,000
Repaint of Town Hall and Old Road Board Building	150,000	30		150,000									150,000
Construction of New Shire Housing	750,000	30	0	750,000									750,000
Construction of New Shire Housing	750,000	30					750,000						750,000
													0
Total Borrowed Amount			0	1,050,000	0	0	750,000	0	0	0	0	0	1,800,000

Loan Repayments

	Start Year	Loan Type	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	Expiry Year
New Loan Repayments													
Resurfacing of the Morawa Tennis Courts - Shire Contribution	2025	(P & I Loan)			10,840	10,840	10,840	10,840	10,840	10,840	10,840	10,840	2055
Repaint of Town Hall and Old Road Board Building	2025	(P & I Loan)			10,840	10,840	10,840	10,840	10,840	10,840	10,840	10,840	2055
Construction of New Shire Housing	2025	(P & I Loan)			54,199	54,199	54,199	54,199	54,199	54,199	54,199	54,199	2055
Construction of New Shire Housing	2028	(P & I Loan)						58,207	58,207	58,207	58,207	58,207	2058
TOTAL NEW LOAN REPAYMENTS													
			0	0	75,879	75,879	75,879	134,086	134,086	134,086	134,086	134,086	
Existing Loan Repayments													
24 Harley Street	2016	(P & I Loan)	25,356	25,356	25,356	25,356	25,356	25,356	25,356	25,356	25,356	25,356	2036
Netball Courts Redevelopment	2021	(P & I Loan)	9,264	9,264	9,264	9,264	9,264	9,264	9,264	9,264	9,264	9,264	2041
TOTAL EXISTING LOAN REPAYMENTS													
			34,620	34,620	34,620	34,620	34,620	34,620	34,620	34,620	34,620	34,620	
TOTAL ANNUAL SELF SUPPORTING (SS) LOANS													
			34,620	34,620	110,499	110,499	34,620	34,620	34,620	34,620	34,620	34,620	
TOTAL ANNUAL BUDGET COSTS OF LOAN REPAYMENTS													
			34,620	34,620	110,499	110,499	110,499	168,706	168,706	168,706	168,706	168,706	

(Note: This includes Existing Loan Repayments as well as new Loan Repayments)

DEBT SERVICING

	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
Principal on Debt Outstanding	419,228	391,072	1,405,648	1,362,343	1,317,332	2,016,482	2,016,482	1,959,297	1,899,575	1,837,182
Net Loan Repayments	34,620	34,620	110,499	110,499	110,499	168,706	168,706	168,706	168,706	168,706
Net Loan payments as a percent of Available revenue (max 8%)	0.57%	0.56%	1.73%	1.68%	1.64%	2.43%	2.36%	2.30%	2.23%	2.17%
Debt Outstanding as percent of Available Revenue (max 45%)	6.91%	6.28%	21.98%	20.73%	19.50%	29.04%	28.24%	26.68%	25.14%	23.63%
Available Operating Revenue	6,063,251	6,226,847	6,396,469	6,572,371	6,754,816	6,944,080	7,140,451	7,344,230	7,555,730	7,775,279

### 3.2 CASH RESERVES

	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<b>Capital Works Reserve</b>										
Opening Balance	507,458	561,839	562,401	562,963	613,151	719,092	778,015	838,047	990,586	1,159,811
Transfers TO/FROM Reserve	53,846	0	0	49,600	105,275	58,175	59,225	151,625	168,150	141,150
Interest-transfer TO Reserve	534	562	562	588	666	748	808	914	1,075	1,230
Closing Balance	<b>561,839</b>	<b>562,401</b>	<b>562,963</b>	<b>613,151</b>	<b>719,092</b>	<b>778,015</b>	<b>838,047</b>	<b>990,586</b>	<b>1,159,811</b>	<b>1,302,191</b>
<b>Plant Reserve</b>										
Opening Balance	586,648	587,235	467,762	468,230	368,648	369,017	369,386	369,755	370,125	370,495
Transfers TO/FROM Reserve	0	(120,000)		(100,000)	0	0	0	0	0	200,000
Interest-transfer TO Reserve	587	527	468	418	369	369	369	370	370	470
Closing Balance	<b>587,235</b>	<b>467,762</b>	<b>468,230</b>	<b>368,648</b>	<b>369,017</b>	<b>369,386</b>	<b>369,755</b>	<b>370,125</b>	<b>370,495</b>	<b>570,965</b>
<b>Leave Reserve</b>										
Opening Balance	241,853	242,095	242,337	242,579	242,822	243,064	243,308	243,551	243,794	244,038
Transfers TO/FROM Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	242	242	242	243	243	243	243	244	244	244
Closing Balance	<b>242,095</b>	<b>242,337</b>	<b>242,579</b>	<b>242,822</b>	<b>243,064</b>	<b>243,308</b>	<b>243,551</b>	<b>243,794</b>	<b>244,038</b>	<b>244,282</b>
<b>Sewerage Reserve</b>										
Opening Balance	383,954	399,345	414,752	430,174	445,612	461,065	476,534	492,018	517,522	543,052
Transfers TO/FROM Reserve	15,000	15,000	15,000	15,000	15,000	15,000	15,000	25,000	25,000	25,000
Interest-transfer TO Reserve	391	407	422	438	453	469	484	505	530	556
Closing Balance	<b>399,345</b>	<b>414,752</b>	<b>430,174</b>	<b>445,612</b>	<b>461,065</b>	<b>476,534</b>	<b>492,018</b>	<b>517,522</b>	<b>543,052</b>	<b>568,608</b>
<b>Community and ED Reserve</b>										
Opening Balance	1,266,105	1,267,371	1,268,638	1,269,907	1,271,177	1,272,448	1,273,720	1,274,994	1,276,269	1,277,545
Transfers TO/FROM Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	1,266	1,267	1,269	1,270	1,271	1,272	1,274	1,275	1,276	1,278
Closing Balance	<b>1,267,371</b>	<b>1,268,638</b>	<b>1,269,907</b>	<b>1,271,177</b>	<b>1,272,448</b>	<b>1,273,720</b>	<b>1,274,994</b>	<b>1,276,269</b>	<b>1,277,545</b>	<b>1,278,823</b>

### 3.2 CASH RESERVES

	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<b>Future Funds (Principal) Reserve</b>										
Opening Balance	2,038,247	2,040,285	2,042,326	2,044,368	2,046,412	2,048,459	2,050,507	2,052,558	2,054,610	2,056,665
Transfers TO/FROM Reserve										
Interest-transfer TO Reserve	2,038	2,040	2,042	2,044	2,046	2,048	2,051	2,053	2,055	2,057
Closing Balance	<b>2,040,285</b>	<b>2,042,326</b>	<b>2,044,368</b>	<b>2,046,412</b>	<b>2,048,459</b>	<b>2,050,507</b>	<b>2,052,558</b>	<b>2,054,610</b>	<b>2,056,665</b>	<b>2,058,722</b>
<b>Future Funds (Interest) Reserve</b>										
Opening Balance	174,292	174,466	174,640	174,815	174,990	175,165	175,340	175,515	175,691	175,867
Transfers TO/FROM Reserve										
Interest-transfer TO Reserve	174	174	175	175	175	175	175	176	176	176
Closing Balance	<b>174,466</b>	<b>174,640</b>	<b>174,815</b>	<b>174,990</b>	<b>175,165</b>	<b>175,340</b>	<b>175,515</b>	<b>175,691</b>	<b>175,867</b>	<b>176,042</b>
<b>Emergency Response Reserve</b>										
Opening Balance	258,060	258,318	258,576	258,835	259,094	259,353	259,612	259,872	260,132	260,392
Transfers TO/FROM Reserve										
Interest-transfer TO Reserve	258	258	259	259	259	259	260	260	260	260
Closing Balance	<b>258,318</b>	<b>258,576</b>	<b>258,835</b>	<b>259,094</b>	<b>259,353</b>	<b>259,612</b>	<b>259,872</b>	<b>260,132</b>	<b>260,392</b>	<b>260,652</b>
<b>Aged Care Units 1-4 (JVA) Reserve</b>										
Opening Balance	70,946	71,017	61,083	61,144	61,205	61,266	61,328	61,389	61,450	61,512
Transfers TO/FROM Reserve		(10,000)	0	0		0	0	0	0	0
Interest-transfer TO Reserve	71	66	61	61	61	61	61	61	61	62
Closing Balance	<b>71,017</b>	<b>61,083</b>	<b>61,144</b>	<b>61,205</b>	<b>61,266</b>	<b>61,328</b>	<b>61,389</b>	<b>61,450</b>	<b>61,512</b>	<b>61,573</b>
<b>Aged Care Units excl 1-4</b>										
Opening Balance	264,865	265,129	265,395	265,660	265,926	251,184	251,435	251,687	251,938	252,190
Transfers TO/FROM Reserve	0	0	0	0	(15,000)	0	0	0	0	0
Interest-transfer TO Reserve	265	265	265	266	258	251	251	252	252	252
Closing Balance	<b>265,129</b>	<b>265,395</b>	<b>265,660</b>	<b>265,926</b>	<b>251,184</b>	<b>251,435</b>	<b>251,687</b>	<b>251,938</b>	<b>252,190</b>	<b>252,443</b>
<b>Swimming Pool Reserve</b>										
Opening Balance	121,063	141,194	161,345	181,517	201,708	221,920	242,152	262,404	282,676	302,969
Transfers TO/FROM Reserve	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Interest-transfer TO Reserve	131	151	171	192	212	232	252	272	293	313
Closing Balance	<b>141,194</b>	<b>161,345</b>	<b>181,517</b>	<b>201,708</b>	<b>221,920</b>	<b>242,152</b>	<b>262,404</b>	<b>282,676</b>	<b>302,969</b>	<b>323,282</b>
<b>Legal Fees Reserve</b>										
Opening Balance	36,229	36,265	36,302	36,338	36,374	36,411	36,447	36,484	36,520	36,557
Transfers TO/FROM Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	36	36	36	36	36	36	36	36	37	37
Closing Balance	<b>36,265</b>	<b>36,302</b>	<b>36,338</b>	<b>36,374</b>	<b>36,411</b>	<b>36,447</b>	<b>36,484</b>	<b>36,520</b>	<b>36,557</b>	<b>36,593</b>



### 3.2 CASH RESERVES

	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033
<b>Covid Reserve</b>										
Opening Balance	93,250	93,343	93,437	93,530	93,624	93,717	93,811	93,905	93,999	94,093
Transfers TO/FROM Reserve										
Interest-transfer TO Reserve	93	93	93	94	94	94	94	94	94	94
Closing Balance	<b>93,343</b>	<b>93,437</b>	<b>93,530</b>	<b>93,624</b>	<b>93,717</b>	<b>93,811</b>	<b>93,905</b>	<b>93,999</b>	<b>94,093</b>	<b>94,187</b>
<b>Jones Lake Road Rehab Reserve</b>										
Opening Balance	150,214	150,364	150,515	150,665	150,816	150,967	151,118	151,269	151,420	151,571
Transfers FROM Reserve to FF Grant Reserve	0	0	0	0	0	0	0	0	0	0
Interest-transfer TO Reserve	150	150	151	151	151	151	151	151	151	152
Closing Balance	<b>150,364</b>	<b>150,515</b>	<b>150,665</b>	<b>150,816</b>	<b>150,967</b>	<b>151,118</b>	<b>151,269</b>	<b>151,420</b>	<b>151,571</b>	<b>151,723</b>
<b>Morawa-Yalgoo Road Maint Reserve</b>										
Opening Balance	147,822	147,970	148,118	148,266	148,414	148,562	148,711	148,860	149,008	149,157
Transfers TO/FROM Reserve										
Interest-transfer TO Reserve	148	148	148	148	148	149	149	149	149	149
Closing Balance	<b>147,970</b>	<b>148,118</b>	<b>148,266</b>	<b>148,414</b>	<b>148,562</b>	<b>148,711</b>	<b>148,860</b>	<b>149,008</b>	<b>149,157</b>	<b>149,307</b>
<b>TOTAL - ALL RESERVES</b>										
Opening Balance	6,341,005	6,436,236	6,347,625	6,388,990	6,379,972	6,511,689	6,611,422	6,712,306	6,915,742	7,135,914
Transfers TO/FROM Reserve	88,846	(95,000)	35,000	(15,400)	125,275	93,175	94,225	196,625	213,150	386,150
Interest-Transfer TO Reserve	6,385	6,389	6,365	6,381	6,443	6,558	6,659	6,811	7,022	7,329
Closing Balance	<b>6,436,236</b>	<b>6,347,625</b>	<b>6,388,990</b>	<b>6,379,972</b>	<b>6,511,689</b>	<b>6,611,422</b>	<b>6,712,306</b>	<b>6,915,742</b>	<b>7,135,914</b>	<b>7,529,393</b>

#### 4.0 Shire of Morawa Operating Position

	Budget											
	2022/2023	2023/2024	2024/2025	2025/2026	2026/2027	2027/2028	2028/2029	2029/2030	2030/2031	2031/2032	2032/2033	
	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's	\$'000's
<b>OPERATING INCOME</b>												
Rates including Interims	2,551	2,666	2,786	2,911	3,042	3,179	3,322	3,472	3,628	3,791	3,962	
Total Grants, Subsidies and Contributions - Operating	1,852	1,871	1,890	1,909	1,928	1,947	1,966	1,986	2,006	2,026	2,046	
Total Fees & Charges	915	933	952	971	990	1,010	1,030	1,051	1,072	1,094	1,115	
Total Interest Earnings	64	65	65	66	67	68	70	71	72	73	74	
Other Income	523	528	534	539	544	550	555	561	567	572	578	
<b>TOTAL OPERATING INCOME</b>	<b>5,905</b>	<b>6,063</b>	<b>6,227</b>	<b>6,396</b>	<b>6,572</b>	<b>6,755</b>	<b>6,944</b>	<b>7,140</b>	<b>7,344</b>	<b>7,556</b>	<b>7,775</b>	
<b>OPERATING EXPENDITURE</b>												
Total Employee Costs	-2,132	-2,174	-2,218	-2,262	-2,308	-2,354	-2,401	-2,449	-2,498	-2,548	-2,599	
Total Materials & Contracts	-2,335	-2,358	-2,382	-2,405	-2,429	-2,454	-2,478	-2,503	-2,528	-2,553	-2,579	
Utility Charges	-437	-446	-455	-464	-473	-483	-492	-502	-512	-523	-533	
Insurance	-244	-249	-254	-259	-265	-270	-275	-281	-286	-292	-298	
Depreciation	-1,583	-1,614	-1,647	-1,680	-1,713	-1,747	-1,782	-1,818	-1,854	-1,891	-1,929	
Add Back Depreciation - non cash	1,583	1,614	1,647	1,680	1,713	1,747	1,782	1,818	1,854	1,891	1,929	
Other Expenditure	-459	-463	-468	-473	-477	-482	-487	-492	-497	-502	-507	
<b>TOTAL OPERATING EXPENDITURE</b>	<b>-5,607</b>	<b>-5,691</b>	<b>-5,777</b>	<b>-5,864</b>	<b>-5,952</b>	<b>-6,042</b>	<b>-6,134</b>	<b>-6,227</b>	<b>-6,321</b>	<b>-6,418</b>	<b>-6,515</b>	
Net Operating Result	298	372	450	533	620	713	810	914	1,023	1,138	1,260	
Less Principle and Interest on Existing Loans	-35	-35	-35	-35	-35	-35	-35	-35	-35	-35	-35	
Less Principle and Interest on Proposed Loans	0	0	-76	-76	-76	-134	-134	-134	-134	-134	-134	
<b>OPERATING SURPLUS</b>	<b>264</b>	<b>337</b>	<b>415</b>	<b>498</b>	<b>585</b>	<b>678</b>	<b>776</b>	<b>879</b>	<b>988</b>	<b>1,104</b>	<b>1,225</b>	

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## Ordinary Council Meeting 20 April 2023

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***Attachment 1- 11.1.3a ECEC Final Needs Analysis Report***

***Attachment 2- 11.1.3b Morawa District High School Letter of Support***

***Item 11.1.3- Early Childhood Education and Care in Morawa***

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SHIRE OF MORAWA  
NEEDS ANALYSIS -  
EARLY CHILDHOOD EDUCATION AND CARE  
(DAY CARE) CENTRE

JILL CAMERON AND ASSOCIATES  
OCTOBER 2022

**DISCLAIMER:**

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## EXECUTIVE SUMMARY

The Shire of Morawa has received requests from community members to investigate the development of an Early Childhood Education and Care (ECEC) Centre in Morawa and wishes to gain a better understanding as to whether the current family day care service fully meets community demand for early childhood education and care or if the economic contribution of families is limited by a lack of early childhood options. The Shire has concerns that an ECEC centre may not be sustainable in the longer term.

Jill Cameron and Associates were engaged by the Shire to undertake a study to assess the level of unmet need for early childhood education and care/childcare in the Shire of Morawa.

Findings and recommendations were informed by:

- a) desktop review of Commonwealth and State government policies relevant to ECEC and recent relevant reports,
- b) desktop review of ABS demographic data and Education Department data,
- c) identification of and consultation with the providers of ECEC services within 1 hour drive of Morawa,
- d) distribution of a surveymonkey questionnaire to parents of K-Yr6 children attending Morawa DHS,
- e) site visit to existing Family Day Care operating as an “in venue” service,
- f) targeted consultation with key stakeholders (by telephone and face to face), and
- g) analysis and preparation of a written report.

### CONTEXT

There is substantial evidence that early childhood services have a strong impact on children's learning and development and that children who participate in these services do better on measures of educational performance when they attend primary school. This is particularly true for children from disadvantaged backgrounds. Early childhood services can provide some children with opportunities for learning and development which may exceed those available solely in their families. In these cases, the provision of early childhood services provides government with an opportunity to break the cycle of poverty and inequality that begins in early childhood.

Evidence is now emerging that high quality centre-based child care programs can successfully change this downward trajectory. A positive early childhood experience provides personal and economic benefits to the individual and then to the society as a whole. In addition, an ECEC centre providing quality ECEC services is important for attracting and retaining essential workers in the community.

### FINDINGS

#### Current in-venue Family Day Care service

- Morawa families use a mix of informal child care provided by grandparents, other relatives and friends and formal early childhood education and care provided by ‘Wild Things’ family day care service.



- The Family Day Care Educator who has provided the Wild Things service at Morawa for some five years is highly regarded by the Ngala Coordination Unit. Given the average period of operation for a sole trader family day care provider is around two years, this demonstrates a long term commitment by the current provider to ensuring ECEC services are available to the Morawa community.
- While the Morawa premises are not 'perfect' and would be unlikely to meet the standard required for centre-based care, the Ngala Coordinator is satisfied that the physical environment meets all of the requirements for a family day care premises.
- Notwithstanding the small number of children attending the family day care service, and the preference some parents have for centre-based care, the family day care service is a critical resource in the Morawa community, particularly for parents employed at the hospital, school and shire who do not have extended family members able to provide informal care.
- It does not appear to be well understood that the family day care educator is a self-employed sole trader who operates in a complex ECEC system within clearly defined legislation, policies and rules, in a venue which is not without some limitations. Availability of an ECEC centre operating within a strict legal framework would not necessarily meet all community expectations. For example, opening hours are determined by the Approved Provider taking account of potential utilisation, the regulated staff:child ratio, cost and impact on financial viability. Days and hours of operating will therefore vary between centres (refer to p13).
- The family day care service is generally not accessed by Aboriginal families who are among the most disadvantaged and most developmentally vulnerable members of the community.

### **Considerations for the future**

- While the Shire owned facility in which the family day care service currently operates has been assessed as suitable for family day care, it is unlikely to be fit for purpose in the medium to long term as standards and expectations increase. The quality of the ageing family day care premises is already a likely disincentive for some parents to use the existing service. Similarly, it has been found that an ECEC centre that is ageing and not fit for purpose can have difficulty attracting and retaining educators. The premises currently used for in-venue family day care will not be suitable for any future centre-based service.
- Availability of a contemporary ECEC centre is increasingly important for attracting and retaining staff for essential services such as education, health and police and for attracting migrants to relocate to regional areas.
- The Australian Early Development Census (AEDC) measures the development of children in Australia in their first year of full-time school. The AEDC provides important information for communities, governments and schools to support their planning and service provision. In 2021 40% of Morawa/Perenjori children were identified as vulnerable in one or more domain and 20% were vulnerable in two or more domains compared with 9.4% across Western Australia as a whole. AEDC data also showed that nationally, the percentage of developmentally vulnerable children was higher in communities with small populations compared with children in communities with larger populations.

The following table describes the domains and identifies the percentage of children in Morawa/Perenjori assessed as being 'on track' in their development, 'at risk' and 'vulnerable'. Because of the small number of children in each community, the 2021 AEDC results for Morawa and Perenjori schools have been combined into a single Community Profile.

#### 2021 AEDC COMMUNITY PROFILE: MORAWA AND PERENJORI

Domain	Description	% of children 'On track'	% of children 'at risk'	% of children 'vulnerable'
Physical health and wellbeing	Children's physical readiness for the school day, physical independence and gross and fine motor skills.	73.3%	6.7%	20%
Social competence	Children's overall social competence, responsibility and respect, approach to learning and readiness to explore new things	66.7%	13.3%	20%
Emotional maturity	Children's pro-social and helping behaviours and absence of anxious and fearful behaviour, aggressive behaviour and hyperactivity and inattention.	66.7%	13.3%	20%
Language and cognitive skills (school-based)	Children's basic literacy, advanced literacy, basic numeracy, and interest in literacy, numeracy and memory	60%	6.7%	33.3%
Communication skills and general knowledge	Children's communication skills and general knowledge based on broad developmental competencies and skills measured in the school context	80%	6.7%	13.3%

- The establishment of an ECEC centre in Morawa could have a critical role in reducing the level of developmental vulnerability of children, including Aboriginal children, as well as providing a centre-based service for current and future workers in essential services as well as community, business and professional services.
- **School enrolment data and a focus on 'Closing the Gap' for Aboriginal children together with evidence that the FDC service does not address all unmet need for ECEC in the Morawa district is sufficient to support the recommendation that consideration should be given to establishing a not-for-profit ECEC centre in Morawa.**
- Should the Shire make the decision to proceed with the establishment of an ECEC centre, given the time involved in sourcing funding, particularly in a challenging financial environment, and the time needed for planning and establishing a new service, it will be important to support the current family day care educator to ensure Morawa is not without an ECEC service that meets required standards and benefits both local services and young children's development. Consideration could also be given to giving assistance to the recruitment of a relief Educator.
- Given the limited availability of resources, external funding would need to be sourced for a project officer for the management of the planning and development process as well as community engagement with Morawa families and organisations including MEEDAC and MDHS and a potential future Approved Provider of the service.

## Factors for success

### *Location*

- The Shire of Morawa owns property across the road from MDHS, next to the school's kindergarten. However, the co-location of a new ECEC centre with MDHS, adjacent to the pre-primary centre which is also used by the playgroup attended by a number of Aboriginal families, has many benefits and is consistent with national trend to co-locate ECEC centres with schools.
- Location of an ECEC centre on school grounds contributes to utilisation when the ECEC centre provides outside school hours care for pre-primary and primary school aged children which contribute to service viability. It also gives a clear message that ECEC is a service that promotes young children's learning and development and is not 'just babysitting'.
- In Western Australia, where ECEC centres have been located on school grounds in both metropolitan and regional areas, a parcel of land has been excised from the school site and vested in the local Shire. This is a straightforward process. Examples are the ECEC centres at Three Springs and Perenjori.

### *Parent fees*

- Fees are one of the key drivers of a parent's decision about use and quantity of use of child care. Decisions about the number of approved places and grouping of children must therefore consider the potential impact on the operating budget and parent fees. There is no direct government subsidy available for child care services outside of the family income-based child care subsidy so a provider must operate on a break-even basis. Parent fees are the sole source of income unless an additional source of external financial support is acquired. Subject to the passage of legislation in Federal Parliament a more generous child care subsidy will be introduced from 1<sup>st</sup> July 2023, making fees affordable for Aboriginal families and making it more attractive for higher income parents to enter the workforce. Availability of Closing the Gap and other emerging funding initiatives for a service with a clear goal of addressing Aboriginal disadvantage could provide additional funding. In addition, a Productivity Commission Inquiry could bring about additional changes by the time a service becomes operational.

### *Size*

- A 19 place centre would provide the flexibility needed in the Morawa community and would be viable if the ratio of staff:children is well managed by a not-for-profit Approved Provider with experience managing small ECEC services in small rural communities with fluctuating birth rates.

### *Staffing*

- The challenges faced by ECEC service providers in recruiting appropriately qualified educators are common across Australia and can be particularly difficult in rural and remote communities because of the smaller population base. A local ECEC centre provides an opportunity to provide training and employment opportunities for local Morawa young people including Aboriginal young people who want to continue living in their local community. MDHS could be an important entry point to the pathway to a rewarding career in ECEC.

### *Governance and management*

Four options considered for a potential Approved Provider with responsibility for governance and management were Local Government (the Shire of Morawa), a local community based Incorporated Association, a private for profit provider, and a number of experienced not for profit organisations including one dedicated to the delivery of small ECEC services in small rural communities.

The number of Local Government Approved Providers of ECEC services in Western Australia has decreased significantly over the past 10 years. Experience shows that private-for-profit entities have no interest in operating small ECEC services that cannot generate profits. Some large not-for-profit entities providing regional ECEC services are Approved Providers of a mix of large and smaller services in both regional and metropolitan areas. A number have withdrawn from providing small services in small communities. Regional Early Education and Development Inc (REED) is the only not-for-profit organisation established and dedicated solely to provision of ECEC services in small regional and rural communities. Given the support provided by the State Government and Lotterywest for the establishment of REED and REED's track record of providing regional ECEC services, Morawa Shire could confidently make a decision to select REED as the Approved Provider for a Morawa ECEC centre which could be included in REED's recently formed Mid West Cluster.

### **Additional innovative opportunities**

- In the estimated 2-3 years between making a decision to establish an ECEC centre and a centre becoming operational, there is an opportunity to address other issues identified in the 2016 Morawa Ten Year Education and Training Masterplan.
- **VET AT MDHS**  
A local ECEC centre can provide an opportunity for Aboriginal young people to start on a pathway to employment in a future ECEC centre. An ECEC centre with Aboriginal staff member/s has been found to increase participation of Aboriginal children which contributes to 'closing the gap' targets in addition to providing real employment opportunities and assisting financial viability of the centre. MDHS could have a key role in progressing this opportunity.
- **ABORIGINAL WOMEN'S CULTURAL AND LEARNING CENTRE**  
The unused donga adjacent to the family day care premises could be relocated to the Shire owned land next to the MDHS kindergarten and repurposed to establish an Aboriginal Women's Cultural and Learning Centre. This could provide a culturally safe environment for women to study Certificate III in Early Childhood Education and Care (and any other available courses of their choice such as aged care, disability services and agriculture) online through TAFE Central Regional – Geraldton as a pathway to employment for women, many of whom have had limited access to employment. The Centre would effectively provide an innovative intergenerational program and new opportunities for Aboriginal women.

### **Funding**

Given the issues the Shire of Morawa is seeking to address, Lotterywest and other WA State and Commonwealth Government agencies with relevant community initiative funding may have an interest in contributing a significant level of funding for an innovative package including the ECEC centre, Aboriginal Women's Cultural and Learning Centre, and salaries for the two identified positions, for a 2-3 year period. Lotterywest (and other agencies) would expect the Shire to

contribute in some way to funding the initiatives. Shire land and the existing unused donga could form part of the Shire contribution. Consideration could be given to varying the current criteria for eligibility for local grants. Funding to support Closing the Gap initiatives is another potential source of funding.

## **RECOMMENDATIONS**

**Recommendation 1:** That the Shire of Morawa support the establishment of a purpose-built Early Childhood Education and Care Centre in Morawa to address the needs of developmentally vulnerable children and unmet needs of essential workers for access to a quality service for their children.

**Recommendation 2:** That a parcel of land be excised from the grounds of Morawa District High School and vested in the Shire of Morawa for the establishment of an Early Childhood Education and Care Centre.

**Recommendation 3:** That the Shire of Morawa maintain support for the current Family Day Care Educator and make efforts to assist Ngala with recruitment of a relief Educator to ensure continuity of Early Childhood Education and Care for essential workers pending the establishment and approval of a new centre.

**Recommendation 4:** That the Shire of Morawa consider selection of Regional Early Education and Development Inc (REED) as the Approved Provider of Early Childhood Education and Care Centre and include REED in the planning and development of the centre.

**Recommendation 5:** That the Shire of Morawa seek funding for an ECEC centre and for a position to manage the planning and development process for the centre and for community engagement with Morawa families and organisations including MEEDAC and MDHS and the selected Approved Provider.

## **ADDITIONAL INNOVATIVE OPPORTUNITIES**

**Recommendation 6:** That the Shire of Morawa consider relocation of the existing unused building next to the family day centre to Shire owned land adjacent to the kindergarten for repurposing as an Aboriginal Women's Cultural and Learning Centre in consultation with Elders and women in the community.

**Recommendation 7:** That subject to acceptance of Recommendation 6, the Shire of Morawa seek funding for the relocation of the existing unused building next to the family day care centre and for a coordinator for the Aboriginal Women's Cultural and Learning Centre for an initial 2-3 year establishment phase.

**Recommendation 8:** That Morawa District High School and Central Regional TAFE be requested to provide training opportunities for a future workforce for an Early Childhood Education and Care Centre.

## **WORKING GROUP**

**Recommendation 9:** Subject to support in principle for the establishment of an ECEC Centre in Morawa and an Aboriginal Women's Cultural and Learning Centre, it is recommended that the Shire of Morawa establish a Working Group to progress these initiatives. Membership of the Working Group should include the Shire, MDHS, MEEDAC, Elders and other relevant stakeholders and the Approved Provider following their selection.

## **1. BACKGROUND**

The Shire of Morawa has received requests from community members to investigate the development of an Early Childhood Education and Care (ECEC) Centre in Morawa.

Morawa District High School (MDHS) and Western Australian College of Agriculture – Morawa provide regional education services with the primary school catering for local children. Early childhood education and care is provided by a family day care educator, who is approved to cater for up to 7 children depending on their age, in Shire owned premises.

The Shire wishes to gain a better understanding as to whether the current family day care service fully meets community demand for early childhood education and care or if the economic contribution of families is limited by a lack of early childhood options.

Community members point to the provision of ECEC services in Mingenew, Three Springs and Perenjori which have smaller populations but similar economic drivers as a reason for an ECEC centre to be located in Morawa.

The Shire has concerns that an ECEC centre may not be sustainable in the longer term.

Jill Cameron and Associates were engaged by the Shire to undertake a study to assess the level of unmet need for early childhood education and care/childcare in the Shire of Morawa.

## **2. APPROACH**

The approach was underpinned by the Shire's wish:

- to ascertain the need for an Early Childhood Education and Care centre in Morawa,
- to identify the opportunities, barriers to success,
- to assess whether further investigation is warranted, and
- to prepare a written report.

Tasks undertaken included:

- a) desktop review of Commonwealth and State government policies relevant to ECEC and recent relevant reports,
- b) desktop review of ABS demographic data and Education Department data,
- c) identification of and consultation with the providers of ECEC services within 1 hour drive of Morawa,
- d) distribution of a surveymonkey questionnaire to parents of K-Yr6 children attending Morawa DHS,
- e) site visit to existing Family Day Care operating as an "in venue" service,
- f) targeted consultation with key stakeholders (by telephone and face to face), and
- g) analysis and preparation of a written report.

## **3. CONTEXT**

### **3.1 Early Childhood Education and Care/childcare in Australia**

#### **3.1.1 Benefits of ECEC**

There is substantial evidence that early childhood services have a strong impact on children's learning and development and that children who participate in these services do better on measures of educational performance when they attend primary school. This is particularly true for children from disadvantaged backgrounds.

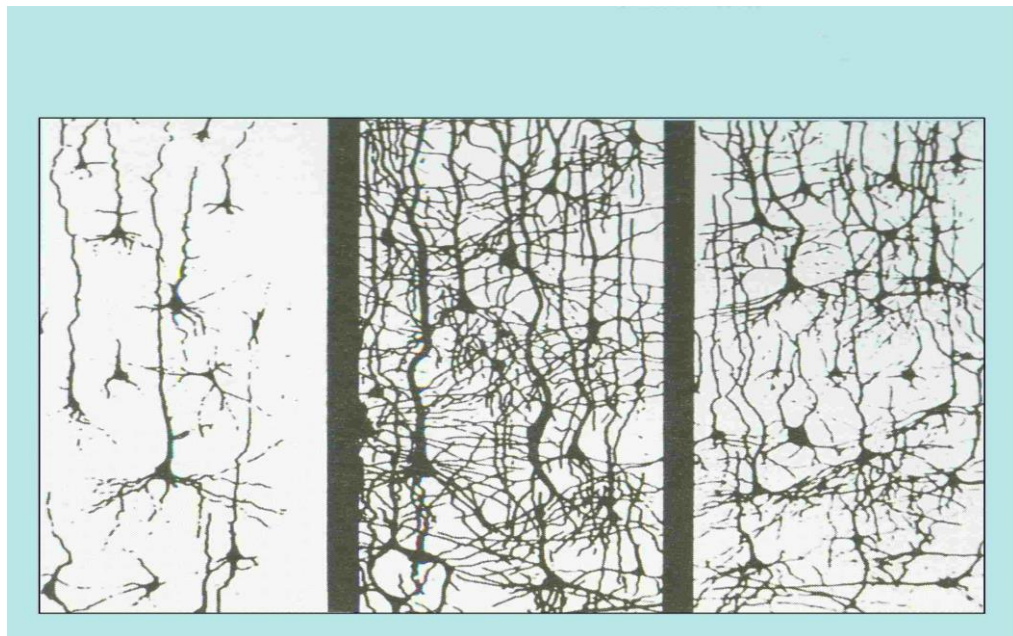


Provision of ECEC in the 21<sup>st</sup> century is responding to the reality that women will continue to participate strongly in the workforce. However, it is important that the rationale for providing good quality early childhood services is not confined solely to its value in supporting female workforce participation.

Research has demonstrated that the skills and abilities acquired in early childhood are fundamental to a person's success and well-being in later life. A positive early childhood provides personal and economic benefits to the individual and then to the society as a whole.<sup>1</sup> Research has also shown that 90% of a child's brain develops by the time they are 5 years old.<sup>2</sup>

The following image of brain development<sup>3</sup> highlights firstly, just how rapidly brains develop in the first few years of life, with proliferation of connections and secondly, how later development – the 'pruning' of connections that reflects learning of particular skills – builds on the network that develops in the earlier years. Social disadvantage continues to limit children's chances – early childhood is a time when some children fall behind and the early years provides a particular window of opportunity; it is much harder and much more expensive to help children later on.

#### THE DEVELOPING BRAIN



AT BIRTH

AT 6 YEARS OLD

AT 14 YEARS OLD

Early learning not only supports the development of cognitive, social, emotional and motivational skills, but also drives later learning and achievement, which in turn

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<sup>1</sup> National Scientific Council on the Developing Child (2004b) *Children's emotional development is built into the architecture of their brains*. Working Paper No. 2. Available online: <http://www.developingchild.net/pubs/wp.html>.

<sup>2</sup> <https://www.startingblocks.gov.au/other-resources/factsheets/brain-development-in-children>

<sup>3</sup> Image presented at a conference in Melbourne in 2006 by Prof J Shonkoff, a paediatrician who leads Harvard University Center on the Developing Child, a researcher 'who brought about the brain science revolution in understanding child development'.

contributes to the “*human capital*” which underpins the economic wellbeing of the broader community.<sup>4</sup>

There is substantial evidence that early childhood services delivering high quality centre-based child care programs can provide some children with opportunities for learning and development which may exceed those available solely within in their families. In these cases, the provision of early childhood services provides government with an opportunity to break the cycle of poverty and inequality that begins in early childhood.<sup>5</sup>

### 3.1.2 ECEC business model

The business model for the provision of early childhood services in Australia is essentially one in which organisations must manage income to ensure that it exceeds the full cost of providing the service. At its core the model demands organisations be well-managed so that they are financially viable and are maintained as ongoing concerns. Approved Providers, both for-profit and not-for-profit, are independent, autonomous business owners and operators.

The task of managing any early childhood education and care service is now a significant business process operating within a complex legislative framework and Government requirements. Human resources management, capital works, maintenance and legal and professional responsibilities, all occurring within the context of ensuring child and staff development and safety, require sophisticated business management skills.

### 3.1.3 ECEC service types

Early Childhood Education and Care (ECEC) is delivered in:

- *Long Day Care (LDC) centres*. The Australian Children’s Education and Care Quality Authority (ACECQA)<sup>6</sup> approves Not-for-Profit (NfP) and Private-for-Profit (PfP) providers of centre-based ECEC for children of pre-school age and before school, after school and/or vacation care for children of school age. Special conditions may apply where programs are provided for school age children. Financial viability of a LDC service can be improved by inclusion of programs for children of school age.
- *Family Day Care (FDC)*. A Family Day Care Service is an approved service provider (NfP or PfP) comprising of a co-ordination unit and a network of registered and qualified educators who operate a business from their own home for children aged from birth to 13 years. In regional Western Australia, ‘In Venue’ FDC may be provided by a self-employed Educator in a community facility leased from or provided by a Shire. This is an important service option in rural communities too small for the operation of a viable LDC centre or where FDC in a home is not feasible because of a widely dispersed population and/or home premises that don’t meet the National Quality Standard. In Morawa, Ngala Family Day Care Service is the Approved Provider and coordination unit, with “Wild Things” being the operated by the self-employed Educator.
- *Outside School Hours Care (OSHC)* is approved to provide before school care, after school care and/or vacation care. The number of stand-alone OSHC services in regional Western Australia is a relatively small.

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<sup>4</sup> Heckman, J. (2000a) “*The real question is how to use the available funds wisely. The best evidence supports the policy prescription: Invest in the Very Young.*” Ounce of Prevention Fund and the University of Chicago Harris School of Public Policy Studies: Chicago

<sup>5</sup> Organisation for Economic Co-operation and Development (OECD) (2006) *Starting Strong II, Early Childhood Education and Care*. OECD Publications. Paris.

<sup>6</sup> <https://www.acecqa.gov.au>

### 3.2 National Quality Framework and Legislation <sup>7</sup>

Early childhood education and care in Australia is governed by interrelated Commonwealth and state and territory laws. The National Law sets a standard for early childhood education and care across Australia. Providers must be approved under the National Law to operate a service however it is the Regulatory authorities in each state and territory that grant this approval.

Details of the National Quality Framework and Legislation are provided in Appendix 1.

### 3.3 Family Assistance Law

Family Assistance Law sets the rules for administering the Commonwealth Government's Child Care Subsidy (CCS). Providers must be approved under Family Assistance Law to administer the Child Care Subsidy at their service. The Australian Government grants this approval.

#### 3.3.1 Child Care Subsidy <sup>8</sup>

Australian families receive help with the cost of child care through the Child Care Subsidy (CCS). CCS is paid directly to providers and passed on to families as a fee reduction. Families pay the gap between the daily fee and their approved level of subsidy. To be approved to administer CCS, providers must be approved to provide early childhood education and care and administer the Child Care Subsidy (CCS) in Australia. The standard or advertised daily fee is determined by each Approved Provider and varies significantly between services.

Approval to operate a service and administer CCS requires approval from:

- **The relevant state or territory government.** This deems providers suitable to ensure the health, safety, wellbeing and educational outcomes of children. This is known as National Law approval or state regulatory approval.
- **The Australian Government.** This deems providers suitable under Family Assistance Law to administer CCS.
- **The Child Care Subsidy System (CCSS).** This is the online system used to administer CCS payments. It holds records like enrolments and session reports. This information is used to calculate payments for families. It is also where a range of mandatory obligations and tasks are monitored.

#### 3.3.2 Additional Child Care Subsidy

Additional Child Care Subsidy provides additional fee assistance to support vulnerable or disadvantaged families and children. This support recognises the preventative and protective influence of quality child care on a child's health, wellbeing and development; and the importance of continuity of care (see 3.1.1).

There are four different payments under Additional Child Care Subsidy:

- Additional Child Care Subsidy (child wellbeing)—to help children who are at risk of serious abuse or neglect.
- Additional Child Care Subsidy (grandparent)—to help grandparents on income support who are the principal caregiver of their grandchildren.
- Additional Child Care Subsidy (temporary financial hardship)—to help families experiencing financial hardship.
- Additional Child Care Subsidy (transition to work)—to help low-income families transitioning from income support to work.

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<sup>7</sup> Sources: <https://www.communities.wa.gov.au>; <https://www.acecqa.gov.au>

<sup>8</sup> <https://www.servicesaustralia.gov.au/child-care-subsidy>

### 3.3.3 Eligibility for Child Care Subsidy

Families must meet eligibility criteria to get Child Care Subsidy (CCS). The amount of CCS a family can get depends on their circumstances. Parents must:

- care for their child at least two nights per fortnight or have 14% share of care
- be liable for child care fees at an approved child care service
- meet residency requirements.

Their child must:

- meet immunisation requirements
- not be attending secondary school (unless an exemption applies)
- be 13 or under (except in certain circumstances).
- From 11 July 2022, children who haven't attended a session of care in 26 consecutive weeks will no longer be eligible for CCS.

### 3.3.4. Family income

Services Australia works out a family's CCS percentage based on their **family income estimate**. The CCS percentage is the amount they'll subsidise. It will apply to the hourly fee or the relevant hourly rate cap, whichever is lower. Details of CCS rates and hourly caps are provided as Attachment 2.

### 3.3.5 Activity level

The hours of subsidised care a family can get each fortnight depends on their **activity level**. The higher the level of activity, the more hours of subsidised care families can get.

In two parent households, Services Australia looks at both parents' activity level. They use the parent with the lower activity level to determine a family's hours of subsidised care.

There are 4 activity levels:

Hours of activity each fortnight	Hours of subsidised care, per child, each fortnight
Less than 8 hours	0 hours if you earn above \$72,466 24 hours if you earn \$72,466 or below
8 hours to 16 hours	36 hours
More than 16 hours to 48 hours	72 hours
More than 48 hours	100 hours

Families need to do a recognised activity to get CCS. The amount of CCS a family can get depends on the **type of care** they use. A family's CCS percentage will apply to the lowest of either:

- the hourly rate cap
- the hourly fee charged at a service.

NOTE: Some exemptions apply for parents who cannot meet activity test requirements

### 3.3.6 Residence rules

A parent or their partner must be living in Australia and have one of the following continue to meet the residence rules for as long as they get this subsidy:

- Australian citizenship
- a permanent visa
- a Special Category visa

- a certain temporary visa type, for example a Partner Provisional or Temporary Protection visa.

### 3.3.7 Government policy changes from July 2023

Changes to take place from July 2023, subject to the passage of legislation in federal parliament, will:

- lift the maximum Child Care Subsidy (CCS) rate to 90% for families earning up to \$80,000 for their first child in care,
- increase CCS rates for around 96% of families with a child currently in care earning under \$530,000, and
- keep higher CCS rates for families with two or more children aged 5 years or under in care.

### 3.3.8 Third party payment of gap fees

The following information regarding third party payment of gap fees addresses the concern expressed that an ECEC service may not be affordable for Aboriginal families.

*“A key principle and requirement under Family Assistance Law is that all parents who receive Child Care Subsidy (CCS) must make a co-contribution to their child care fees by paying the gap fee. The gap fee is the remaining total of the fees, after the CCS amount has been applied. Where a third party helps a family pay their child care fees, the amount of CCS paid reduces, maintaining a gap fee. However, state and territory governments (and their agencies) can pay some or all of the gap fee, without the CCS payment diminishing, for disadvantaged and vulnerable children. This helps remove barriers to disadvantaged and vulnerable children accessing child care.*

*The requirement for a parent to make a co-contribution does not apply if the family is eligible for Additional Child Care Subsidy (ACCS) (child wellbeing) or ACCS (grandparent) for the child as this generally covers 100 per cent of the fee charged”.<sup>9</sup>*

### 3.3.9 Universal Access

During 2021, a new *Preschool Reform Agreement 2022 – 2025* (PRA) was negotiated between the Commonwealth Government and States and Territories. The WA Minister for Education and Training signed the PRA on behalf of the State of WA on 9 February 2022.

Under the PRA, from 2023, the Commonwealth requires PRA funding to flow to all sectors that have children enrolled in 600 hours of preschool per year. This will be the first time that such funding will be available to the WA ECEC sector. Previous Commonwealth funding delivered under successive Universal Access National Partnership Agreement have only been available to WA school-based kindergartens. While implementation of the PRA in Western Australia is still being developed, the outcome should be financially beneficial for families and the Approved Provider of ECEC services.

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<sup>9</sup> <https://www.education.gov.au/child-care-package/child-care-subsidy/child-care-fees/third-party-payments>

## 4 SHIRE OF MORAWA

### 4.1 Overview

Morawa in the Mid West region is located approximately 4 hours by road from Perth and 1.5 hours from Geraldton.

The local economy is mixed, with broadacre cropping, mining, education, healthcare and associated services providing most of the employment in the Shire. Morawa has a swimming pool, community resource centre, police and St John ambulance services with a supermarket, pharmacy, post office, newsagency, agricultural suppliers, bakery and café, clothing and hardware stores providing a range of community, retail and commercial services. The town and surrounding region is a popular tourist destination during the wildflower season from late winter through to early October when the hotel, bed and breakfast accommodation and caravan park with quality self-contained units are heavily booked.

The impact of Severe Tropical Cyclone Seroja which crossed the coast between Kalbarri and Geraldton on Sunday 11 April 2021 on the Mid West region including Morawa was significant and is ongoing.

Morawa is described as a family-orientated town with a strong sense of community with affordable housing <sup>10</sup>. ABS data 2010-2020 <sup>11</sup> shows a downward trend in the annual estimated residential population and a range from 6 to 22 births, with such fluctuations being a common feature of small rural communities.

	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020
Estimated residential population	886	911	892	872	835	800	762	731	698	675	661
Number of births	19	22	7	21	9	12	12	8	6	14	13

Morawa Perenjori Health Service (Hospital) includes a 24 hour emergency department, occupational therapy and physiotherapy services, respite care and permanent residential aged care, Aged Care Information and Referral Service, paediatric medical services and an Integrated Family Service.

A well-used Youth Centre for youth aged between 8 and 18 years provides an After School Program each week during the school term. A School Holiday Program operates for set days during each school holiday period.

The Shire is part way into a six month trial to attract migrants to relocate to Morawa to develop a more culturally diverse population and address workforce shortages. To date, single males have participated in the trial but none have relocated family members. Should the program develop beyond the trial stage, it is anticipated that families with children will become a part of the Morawa community.

Morawa Shire owns land across the road from Midland District High School, next to the school's off-site kindergarten. A plan of the school is provided as Appendix 3.

<sup>10</sup> <https://www.morawa.wa.gov.au/community/about-your-community/liveability-in-morawa.aspx>

<sup>11</sup> <https://www.abs.gov.au/statistics/people/population/births-australia/latest-release#data-download>



## 4.2 Education

### 4.2.1 Morawa District High School (MDHS)<sup>12</sup>

Morawa town is the location of the district high school (Kindergarten-Year 12) and the agricultural college (Years 10-12) offering farm skills, automotive, engineering and plant/animal science-based subjects and providing residential facilities. Students come from within Morawa itself, nearby towns and adjacent farming areas.

Students in Year 11 and Year 12 have a flexible senior school programme, with the school endeavouring to meet the needs of all students by using different ways of delivery. Both VET and ATAR courses are offered. ATAR English and Maths subjects are offered face to face in conjunction with the WA College of Agriculture Morawa.

The choice of senior school pathways offered include WACE, ATAR, Wholly School Assessed Subjects and Vocational Education and Training Cert IIs in ICT, Kitchen Operations and Hospitality and Engineering and Automotive. Students have the opportunity to transition between campuses, classes, training programs and further education with ease, maintaining continuity in their career pathway.

In Semester 1, 2021, the school catered for a population of 38.3% Aboriginal students, and had a 43.1% student transiency rate.<sup>13</sup> At the start of Semester 1, 2022, there were 70 Aboriginal students representing 37% of MDHS enrolments. The school has close links with local Elders.

*“Our local Aboriginal culture is celebrated in Morawa annually as we proudly host the Midwest NAIDOC Event. This is a collaboration between the Australian Government, the Shire of Morawa, MEEDAC and the NAIDOC Working Group. We are privileged to have local Widi Elders living and working in our community, making a real difference. The key to this event, is successfully engaging our community by building authentic relationships with our Aboriginal and Non Aboriginal families and community members alike”.*<sup>14</sup>

WA Education Department school census data shows an increasing school population.<sup>15</sup>

**Morawa District High School Student Numbers - Trends**

Semester 1	2018	2019	2020	2021	2022
Primary (Excluding Kindergarten)	81	79	80	88	85
Lower Secondary	58	67	67	74	74
Upper Secondary	19	18	16	11	20
Total	158	164	163	173	179

Variations in enrolments in each year group reflect fluctuations in the birth rate in the community.

**Number of students enrolled at Morawa District High School in Semester 1 2022<sup>16</sup>**

Kindergarten	Pre-primary	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6	Total
7	12	14	16	7	11	9	16	88

Note: Kindergarten children attend part-time

<sup>12</sup> <https://www.det.wa.edu.au/schoolsonline/overview>

<sup>13</sup> Information provided from MDHS records

<sup>14</sup> MDHS Newsletter 2022 Issue 5 accessed on <https://sway.office.com/ehJ1KlyIVjUzkNUo?ref=Link>

<sup>15</sup> [https://www.det.wa.edu.au/schoolsonline/student\\_trends.do?schoolID=4086&pageID=SP03](https://www.det.wa.edu.au/schoolsonline/student_trends.do?schoolID=4086&pageID=SP03)

<sup>16</sup> [https://www.det.wa.edu.au/schoolsonline/student\\_current.do?schoolID=4086&pageID=SP01](https://www.det.wa.edu.au/schoolsonline/student_current.do?schoolID=4086&pageID=SP01)

#### 4.2.2 Australian Early Development Census (AEDC)

The Australian Early Development Census (AEDC) measures the development of children in Australia in their first year of full-time school. The AEDC provides important information for communities, governments and schools to support their planning and service provision.

*“Communities can influence the earliest years of children’s lives. The AEDC results give communities a snapshot of children’s development as they arrive at school. The results can support communities to understand the local levels of developmental vulnerability and where that vulnerability exists within their community.*

*The AEDC provides communities with an opportunity to reflect on what the influences may have been for children before arriving at school.*

*Recognising the influences that can impact on children’s development can provide communities with the opportunity to consider what is working well and what needs to be improved or developed to better support children and their families. By providing a common ground on which people can work together, the AEDC results can enable communities to form partnerships to plan and implement activities, programs and services to help shape the future and wellbeing of children in Australia.*

*Investing time, effort and resources in children’s early years – when their brains are developing rapidly – brings lifelong benefits to them and to the whole community. American economist and Nobel prize winner James Heckman argues that once children fall behind in their learning, they are likely to remain behind. Gaps in children’s performance levels open up early, and stay mostly constant after eight years of age. Beyond eight years, school environments can only play a small role in reducing these differences.*

*Investing in the early years can reduce expenditure on special education, criminal justice and welfare, and can increase national productivity by improving the skills of the workforce, reducing disadvantage and strengthening the global competitiveness of the economy.”<sup>17</sup>*

The instrument used to collect information consists of approximately 100 questions across five key domains, which are closely linked to child health, education and social outcomes.

Because of the small number of children in each community, the 2021 AEDC results for Morawa and Perenjori schools have been combined into a single Community Profile.<sup>18</sup>

The following table describes the domains and identifies the percentage of children in Morawa/Perenjori assessed as being ‘on track’ in their development, ‘at risk’ and ‘vulnerable’.

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<sup>17</sup> <https://www.aedc.gov.au/about-the-aedc/why-the-aedc-is-important>

<sup>18</sup> <https://www.aedc.gov.au/resources/community-profiles>

### 2021 AECD COMMUNITY PROFILE: MORAWA AND PERENJORI

Domain	Description	% of children 'On track'	% of children 'at risk'	% of children 'vulnerable'
Physical health and wellbeing	Children's physical readiness for the school day, physical independence and gross and fine motor skills.	73.3%	6.7%	20%
Social competence	Children's overall social competence, responsibility and respect, approach to learning and readiness to explore new things	66.7%	13.3%	20%
Emotional maturity	Children's pro-social and helping behaviours and absence of anxious and fearful behaviour, aggressive behaviour and hyperactivity and inattention.	66.7%	13.3%	20%
Language and cognitive skills (school-based)	Children's basic literacy, advanced literacy, basic numeracy, and interest in literacy, numeracy and memory	60%	6.7%	33.3%
Communication skills and general knowledge	Children's communication skills and general knowledge based on broad developmental competencies and skills measured in the school context	80%	6.7%	13.3%

**40% of Morawa/Perenjori children were vulnerable in one or more domain and 20% were vulnerable in two or more domains compared with 9.4% across Western Australia as a whole.** AEDC data also showed that nationally, the percentage of developmentally vulnerable children was higher in communities with small populations compared with children in communities with larger populations.

#### 4.2.3 Ten Year Education and Training Plan for the Morawa Shire and Wider North Midlands Region (August 2016)

The Shire of Morawa funded development of a *Morawa Ten Year Education and Training Masterplan*. The plan developed by Peter Browne Consulting and Barbara Browne Consulting in August 2016 identified issues *"each representing a major challenge to be addressed by all levels of Government and local communities to ensure the viability of the schools and quality education for all children in the North Midlands"*.<sup>19</sup>

The Issues facing Morawa and the wider North Midlands schools were identified as:

1. Early Childhood Education
2. Declining School Populations
3. Limited Residential Accommodation
4. Student Welfare
5. Disengaged students
6. Aboriginal Education
7. Attraction and Retention of Staff
8. Breadth and Depth of Learning Opportunities
9. Infrastructure and Facilities

<sup>19</sup> Ten Year Education and Training Plan for the Morawa Shire and Wider North Midlands Region, Peter Browne Consulting and Barbara Browne Consulting, August 2016, p.3

- 10. Career Pathways and Post School Options
- 11. Digital Infrastructure and IT
- 12. Reputational Management

Given the importance of addressing disadvantage in children's early years, it is significant that the Ten Year Education and Training Masterplan identified Early Childhood Education as the first of the 12 issues facing Morawa and the wider North Midlands schools.

The plan included the following recommendations for Early Childhood Education in Morawa, Perenjori, Mingenew and Three Springs.

*"1.1 That Midland District High School (MDHS) lobby for a Child and Parent Centre (Family Centre) to be built on the school site as soon as possible;*

NOTE: While the WA State Government is not funding any new Child and Parent Centres, it was noted that MDHS has a strong focus on early childhood education, providing a venue and support for a playgroup and parenting programs delivered by Ngala. In 2021, the school was funded for an additional Education Assistant to support teachers in Kindergarten to Year 2 which enabled the continued employment of two 0.4 FTE Education Assistants who are timetabled across the early childhood classes to assist with small group and individual instruction, and oversee early intervention Literacy and Numeracy programs. Education Assistants have benefited from undertaking professional learning.

*1.2 That MDHS be proactive in forming an Early Childhood Cluster/Hub with Perenjori, Mingenew and Three Springs;*

*1.3 That MDHS continues implementing early intervention initiatives to decrease the number of developmentally vulnerable children entering Kindergarten;*

*1.4 That MDHS establish a partnership with the Child and Parent Centre-Rangeway attached to Rangeway PS in Geraldton;*

*1.5 That MDHS continue with implementing the Bright Stars Family Day Care model; and*

*1.6 That MDHS visit the Bid-Bidi Centre in Mt Magnet."*<sup>20</sup>

The family day care model as described in 4.3.2 below has been maintained (recommendation 1.5), however, stakeholders interviewed for this report identified the provision of an early childhood education and care (ECEC) centre in Morawa as a potential significant driver for decreasing the number of developmentally vulnerable Morawa children entering Kindergarten (recommendation 1.3).

#### **4.3 Early Childhood Education and Care (ECEC)/childcare provision in Morawa and the wider Mid-West Region**

##### **4.3.1 Morawa History**

The current centre, operating as an in-venue Family Day Care, at 27 Dreghorn Street, Morawa, was originally the Infant Health Centre built in 1956-57. The centre became a day care centre in 1995 when the infant health centre relocated.

Information provided by a number of people consulted indicated that the centre was initially managed as a community based not-for-profit child care centre. When the child care centre was not equipped to cater for babies, parents raised funds to purchase and locate an air-conditioned 'donga' on land adjacent to the centre to accommodate babies. The donga is still there but not currently in use.

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<sup>20</sup> Ten Year Education and Training Plan for the Morawa Shire and Wider North Midlands Region, Peter Browne Consulting and Barbara Browne Consulting, August 2016

The community-based centre discontinued when the core group of children progressed to school and the management committee was no longer viable, a pattern consistent with the challenge of maintaining committees and centres in many small rural communities.

A private for-profit provider who operated at least one other centre in the Geraldton area appears to have subsequently operated the Morawa centre for a period of time. Evidence shows that small rural services are not financially viable for private providers which is a likely reason for the operator withdrawing and the centre closing.

The Tiny Tigers childcare centre re-opened in the facility owned by the Shire, on 26 April 2016 *'filling the large gap in local childcare'*.<sup>21</sup> The Morawa service was provided as an 'in-venue' family day care service with Ngala becoming Approved Provider for the Bright Stars Family Day Care service for which the City of Greater Geraldton was the previous Approved Provider. The City of Greater Geraldton had identified Bright Stars Family Day Care as a business activity to which Competitive Neutrality principles applied. Noting that *'The City's former Bright Stars Family Day Care unit that supported the provision of quality home based child care transitioned its services to Ngala, a specialist business provider of Early Parenting and Early Childhood services. Council recognised this transition as an excellent outcome for the community with services to operate under the same business model'*.<sup>22</sup>

It is understood that for a period of time, prior to the current Family Day Care Educator operating 'Wild Things' family day care, two individual family day care educators may have operated in the two adjacent premises.

#### 4.3.2 Ngala Family Day Care Service – "Wild Things"

The Family Day Care Educator who has provided the Wild Things service at Morawa for some five years is highly regarded by the Ngala Coordination Unit. Given the average period of operation for a sole trader family day care provider is around two years, this demonstrates a long term commitment to ensuring ECEC services are available to the Morawa community.

While the Morawa premises are not 'perfect' and would be unlikely to meet the standard required for centre-based care, the Ngala Coordinator is satisfied that the physical environment meets all of the requirements for a family day care premises. A kitchen recently installed by the Shire is a welcome improvement. It is estimated that time for cleaning and administration in addition to providing the service from 8am-5pm, and completing Certificate 111 study, the Educator would generally work a 50 hour week. Efforts to recruit a relief Educator to cover the current Educator during absences from the service such as for illness or to attend business hours appointments have been unsuccessful.

Ngala Family Day Care Educators:

- provide a safe and welcoming homely environment for children,
- develop and tailor a program for each child based on their learning and development needs,
- keep a development record for each child in their care,
- manage their own business, administration and hours of work,
- must hold or at least be 'actively working towards' an approved Certificate III level education and care qualification,
- must meet first aid qualification requirements.

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<sup>21</sup> <https://www.morawa.wa.gov.au/documents/1363/20152016-annual-report>, p4

<sup>22</sup> <https://www.cgg.wa.gov.au/council-meetings/ordinary-council-meeting/17-october-2017/117/documents/12-ccs290-attachment.pdf>, p17

Trained Ngala staff regularly visit the Wild Things Educator to monitor the children's progress and provide support, resources and ongoing training in contemporary childcare and education practice, as well as assisting in establishing the business.

#### 4.3.3 Overview of ECEC services in the Mid West Region (except in the City of Greater Geraldton)

##### **ECEC SERVICES IN THE MID WEST (EXCL. THE CITY OF GREATER GERALDTON)**

Service	Approved Provider	Number of places	Days/hours
Carnamah Child Care Centre	Carnamah Child Care Centre Inc	12	Mon-Thurs: 8.00am-5.00pm
REED - Mingenew	Regional Early Education and Development Inc	11	Mon-Thurs: 8.00am-5.00pm
REED-Northampton	Regional Early Education and Development Inc	20	Tues-Fri: 8.00am-4.30pm
REED - Perenjori	Regional Early Education and Development Inc	19	Mon-Thurs: 7.00am-5.00pm
Three Springs Early Childcare Centre	Three Springs Childcare Inc	19	Mon-Thurs: 8.00am-5.00pm Fri: 8.00am-4.00pm
Denham - In venue Family Day Care	Ngala Children's Services	Up to 7 depending on age N/A	N/A
Morawa – In venue Family Day Care	Ngala Children's Services	Up to 7 depending on age	Mon-Thurs: 8.00am – 5.00pm

This table shows a mix of Approved Providers being Family Day Care supported by Ngala Children's Services, community-based services managed via a volunteer management committee or those managed by Regional Early Education and Development Inc.

#### 4.3.4 Regional Early Education and Development Inc (REED)<sup>23</sup>

Currently REED is the Approved Provider for Mid West ECEC services in Perenjori, Mingenew and Northampton. These services are supported by a dedicated Cluster Manager, who performs a managing and coordinating role across and between services in their designated cluster area.

The establishment of REED was a response to the urgent need for a service delivery model to address the sustainability of ECEC services in regional Western Australia, which had been a challenge for more than a decade.

REED is governed by an independent skills-based Board and committee structure and managed by a qualified, experienced General Manager, senior management team members and cluster managers. REED recognises that provision of ECEC services in regional areas is not only about attracting and keeping essential workers and their families in communities and contributing to the viability of other services and businesses in regional communities but also supporting child developmental needs. Increasing the number of younger families in the regions ensures that schools, health, medical and other essential services and businesses are maintained and skilled workforces supported, as well as maintaining the population in a livable community.

<sup>23</sup> <https://reedwa.org.au>

Since Regional Early Education and Development Inc (REED) was officially launched by Hon Simone McGurk MLA, Minister for Child Protection; Women's Interests; Prevention of Family and Domestic Violence; Community Services on 16th March 2018, REED has to date become the Approved Provider or Licensee for 22 child care centres, a family day care service and an outside school care service in the Wheatbelt, South West and Mid West regions.

Prior to joining REED, these centres operated with a locally based volunteer management committee or were being managed by the relevant local Shire. Many did not have the income to cover staff salaries, and volunteer management committees of Incorporated Associations did not always have the expertise to identify the problems and take the actions necessary to resolve this situation.

Shires have opted to transition ECEC services to REED in acknowledgement that being the Approved Provider of an ECEC service is outside its core business operations. REED services for which a Shire was the former Approved Provider include the Shires of Cunderdin, Darkan, Quairading and Perenjori. Other Shires that had previously supported volunteer management committees by taking responsibility for functions such as financial or payroll management were able to transfer this responsibility to REED.

## **5. FEEDBACK FROM STAKEHOLDERS**

- People consulted included representatives from the Shire, the hospital, MDHS, Child Health, Ngala, Wild Things Family Day Care, REED and Approved Providers of ECEC services in neighbouring Shires.
- A number of people said that an ECEC centre is needed to meet the needs of a new generation of parents whose preference is for a centre-based service rather than the smaller family day care service. Community expectations are changing, and in the future many grandparents are likely to be in the workforce and unavailable to provide informal care.
- The view was expressed by a number of people that the current family day care service in Morawa is not flexible enough – that it should be available earlier than 8am and close later than 5pm, provide childcare/babysitting on a casual basis and be available for babies younger than 6 months, for example. It is inconvenient for employers and parents when the Educator is not available and the service closes for a day or longer - sometimes at short notice and the parent is unable to work.
- Some people who recognised that it is unrealistic for the family day care educator to extend hours of operation beyond her current 9 hour day, suggested that alternative options could be discussed and negotiated to accommodate specific circumstances and needs with major employers such as the hospital and the Shire. For example,
  - a 'buddy system' could be developed to fill the gap between the commencement of a nurse's shift at 7.00am and the opening of the family day care service at 8.00am,
  - the hospital could negotiate a special arrangement with the Family Day Care service and Educator to cater for circumstances when a nurse is called in at short notice to fill a shift, during the covid pandemic, for example, if the arrangement is legally compliant for both the educator and the parent,
  - the hospital, Shire and school could jointly purchase an equivalent full-time place to be available within the family day care operating hours for when a staff member is required at short notice.



- There is a view that because the adjacent Shires of Perenjori and Three Springs have purpose built multifunctional centres that include a 19 place ECEC service, Morawa with a larger population than these two communities should have an ECEC centre of comparable quality.
- Because health services for Morawa children and families are located in the high quality health service (hospital), and playgroup is accommodated in MDHS, Morawa needs only a stand-alone ECEC centre without the additional dedicated rooms provided in the Three Springs and Perenjori centres.
- A new ECEC centre should be welcoming for members of the Morawa community, regardless of their financial status or ethnicity.
- An ECEC centre would have an important role in reducing the level of developmental delay among Aboriginal children and lifting overall school academic performance.
- A centre should be accessible for children, parents and staff with disabilities and meet the developmental needs of children with disabilities.

Location of an ECEC centre in Morawa would be very unlikely to impact negatively on utilisation of existing centres in Perenjori, Three Springs, Mingenew or Carnamah.

The consultants are aware that the low response rate to a parent survey was impacted by poor telecommunication connectivity and lack of computer access for many families. While the survey did not provide statistically valid results, responses did provide some useful insights:

- There is a mix of parents using formal ECEC (family day care in Morawa or a centre in another location) while others use informal care (eg. grandparents, other relatives, friends, babysitter).
- Families living in Morawa town and parents who have used formal childcare elsewhere appeared more likely to use the formal family day care service in Morawa.
- Parents who work in education, health and local government are the most likely employees to use formal ECEC now and in the future.
- The most important factors that equally influence parents' decisions to place their child/ren in a child care centre or family day care were that 'it's important for my child/ren's learning and development' and 'it allows me to work or study'.

## 6. COMPARATIVE SCHOOL DATA<sup>24</sup>

ECEC Approved Places	Kindergarten	Pre Primary	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6
<b>Morawa District High School</b>								
5 (FDC)	7	12	14	16	7	11	9	16
<b>Perenjori Primary School</b>								
19	6	7	4	8	4	5	6	7
<b>Three Springs Primary School</b>								
19	5	9	9	6	8	10	10	8
<b>Mingenew Primary School</b>								
11	10	11	8	13	13	9	7	4
<b>Carnamah District High School</b>								
12	4	5	3	4	3	6	6	3
<b>Coorow Primary School</b>								
	8	8	4	4	6	3	5	3
<b>Mullewa Primary School</b>								
	5	7	3	8	3	5	5	7

NOTE: There is no ECEC centre in Coorow or Mullewa.

## 7. FINDINGS

### 7.1 Current in-venue Family Day Care service

Morawa families use a mix of informal child care provided by grandparents, other relatives and friends and formal early childhood education and care provided by 'Wild Things' family day care service.

Notwithstanding the small number of children attending Wild Things family day care service, and the preference some parents have for centre-based care, the family day care service is a critical resource in the Morawa community, particularly for parents employed at the hospital, school and Shire who do not have extended family members able to provide informal care.

It does not appear to be well understood that the family day care educator is a self-employed sole trader who operates in a complex ECEC system within clearly defined legislation, policies and rules, in a venue which is not without some limitations. Availability of an ECEC centre operating within a strict legal framework would not necessarily meet all community expectations. For example, opening hours are determined by the Approved Provider taking account of potential utilisation, the regulated staff:child ratio, cost and impact on financial viability. Days and hours of operating will therefore vary between centres. (Refer p.13).

As a self-employed sole trader, the family day care educator does not have sick leave or paid annual leave and will inevitably need to close the service, sometimes at short notice, when she is ill or has important business to attend to. It is understood that this can be inconvenient for parents and their employers. It is common for ECEC services to close for 2-4 weeks during the Christmas/New Year period when utilisation of services is usually very low.

Efforts could be made within the Morawa community to recruit a relief educator. While income for a relief educator would not be regular, this role would provide a valuable community service.

<sup>24</sup> <https://www.det.wa.edu.au/schoolsonline>

Ngala Family Day Care service would provide support for anyone willing to be recruited to the role.

The family day care service is not accessed by Aboriginal families who are among the most disadvantaged and most developmentally vulnerable members of the community.

## **7.2 Considerations for the future**

While the Shire owned facility in which the family day care service currently operates has been assessed as suitable for family day care, it is unlikely to be fit for purpose in the medium to long term as standards and expectations increase. The facility would not meet standards for a centre-based service.

The quality of the ageing family day care premises is already a likely disincentive for some parents to use the existing service. This is unlikely to change in the future. Similarly, it has been found that an ECEC centre that is ageing and not fit for purpose can have difficulty attracting and retaining educators. Therefore, the premises currently used for in-venue family day care will not be suitable for any future centre-based service.

Availability of a contemporary ECEC centre is increasingly important for attracting and retaining staff for essential services such as education, health and police and for attracting migrants to relocate to regional areas.

There is strong evidence that establishment of an ECEC centre in Morawa could have a critical role in reducing the level of developmental vulnerability of Aboriginal children as well as providing a centre-based service for current and future workers in essential services, and for business and professional services. The availability of before and after school care and vacation care at a future ECEC service will meet the needs of school aged children who are not old enough to attend the Youth Centre.

**School enrolment data and a focus on ‘Closing the Gap’ for Aboriginal children together with evidence that the FDC service does not address all need for ECEC in the Morawa district is sufficient to support the recommendation that consideration should be given to establishing a not-for-profit ECEC centre in Morawa.**

Should the Shire make the decision to proceed with the establishment of an ECEC centre, given the time involved in sourcing funding, particularly in a challenging financial environment, in addition to the time needed for planning and establishing a new service, it will be important to support the current family day care educator to ensure Morawa is not without an ECEC service that meets required standards and benefits both local services and young children’s development. Availability of funding aimed at Closing the Gap for a service with a clear goal of addressing Aboriginal disadvantage could provide additional funding.

Given the limited availability of resources within the Shire, funding would need to be sourced for a (time limited) project officer for the management of the planning and development process as well as community engagement with Morawa families and organisations including MEEDAC, MDHS and a potential Approved Provider of the service. The project officer would also have a key role in preparation of funding applications for construction and equipping an ECEC centre, communication with the selected Approved Provider and navigating the funding system in preparation for supporting families whose children will be attending the ECEC centre.

### 7.3 Factors for success

#### *Location*

The Shire of Morawa owns property across the road from MDHS, adjacent to the school's kindergarten. However, the co-location of a new ECEC centre with MDHS, close to the pre-primary centre which is also used by the playgroup attended by a number of Aboriginal families, has many benefits and is consistent with national trends to co-locate ECEC centres with schools.

Location of an ECEC centre on school grounds contributes to utilisation when the ECEC centre provides outside school hours care for pre-primary and primary school aged children which contributes to service viability. It also gives a clear message that ECEC is a service that promotes young children's learning and development and is not 'just babysitting'. Additionally, it reduces child safety risks and minimises operating costs for the Approved Provider who does not need to provide additional staff to support the safe transition of children from school to the out of school hours care location when these are located separately.

In Western Australia, where ECEC centres have been located on school grounds in both metropolitan and regional areas, a parcel of land has been excised from the school site and vested in the local Shire. This is a straightforward process. Examples are the ECEC centres at Three Springs and Perenjori where, based on their prior experience operating in sub-optimal facilities separate from the school, the communities had a strong preference for co-location with their school.

#### *Parent fees*

Fees are one of the key drivers of a parent's decision about use and quantity of use of child care. Decisions about the number of approved places and grouping of children must therefore consider the potential impact on the operating budget and parent fees.

There is no direct government subsidy available for child care services outside of the family income-based child care subsidy so a provider must operate on a break-even basis. Parent fees are the sole source of income unless an additional source of external financial support is acquired.

Subject to the passage of legislation in Federal Parliament a more generous child care subsidy will be introduced from 1<sup>st</sup> July 2023, making fees affordable for Aboriginal families and making it more attractive for higher income parents to enter the workforce. In addition, a Productivity Commission Inquiry could bring about additional changes by the time a service becomes operational.

It should be noted that fees are set by the Approved Provider of the service, however an understanding of the fee structure set by the Approved Provider should be an important consideration for the Shire when considering selection of an appropriate Approved Provider to operate a service in Shire owned premises.

#### *Size*

A 19 place centre would provide the flexibility needed in the Morawa community and would be viable if the ratio of staff:children is well managed by a not-for-profit Approved Provider with experience managing small ECEC services in small rural communities. In rural and regional communities, the numbers of children attending approved ECEC are low compared to the metropolitan and major regional centres where 80 – 100 approved place centres are common. This can be exacerbated by year to year population fluctuations in the relevant age group.

Therefore, while a service may have capacity to accommodate the maximum number of approved places, the Approved Provider has the flexibility to adjust numbers depending on family demand and staff availability. As experienced in most small centres, each approved place is likely to be utilised by different children each day the centre is open, due to the part-time pattern of enrolments. It is likely that enrolments would build up over time and unlikely that all 19 places would be used every day.

Generally, around 80% of the operating budget in a not-for-profit approved child care service is staffing costs. Therefore, for viability purposes, it is imperative that the staff-to-child ratios in the regulations are optimised and child vacancies kept to a minimum. Some points considered when an Approved Provider is determining the most appropriate configuration for numbers in each age group or in mixed age groups to ensure an efficient staffing budget include:

- Children from birth to 24 months require a 1:4 educator-to-child ratio. This is the most expensive group to provide care to on a per child basis. With parental leave policies now in place, there is generally not a high level of demand for care for babies younger than 6 months.
- Children from 24–36 months require a 1:5 educator-to-child ratio. The service for this age group is less expensive care to provide than the younger group on a per child basis. This age group has the highest level of demand in Western Australia generally.
- Children from 36 months and over require a 1:10 educator-to-child ratio and a qualified educator/staff member is not required until there are 10 children. This is the least expensive care to provide on a per child basis. A higher number of enrolments for children 36 months and over can help balance the higher cost of the younger children. However, with Universal Access to kindergarten and pre-primary programs, and co-location of kindergartens with schools, the level of demand for children 36 months and over has decreased significantly in Western Australia. The impact of availability of Universal Access (See 3.3.9) funding to eligible ECEC services, particularly those in small services is not yet clear.

### *Staffing*

The challenges faced by ECEC service providers in recruiting appropriately qualified educators are common across Australia and can be particularly difficult in rural and remote communities because of the smaller population base. A local ECEC centre provides an opportunity to provide training and employment opportunities for local Morawa young people including Aboriginal young people who want to continue living in their local community.

While recruitment of staff is a responsibility of the Approved Provider of the service, the ability to access locally based staff, supplemented by a professional recruitment and development program supports continuity of operations.

### *Governance and management*

The four options considered for potential Approved Provider with responsibility for governance and management were Local Government (the Shire of Morawa), a private for profit provider, a local community based Incorporated Association and a number of experienced not for profit organisations including one dedicated to the delivery of small ECEC services in small rural communities.

- i. The number of Local Government Approved Providers of ECEC services in Western Australia has decreased significantly over the past 10 years. In rural areas, both Shires that assumed the role of Approved Provider when there was no other choice, and community based Incorporated Associations have been found to be unsustainable and operating at a loss, in part because of a lack of relevant skills and knowledge to operate in a complex ECEC operating environment.

- ii. Experience has demonstrated that private-for-profit providers have no interest in operating small ECEC services that cannot generate profits.
- iii. Experience has demonstrated that community based Incorporated Associations have lacked relevant skills and knowledge to operate in a complex ECEC operating environment. Establishment of Regional Early Education and Development Inc (REED) was funded by the WA State Government and Lotterywest to address this problem.
- iv. Some large not-for-profit Approved Providers of ECEC services provide a mix of large and smaller services in both regional and metropolitan areas. There are examples of large not-for-profit providers withdrawing from services which were found to be 'unprofitable' because of their small size. While Ngala provides a multiple range of services for families in the metropolitan and regional areas, including the family day care service in Morawa and other family day care services in the wider Mid West region, it is unlikely that Ngala would have an interest in managing a small Morawa ECEC centre in the future.

Conclusion: REED is the only not-for-profit organisation dedicated solely to provision of ECEC services in small regional and rural communities. As an established ECEC Approved Provider operating in the Mid West, REED is working to overcome staffing challenges by implementing a concerted ECEC workforce development program:

- to increase regional and rural job opportunities,
- to increase participation of Aboriginal people in the workforce which will also increase participation of Aboriginal children in ECEC<sup>25</sup>,
- to raise the standard of knowledge and skills in the regional ECEC workforce.

This strong focus on providing development opportunities and career pathways leads to empowering Educators with knowledge, ensuring the delivery of high quality services and job satisfaction for its workforce.

Given the support provided by the State Government and Lotterywest for the establishment of REED and REED's track record of providing regional ECEC services, Morawa Shire could confidently make a decision to select REED as the Approved Provider for a Morawa ECEC centre which could be included in REED's recently formed Mid West Cluster.

## **8. ADDITIONAL INNOVATIVE OPPORTUNITIES**

In the estimated 2-3 years between making a decision to establish an ECEC centre and the opening of a centre, there is an opportunity to progress other issues identified in the Morawa Ten Year Education and Training Masterplan.

### **8.1 VET at MDHS**

The employment of educators from the local community can be a real strength for an ECEC service, particularly in a challenging employment environment when there is a severe national shortage of early childhood educators. MDHS has a significant Aboriginal student population. A local ECEC centre can provide an opportunity for Aboriginal young people to start on a pathway to employment in a future ECEC centre. An ECEC centre with Aboriginal staff member/s has been found to increase participation of Aboriginal children which contributes to 'closing the gap' targets in addition to providing real employment opportunities and assisting financial viability of the centre. MDHS could have a key role in progressing this opportunity.

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<sup>25</sup> <https://mailchi.mp/8db5590d8609/reedthenewssept2022>

When the current Family Day Care Educator completes her Certificate III at the end of 2022, she will be able to provide work experience for MDHS students. Negotiation with Central Regional TAFE to expand the range of available VET courses at MDHS to include Early Childhood Education and Care would enable Aboriginal and non-Aboriginal students to make a start on the pathway to a rewarding career in ECEC in regional Western Australia and beyond.

## **8.2 ABORIGINAL WOMEN'S CULTURAL AND LEARNING CENTRE**

Another possibility is to consider seeking funding to relocate the unused donga adjacent to the family day care premises to the Shire owned land adjacent to the MDHS kindergarten for conversion to an Aboriginal Women's Cultural and Learning Centre and for employment of a local Aboriginal woman to establish and manage the centre.

An Aboriginal Women's Cultural and Learning Centre could provide a culturally safe environment for women to study a Certificate III in Early Childhood Education and Care (or other areas of their choice such as aged care, disability services and agriculture) online through TAFE Central Regional – Geraldton, as a pathway to employment for women many of whom have had limited access to employment.

The donga is equipped with a kitchen and bathroom with junior toilets. Grandmothers could provide informal care for young children while their mothers complete their coursework with support from each other. The centre could prepare food for breakfast and lunch for children attending the ECEC centre without having adequate nutrition. Programs involving school students in collection of bush tuck with Elders who could prepare bush tucker meals in the kitchen would also be a possibility. The Centre would effectively provide an innovative intergenerational program and new opportunities for Aboriginal women with a further opportunity to capitalise on the growing tourism industry within the Shire.

## **9. FUNDING**

While the Shire of Morawa manages two local funding opportunities<sup>26</sup> it is clear that additional externally sourced funding would be needed to progress implementation of the ECEC centre and an Aboriginal Women's Cultural and Learning Centre in consultation with Elders and women in the community.

Given the issues the Shire of Morawa is seeking to address, Lotterywest and other WA State and Commonwealth Government agencies with relevant community initiative funding may have an interest in contributing a significant level of funding for an innovative package including the ECEC centre, Aboriginal Women's Cultural and Learning Centre, and salaries for the two identified positions, for a 2-3 year period.

Lotterywest (and other agencies) would expect the Shire to contribute in some way to funding the initiatives. Shire land and the existing unused donga could form part of the Shire

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<sup>26</sup> <https://www.morawa.wa.gov.au/community/grants-assistance/the-community-funding-grant.aspx>

*The Community Small Grants Fund* is a pool of funding discreet to the funding opportunities already provided by the Morawa Sinosteel Future Fund. The total funding amount available for this grant across a financial year (1 July to 30 June) is capped at a total of \$5,000. No single application can exceed \$1000 and once the total \$5,000 limit is reached no other applications will be considered in that financial year.

*Morawa Sinosteel Future Fund Grant.* Morawa Sinosteel Future Fund seeks to provide funding to grass-roots community organisations, including sporting groups, educational organisations and community support organisations.



contribution. Consideration could be given to varying the current criteria for eligibility for local grants. Funding to support Closing the Gap initiatives is another potential source of funding.

## **10. RECOMMENDATIONS**

**Recommendation 1:** That the Shire of Morawa support the establishment of a purpose-built Early Childhood Education and Care Centre in Morawa to address the needs of developmentally vulnerable children and unmet needs of essential workers for access to a quality service for their children.

**Recommendation 2:** That a parcel of land be excised from the grounds of Morawa District High School and vested in the Shire of Morawa for the establishment of an Early Childhood Education and Care Centre.

**Recommendation 3:** That the Shire of Morawa maintain support for the current Family Day Care Educator and make efforts to assist Ngala with recruitment of a relief Educator to ensure continuity of Early Childhood Education and Care for essential workers pending the establishment and approval of a new centre.

**Recommendation 4:** That the Shire of Morawa consider selection of Regional Early Education and Development Inc (REED) as the Approved Provider of Early Childhood Education and Care Centre and include REED in the planning and development of the centre.

**Recommendation 5:** That the Shire of Morawa seek funding for an ECEC centre and a position to manage the planning and development process for the centre and for community engagement with Morawa families and organisations including MEEDAC and MDHS and the selected Approved Provider.

### **ADDITIONAL INNOVATIVE OPPORTUNITIES**

**Recommendation 6:** That the Shire of Morawa consider relocation of the existing unused building next to the family day centre to Shire owned land adjacent to the kindergarten for repurposing as an Aboriginal Women's Cultural and Learning Centre in consultation with Elders and women in the community.

**Recommendation 7:** That subject to acceptance of Recommendation 6, the Shire of Morawa seek funding for the relocation of the existing unused building next to the family day care centre and for a coordinator for the Aboriginal Women's Cultural and Learning Centre for an initial 2-3 year establishment phase.

**Recommendation 8:** That Morawa District High School and Central Regional TAFE be requested to provide training opportunities for a future workforce for an Early Childhood Education and Care Centre.

### **WORKING GROUP**

**Recommendation 9:** Subject to support in principle for the establishment of an ECEC Centre in Morawa and an Aboriginal Women's Cultural and Learning Centre, it is recommended that the Shire of Morawa establish a Working Group to progress these initiatives. Membership of the Working Group should include the Shire, MDHS, MEEDAC, Elders and other relevant stakeholders and the Approved Provider following their selection.

## APPENDICES

## APPENDIX 1. NATIONAL QUALITY FRAMEWORK AND LEGISLATION

### The National Quality Framework

The National Quality Framework for Early Childhood Education and Care is a national approach to regulation and quality assessment of ECEC services including most long day care (including family day care) and outside school hours care services. The Framework includes a:

- national legislative framework that creates a uniform national approach to the regulation and quality assessment of education and child care services in Australia,
- National Quality Standard that sets a national benchmark for the quality of education and care services,
- national quality rating and assessment process that rates services against the National Quality Standard.

The Australian Children's Education and Care Quality Authority (ACECQA) is the national body that oversees and implements the National Quality Framework. Under the National Quality Framework, state and territory Regulatory Authorities are responsible for the approval process within their own jurisdiction. In Western Australia, the Department of Communities approves and monitors education and care services through its Education and Care Regulatory Unit (ECRU).

The National Quality Framework in Western Australia is comprised of the:

- i. Education and Care Services National Law (WA) Act 2012
- ii. Education and Care Services National Regulations 2012
- iii. National Quality Standard
- iv. Rating and Assessment process.

### The National Law and Regulations

Under the *Education and Care Services National Law (WA) Act 2012* and *Education and Care Services National Regulations 2012*, long day care, outside school hours care, and occasional care are regulated as centre-based services. The National Law determines three interrelated approval processes for entities and individuals:

- i. Provider approval which is nationally recognised and enables providers to apply for one or more service approvals.
- ii. Service approval which authorises an Approved Provider to operate an Approved Service. Each Approved Service must have a Nominated Supervisor.
- iii. A supervisor certificate which is a nationally recognised approval that allows a person to be appointed as the Nominated Supervisor for an Approved Service or to be temporarily placed in charge when the Approved Provider or Nominated Supervisor is absent. An Approved Provider may obtain a Supervisor Certificate and be the Nominated Supervisor for their service or the Approved Provider may employ an educator with a Supervisor Certificate who consents to fill the Nominated Supervisor role.

## The National Quality Standard

The National Quality Standard comprises seven quality areas which include standards each with multiple elements.<sup>27</sup>

1) *Educational program and practice*

Standard 1.1 Program: The educational program enhances each child's learning and development.

Standard 1.2 Practice: Educators facilitate and extend each child's learning and development.

Standard 1.3 Assessment and planning: Educators and coordinators take a planned and reflective approach to implementing the program for each child.

2) *Children's health and safety*

Standard 2.1 Health: Each child's health and physical activity is supported and promoted.

Standard 2.2 Safety: Each child is protected.

3) *Physical environment*

Standard 3.1 Design: The design and location of the facilities is appropriate for the operation of a service.

Standard 3.2 Use: The service environment is inclusive, promotes competence and supports exploration and play-based learning.

4) *Staffing arrangements*

Standard 4.1 Staffing arrangements: Staffing arrangements enhance children's learning and development.

Standard 4.2 Professionalism: Management, educators and staff members are collaborative, respectful and ethical.

5) *Relationships with children*

Standard 5.1 Relationships between educators and children: Respectful and equitable relationships are maintained with each child.

Standard 5.2 Relationships between children: Each child is supported to build and maintain sensitive and responsive relationships.

6) *Collaborative partnerships with families and communities*

Standard 6.1 Supportive relationships with families: Respectful relationships with families are developed and maintained and families are supported in their parenting role.

Standard 6.2 Collaborative partnerships: Collaborative partnerships enhance children's inclusion, learning and wellbeing.

7) *Governance and leadership*

Standard 7.1 Governance: Governance supports the operation of a quality service.

Standard 7.2 Leadership: Effective leadership builds and promotes a positive organisational culture and professional learning community.

## The Early Years Learning Framework

Under the National Law and Regulations, services are required to base their educational program on an approved learning framework. This should focus on addressing the developmental needs, interests and experiences of each child, while taking into account individual differences. National learning frameworks recognise children learn from birth. The Early Years Learning Framework for Australia (Belonging, Being and Becoming) is an early childhood curriculum framework that guides early childhood educators in developing quality, early childhood education programmes.

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<sup>27</sup> <https://www.acecqa.gov.au/nqf/national-quality-standard>

The framework describes the principles, practice and outcomes to support and enhance young children's learning from birth to five years, as well as their transition to school. The Framework for School Age Care guides before and after school hours care and vacation care programs. Embedded in the frameworks is recognition of the importance of responding to student diversity and ensuring the participation of all students as learners.

## APPENDIX 2: CHILD CARE SUBSIDY THRESHOLDS AND HOURLY RATE CAPS FOR 2022-2023

The following table outlines the CCS family income thresholds for 2022–23.

Family income	CCS percentage
Up to \$72,466	85 %
More than \$72,466 to below \$177,466	Decreasing to 50% Subsidy gradually decreases by 1% for each \$3000 of family income.
\$177,466 to below \$256,756	50%
\$256,756 to below \$346,756	Decreasing to 20% Subsidy gradually decreases by 1% for each \$3000 of family income.
\$346,756 to below \$356,756	20%
\$356,756 or more	0%

Families with more than one child aged 5 or under in care will get a higher subsidy for their second child and younger children.

They'll get an extra 30% on top of their income tested rate for eligible children, up to a maximum of 95%.

The following table outlines the different hourly rate caps for 2022–23.

Service type	Hourly rate cap (children below school age)	Hourly rate cap (school-age children)
Centre Based Day Care	\$12.74	\$11.15
Outside School Hours Care	\$12.74	\$11.15
Family Day Care	\$11.80	\$11.80

CHANGES TO CCS TO TAKE EFFECT FROM JULY 2023 SUBJECT TO THE PASSAGE OF LEGISLATION. <sup>28</sup>

The Australian Government is committed to:

- lifting the maximum Child Care Subsidy (CCS) rate to 90% for families earning \$80,000 or less
- increasing CCS rates for around 96% of families with a child currently in care earning under \$530,000
- keeping higher CCS rates for families with two or more children aged 5 years or under in care.

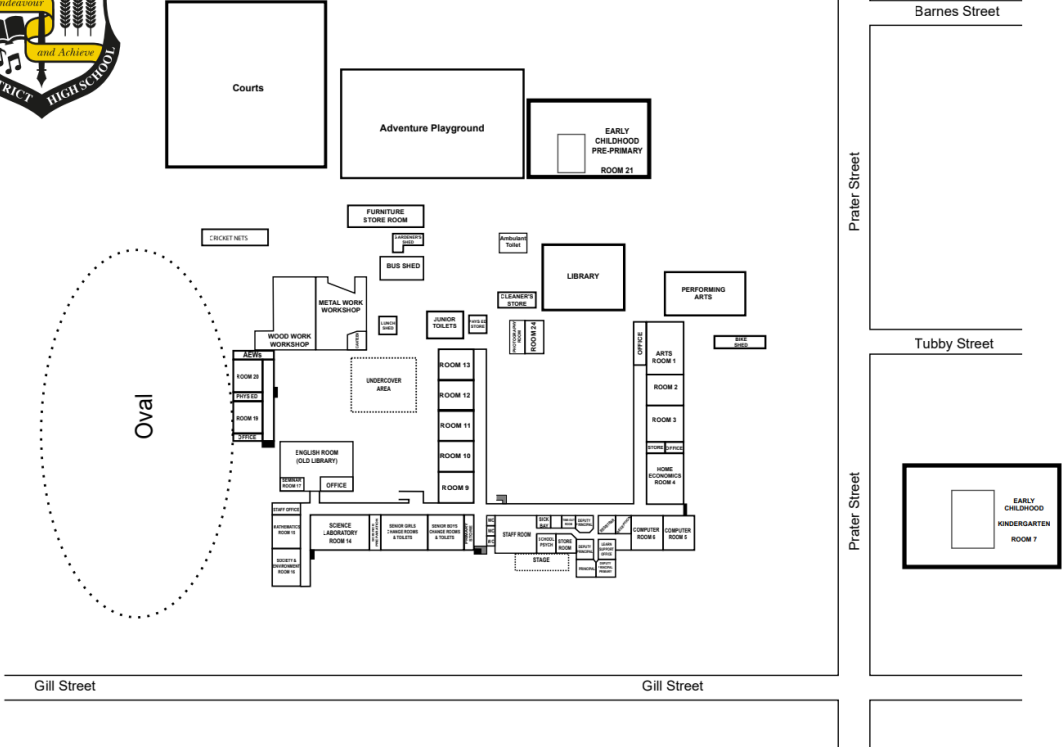
In addition, the Productivity Commission will conduct a comprehensive review of the child care sector. This will include consideration of a universal 90% child care subsidy rate.

<sup>28</sup> <https://www.education.gov.au/early-childhood/cheaper-child-care>

APPENDIX 3



MORAWA DISTRICT HIGH SCHOOL





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*An Independent Public School*

Dear Scott,

### Early Childhood Centre for Morawa

I write in support of the Morawa Shire lobbying and seeking funding for an Early Childhood and Parent Centre (Family Centre) to be built on or close to the school site as soon as possible. This would ensure vulnerable children in our school community, which currently consists of a 42% Aboriginal population, are at risk of thriving at school due to lack of school readiness programs, access to parenting programs and aligned health services, as well as quality early childhood day care provision. Our current day care service offers limited places for children in the 0-4 category, which greatly limits opportunities for young families to thrive in our community.

Data from Australian Early Development Census indicates that less than 60% of students in Pre-primary have social competence and emotional maturity compared to 80% in WA. Students' physical health and wellbeing, as well as communication skills and general knowledge, is approximately 70% compared to 80% in WA. Of most concern is the language and cognitive skills (school-based), which is 50% compared to 80% in WA. These results align with our early childhood assessments conducted in Kindergarten and Pre-primary, which continue to demonstrate that up to 35% of our students are developmentally at risk.

Morawa District High School continues to focus on developing a strong early year's intervention program for students coming into school, who are not school ready. However, our community would greatly benefit from more support services targeting our 0-4 age group, to further support their development.

A quality daycare and early childhood education centre would provide more opportunities for women/men returning to work, or families considering moving Morawa (who are without family support), to continue in the workforce or further their careers. A quality daycare would also offer opportunities for parents and guardians to access support to assist with their mental health and wellbeing.

Kind regards

Tonia Carslake  
Principal  
Morawa District High School  
6 April 2023



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## Ordinary Council Meeting 20 April 2023

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***Attachment 1- 11.1.4a Bellaranga Change of Land Use -  
Proposed Tree Farm Application***

***Item 11.1.4- Tree Farm Development Application***

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## **Change of Land Use Application – Proposed Tree Development**

Bellaranga - Ancroft Environmental Planting Project

“Bellaranga”, Neates Road, Merkanooka, WA

Global Ag Properties II

March 2023

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## 1. Introduction

Global Ag Properties II Pty Ltd as trustee for the Global Ag Properties II Australia Trust (**Global Ag II**) is the Landowner of the “Bellaranga” property, Neates Road, Morawa, WA. The property comprises of 18,491.85 hectares and its boundary is located approximately 4.1km south-west of the Morawa townsite.

Global Ag II is currently assessing the feasibility of using 124.29 ha<sup>1</sup> of the property to generate Australian Carbon Credit Units (ACCUs) under the Federal Government’s Emissions Reduction Fund (ERF) that has been established pursuant to the *Carbon Credits (Carbon Farming Initiative) Act 2011* (Cth). More specifically, the project will fall under the scope of the Reforestation by Environmental or Mallee Plantings Methodology Determination 2014. The remaining 18,367.56 ha of the property will continue to support broadacre cropping activities. The planting is considered complementary to continuing activities.

The project proposes to establish a permanent planting of mixed native tree and shrubs species on land that has been used predominantly for agricultural activities. The species will be selected to be representative of the remnant vegetation in the local area. The project will provide biodiversity and environmental co-benefits, including landscape linkages, habitat creation, protection of fauna species and mitigate salinity and erosion risks to adjacent farmland. Social benefits will be realised, including employment opportunities and enhances scenic quality.

The trees and shrubs will be established using grown seedlings.

The project feasibility study is being undertaken by Plantation and Landcare Services Pty Ltd (**PALs**), with a final investment decision due early 2023.

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<sup>1</sup> Includes area to be planted and adjacent support land

## 2. Land Information

Project Name: “Bellaranga - Ancroft Environmental Planting Project”

Property: “Bellaranga”

Location: Neates Road, Merkanooka WA 6625. Shire of Morawa

GPS Location: (gate on Neates Road): 29°16'12.6"S 115°51'30.4"E

Zoning: The land included in the project area (Lot 125 on DP 302160 and Lot 6122 on DP 083109) is currently zoned “rural” under the Shire of Morawa Planning Scheme.

Access: Primary access to the project area is off Neates Road, an unsealed road. Tracks within the project area will follow compartment areas, firebreaks and fence lines around the perimeter. As the plantation will not be harvested there is no ongoing need for haulage or large vehicles.

Improvements: There are no buildings and dwellings within the project area. The existing water supply and storage infrastructure is to be upgraded to comply with fire risk guidelines. There are no overhead powerlines within the project area.

**Table 1.** Title details and area split of “Ancroft” in the Shire of Morawa

<b>Titles within Shire of Morawa<sup>1</sup></b>	<b>Area of Lot (Ha)</b>	<b>Total Area in Shire (Ha)</b>
Lot 125 on DP 302160	241.17	241.17
Lot 6122 on DP 083109	40.02	40.02
<b>TOTAL</b>	<b>281.19</b>	<b>281.19</b>

<sup>1</sup> Certificates of Title (copies) are provided within Annexure A

**Table 2.** Land Types within project area

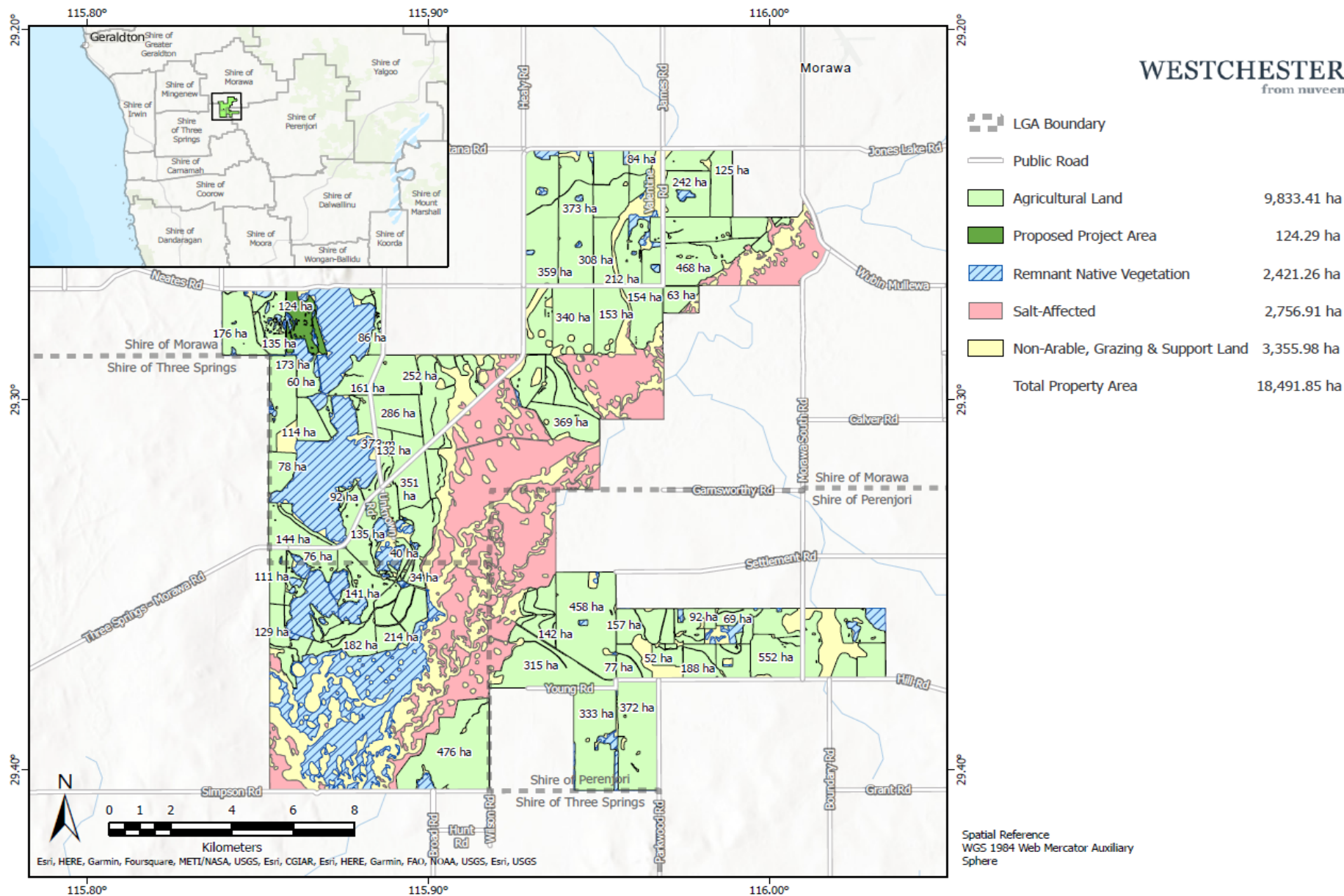
<b>Land Type</b>	<b>Area of Lot (Ha)</b>
Remnant Vegetation	30.69
Remnant Vegetation (protected) <sup>1</sup>	126.21
Proposed Planting Area <sup>2</sup>	124.29
<b>TOTAL</b>	<b>281.19</b>

<sup>1</sup> Remnant vegetation protected by existing Nature covenants

<sup>2</sup> Includes adjacent support land

A map of the property and project area is shown in Figure 1 and Figure 2.

**Figure 1. Bellaranga Farm Map**





**Figure 2. “Ancroft” Project Map**



### 3. Project and Objectives

#### a. Background

Westchester Group of Australia Pty Ltd (**Westchester**) is a global agricultural asset management company which is wholly owned by Nuveen as part of the Nuveen Natural Capital business. Nuveen Natural Capital is a land-focused asset management platform, who has significant expertise in undertaking and managing agricultural and forestry projects with deep regards for the natural and regulatory environment. Westchester is mandated to manage the property owner, Global Ag II.

The property was purchased in 2020 and is leased to a long-standing local farming business. In 2023, it is proposed a biodiverse revegetation project be commenced on a small section of the property (124 ha of 18,492 ha) which aims to enhance an existing corridor between areas of significant natural and biodiversity value on the property. The property is to remain a large-scale dry land cropping property available for lease to experienced operators with good land management experience and who already operate in the local area.

This biodiverse revegetation project is proposed so that the following items are progressed;

- Sequestration and storage of carbon dioxide;
- Foster local biodiversity, given there are two adjoining conservation covenants to the project area;
- Improve local agricultural productivity, reduce soil erosion, and improve salinity management;
- Enhance the aesthetic quality of a landscape; and
- Knowledge building for both internal and external for stakeholders

This document focusses on the planning, implementation and management of the proposed biodiverse planting for the project area at the property.

The establishment and management of the project has the following objectives:

#### 1) Natural Resource Management Objective

The revegetation project will improve biodiversity values on the site and in the local area. It will provide habitat for flora and fauna, sequester and store carbon dioxide from the atmosphere, increase soil organic matter, reduce soil erosion, reduce water recharge to saline groundwater aquifers, and help attract rainfall.

#### 2) Commercial Objective

To maintain agricultural production across the property, and to establish a new planting of mixed species based on the original pre-European vegetation at the project site, for the purposes of enhancing biodiversity and the long-term sequestration of carbon.

#### 3) Community Objective

To enhance the natural aesthetics of the landscape, and to provide quality cropping land for lease to nearby agricultural operators. To adhere to good neighbourly practices, carry out responsible fire risk mitigation, and carry out operations in accordance with all the respective legal, environmental and social obligations required.

## 4. Document Scope

This document focuses on the planning and implementation of the revegetation activities within the project area of the property. As a management plan, this document is to be reviewed and updated as necessary.

The document contains relevant details regarding the project, including maps, establishment plans, ongoing management activities and fire mitigation actions.

It is anticipated that as the project progresses, aspects of the revegetation plan will become more detailed as site specific knowledge increases.

## 5. Relevant Codes of Practice

In addition to the law of Western Australia, the following are relevant to the project:

- Guidelines for Plantation Fire Protection, 2011 (NB: agency name has changed to DFES)
- Code of Practice for the use of Agricultural Chemicals in Western Australia, 2005
- Code of Practice for Timber Plantations in Western Australia, 2014

A professional and experienced plantation and land care services provider (PALs) has been engaged to assist with the project planning and will be responsible for the project delivery.

## 6. Site Features

- Topography:** The Northern section of the project area consists of gentle slopes. The Southern section is scattered with rocky outcrops and ridgelines, with some steep inclines into the creek line.
- Soil Description:** The Northern section consists of shallow, pale grey, sands with yellow sandy duplexes. The Southern section is made up of red-brown soils with a stoney surface.
- Original Vegetation:** The likely pre - European vegetation structure would have been open low woodlands. With the area likely dominated by species from the genera *Eucalyptus*, *Acacia*, *Allocasuarina* and *Melaleuca*, with *Hakea* species also present.

## 7. Revegetation Overview

### a. Integration of Revegetation

The proposed revegetation project area is a small portion of the total property as shown in Table 2. Broad acre cropping is to remain the property's key focus with the vast majority of area land unaffected. The project area includes existing areas protected by nature conservation covenants and is bordered by remanent vegetation to the East and a public road (Neates Road) to the North.

As illustrated below in table 3, the proposed project area:



**Table 3.** Breakdown of cropping and revegetation area at Bellaranga under proposed plan illustrated in Figure 1

	<b>Title Area (Ha)</b>	<b>Cropping Area (Ha)</b>	<b>Revegetation Area (Ha)</b>
Area within Shire of Morawa	10,144.05	5,727.86	121.74
Area within Shire of Perenjori	4,081.05	2,806.83	
Area within Shire of Three Springs	4,266.75	1,298.73	
<b>TOTAL</b>	<b>18,491.85</b>	<b>9,833.41</b>	<b>121.74</b>

#### **b. Reference plans and goals**

Revegetation plans for the site will continue to develop in terms of detail after additional site assessments and consultation. This will include the refinement of the description of target site conditions, which will likely be based on natural occurrence of remnant vegetation on similar soils nearby.

The plan details the short- and long-term activities required to achieve the stated objectives. This will include cessation of detrimental factors (grazing by hooved animals, water erosion, rabbit activity), and activities such as ongoing management (e.g. fire mitigation).

Revegetation establishment activities will be focussed on larger shrubs and trees initially, allowing natural processes to add further species to the mix over time.

#### **c. Establishment silviculture overview**

Basic factors of silviculture establishment to be implemented for this revegetation project include:

- Species selection
- Ground preparation techniques
- Water harvesting techniques
- Timing of operations
- Competitive vegetation management (i.e. weed control)
- Techniques to deal with site-specific issues that affect the design of the establishment systems for the revegetation.

Establishment for this project is to be via the planting of nursery raised seedlings.

It should be noted that silviculture plans can change with new developments and are subject to seasonal conditions, and the details of plans in this document may be subject to minor change after final drafting.

#### **d. Species to be established**

The management activities will be designed to foster the natural establishment of further species including native grasses, shrubs and trees. The initial establishment will involve larger overstory species which create a forest environment and facilitate understory development.

The following list of species is proposed to be planted in the 2023 winter period.



**Table 4.** List of species is proposed to be planted in the 2023 winter period

Scientific Name	Common Name
<i>Acacia acuminata</i>	Jam
<i>Acacia colletioides</i>	Wait a while
<i>Acacia microbotrya</i>	Manna wattle
<i>Allocasuarina acutivalvis</i>	
<i>Calothamnus gilesii</i>	
<i>Calothamnus quadrifidus</i>	One-sided bottlebrush
<i>Eucalyptus ebbanoensis</i>	Sand plain mallee
<i>Eucalyptus eudesmioides</i>	Malallie
<i>Eucalyptus ewartiana</i>	Ewart's mallee
<i>Eucalyptus kochii</i>	Oil mallee
<i>Eucalyptus loxophleba</i>	York gum
<i>Melaleuca adnata</i>	
<i>Melaleuca eleuterostachya</i>	
<i>Melaleuca nematophylla</i>	Wirery honey melaleuca
<i>Melaleuca hamata</i>	
<i>Melaleuca lateriflora</i>	Gorada
<i>Melaleuca radula</i>	Graceful honey myrtle

Species selection based on service provider's knowledge and NatureMap inventory from the WA Department of Biodiversity, Conservation and Attractions (DBCA).

#### e. Timeline of activities

Proposed establishment year: 2023.

Timing is of critical importance to the success of outcomes in establishment activities. Note that any consultation processes may have season-imposed constraints on them, so Westchester can make decisions and allow the project to stay on track and meet the ultimate deadline of establishment with ideal conditions.

**Table 5.** Timeframe for completion of establishment activities

Month	Activity
March – April	Final planning and design. Summer Spray
May	Knockdown Spray
April – May	Site Preparation
May – June	Planting
August – November	Monitoring (plant establishment & damage)

## **8. Establishment Aspects**

### **a. Layout of revegetation areas**

The project will comprise of 6 compartment areas, that will be less than 30 hectares in size (shown in Figure 2)

Plantings will be on 6m row spacings in a North/South direction.

The compartment sizes and row spacings will facilitate good access during the early years of establishment, as well as prudent fire risk management long term.

### **b. Culture heritage sites**

A survey of known Indigenous cultural and heritage sites will be carried out on the proposed project area, and the results included in future management planning. This will include database searches. We are aware that the “Billeranga Soak” is a known site within the title area, however, not within the project area, regardless the site will be left undisturbed. If the scope of the project were to change to impact the site, relevant clearances and consents would be sought pursuant to the Aboriginal Heritage Act 2001 (WA).

### **c. Buffer zones and setbacks**

Revegetation activities will be limited to land that was previously cultivated.

Setbacks are to be per Guidelines.

### **d. Ground preparation plan**

The project will adopt the proven “rip and furrow” method for ground preparation prior planting. A rip depth of 300-500mm is targeted, with an internal furrow width of 700-1,300mm, with a furrow depth of 100-200mm. Spacings between the rip lines are 6,000mm (6m). The furrows will transverse the project area North and South to reduce erosion risks.

### **e. Erosion considerations**

The project design considers the likelihood of erosion (both wind and water).

During the early stages of establishment, the presences of interrow biomass is beneficial in holding topsoils during an erosion event.

### **f. Management of competitive plant species**

The native plants species being established as part of this project, are generally slower growing in the first year than annual winter pasture species, and can be choked out in the first spring by moisture competition.

During the establishment phase, the uses of light topsoil scalping to remove competitive annual species from near the area the seedlings are planted, reduces competition. Herbicide at label rates may be used prior to planting as a broadacre application to knock down competitive weed species in the inter-rows.

Post establishment, a light ground cover of weeds between planting rows can be beneficial in providing a micro-climate for establishing trees over the summer months (e.g. protection from wind events). The subsequent build-up of dead weed material promotes soil biological processes and water infiltration following any rain.

**g. Existing regrowth**

These areas are nominal within the project area and have been excluded from the proposed planting design.

**h. Remnant vegetation**

Remnant vegetation current exists within the project area. The revegetation project will connect these areas and enhance the longevity of the existing remnant vegetation.

**i. Planting of seedlings**

Seedlings will be planted at a density of approximately >600 stems per hectare in the winter months.

Seedling quality is critical to plant and project success. Seedlings will be sourced from local WA nurseries with a proven track record.

**j. Nutrition**

Given the project areas previous cultivation history, no fertiliser will be applied.

The seedlings are grown with a controlled release fertiliser, which will benefit the plant post planting.

**k. Insect management**

Plant health monitoring post establishment is to be undertaken to ensure a high establishment rate in the early years.

In the unlikely event of damage that requires pesticide application, these would be completed through ground-based applications of approved products and the respective label rates.

**l. Disease**

Plant disease post establishment will be monitored during routine inspections, and if control measures are required, they will be implemented in line with industry practice.

**m. Survival assessment and replanting**

In addition to ongoing monitoring, the planting will be surveyed for survival approximately 6-8 months following the planting. This will identify any infill and replanting that will be required to be carried out to ensure that project expectations are met. Any replanting in 2024 would involve the implementation of many steps described for the establishment in 2023.

## **9. Longevity of Planted Woodlands**

The native revegetation project being undertaken is to remain into the future without harvest.

The selection of local native species mix has been undertaken to encourage future natural establishment of additional plants across the project area over time.

The project area also connects existing nature covenants across the property, in an effort to provide wildlife corridors between areas of remnant vegetation.

## **10. Ongoing Management**

To ensure the projects long term success, numerous aspects of ongoing monitoring and management are required to ensure the revegetation of the project area is achieved.

### **a. Monitoring**

Regular monitoring of the project area will be undertaken, particularly post planting and in the early establishment period, and prior the commencement of each fire season. Monitoring to focus on plant density, growth and health. General inspections of water point, tracks and firebreaks to be completed during this monitoring.

### **b. Grazing**

Grazing has historically been implemented in an effort to reduce fire risk in some plantations. However, given the specifics and size of the project, it is not an activity that is currently planned during the initial years of the project.

Fencing will be maintained at a level which would facilitate grazing should it be deemed suitable.

### **c. Patchwork burning**

The practice of patchwork low intensity burning can be beneficial to woodlands revegetation once the seedlings have grown to a size to withstand the impact of low intensity fire. However, given the size of the project it is not an activity that is currently planned.

### **d. Feral animal control**

Feral animal control (foxes and rabbits) will be carried out as required by law. Rabbit baiting stations and poison oats may be implemented during the establishment phase.

### **e. Fire management**

Fire management is addressed separately below.

## **11. Fire Management Plan**

### **a. Aim**

The aim of the fire management plan is to create a documented reference point for fire management of the project site.

The plan is to be reviewed and updated periodically as contact details may change, and goals of land use and approaches to fire management may be updated from time to time.

### **b. Significant infrastructure**

Within the project area, the only infrastructure will be the solar water pump station and 50,000L water tank. There are no powerlines within the project area.

### **c. Fire appliance and availability**

No appliances will be immediately available at the project area. The arable area of the property is leased to a local operator, who maintains necessary fire appliances.

### **d. Water points**

Firefighting water will be maintained on site permanently through the use of a strategically located bore and 50,000 L water tank. The tank will be filled from a solar pump station.

The water point will be on the North side of the project in close proximity to the main entrance and access point off Neates Road.

The location of the water tank is shown on the land use map (Figure 2). Water points will be signposted at strategic points within the project area.

### **e. Fire maps**

A fire map compliant with DFES Guidelines for Plantation Fire Protection will be produced once establishment is complete and prior to the first summer. This will show access points, firebreaks, tracks, water points, hazards and project layout. Maps will be placed in a brightly painted cylinder at the main access points of the project area.

### **f. Vehicle access and firebreak construction**

Access has been designed with reference to the DFES Guidelines for Plantation Forest Protection. It should be noted this Guideline was prepared for plantations more typical in higher rainfall areas of the Southwest of the State, where tree heights are ~25 m. This revegetation project of local mixed native species may reach a maximum of 10 m, however likely 5 m.

The following approach is proposed:

- Proposed tracks will make use of existing tracks where these are usefully positioned or established new tracks to minimise erosion issues.
- Additional access is in the form of boundary firebreaks and access around the perimeters of the planting areas.
- Setbacks from fences and remnant vegetation around the project boundary will be 10 m.
- Firebreaks on the property external boundary of 10 m will be maintained.

- A network of firebreaks of 3 m width will be maintained throughout the project area and around the planting blocks of up to 30 ha

**g. Firebreak maintenance**

Firebreak maintenance requirements will be periodically assessed through the fire season, with the aim of maintaining them to specifications of the relevant fire break notices during the required fire season period.

Firebreaks will be maintained primarily through the use of herbicides at label rates, or mechanical cultivation.

**h. Power transmission lines**

There are no power transmission line within the project area.

**i. Potential ignition sources and measure to reduce hazards**

Potential ignition sources include:

- Lightning
- Vehicles/machinery
- Hot works (welding and grinding)
- Powerline faults
- Neighbouring fires

Measures to reduce fire hazard within project area include:

- Minimising unwanted traffic
- Maintaining firebreaks
- Maintaining access tracks

**j. Fire detection, reporting and initial response.**

Fire detection traditionally relies on all people in the area (neighbours, tenants, local personnel etc) being vigilant for smoke.

At the first sight of smoke, 000 will be telephoned. The relevant local bush fire brigade will also be immediately contacted. Several numbers are available to be called.

Initial response and attack of fires will be through the local bush fire brigade network due to the fact that speed of response is a significant factor in suppression of fires.

# WESTCHESTER

from nuveen

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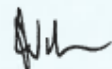

## Annexure A. Certificates of Title (Copies)

 <b>WESTERN AUSTRALIA</b>	<table border="1" style="width: 100%; border-collapse: collapse;"><tr><td colspan="2" style="text-align: center;">REGISTER NUMBER <b>125/DP302160</b></td></tr><tr><td style="text-align: center;">DUPLICATE EDITION <b>3</b></td><td style="text-align: center;">DATE DUPLICATE ISSUED <b>6/3/2020</b></td></tr></table>	REGISTER NUMBER <b>125/DP302160</b>		DUPLICATE EDITION <b>3</b>	DATE DUPLICATE ISSUED <b>6/3/2020</b>
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DUPLICATE EDITION <b>3</b>	DATE DUPLICATE ISSUED <b>6/3/2020</b>				

**DUPLICATE CERTIFICATE OF TITLE**  
UNDER THE TRANSFER OF LAND ACT 1893

VOLUME **1226**    FOLIO **999**

The person described in the first schedule is the registered proprietor of an estate in fee simple in the land described below subject to the reservations, conditions and depth limit contained in the original grant (if a grant issued) and to the limitations, interests, encumbrances and notifications shown in the second schedule.

  
  
**REGISTRAR OF TITLES**

**LAND DESCRIPTION:**

LOT 125 ON DEPOSITED PLAN 302160

**REGISTERED PROPRIETOR:**  
(FIRST SCHEDULE)

GLOBAL AG PROPERTIES II AUSTRALIA PTY LTD OF PO BOX 6138 WAGGA WAGGA NSW 2650  
(T O356718 ) REGISTERED 28/2/2020

**LIMITATIONS, INTERESTS, ENCUMBRANCES AND NOTIFICATIONS:**  
(SECOND SCHEDULE)

1. N689785 RESTRICTIVE COVENANT TO CONSERVATION AND LAND MANAGEMENT EXECUTIVE BODY AS TO PORTION ONLY - SEE DEPOSITED PLAN 73276 REGISTERED 7/8/2017.


Warning: A current search of the sketch of the land should be obtained where detail of position, dimensions or area of the lot is required.  
Lot as described in the land description may be a lot or location.

-----END OF DUPLICATE CERTIFICATE OF TITLE-----

**STATEMENTS:**

The statements set out below are not intended to be nor should they be relied on as substitutes for inspection of the land and the relevant documents or for local government, legal, surveying or other professional advice.

SKETCH OF LAND:	1226-999 (125/DP302160)
PREVIOUS TITLE:	1179-211
PROPERTY STREET ADDRESS:	NO STREET ADDRESS INFORMATION AVAILABLE.
LOCAL GOVERNMENT AUTHORITY:	SHIRE OF MORAWA





WESTERN



AUSTRALIA

**DUPLICATE CERTIFICATE OF TITLE**  
UNDER THE TRANSFER OF LAND ACT 1893

REGISTER NUMBER	
<b>6122/DP83109</b>	
DUPLICATE EDITION	DATE DUPLICATE ISSUED
<b>3</b>	<b>6/3/2020</b>

VOLUME 1170  
FOLIO 458

The person described in the first schedule is the registered proprietor of an estate in fee simple in the land described below subject to the reservations, conditions and depth limit contained in the original grant (if a grant issued) and to the limitations, interests, encumbrances and notifications shown in the second schedule.



REGISTRAR OF TITLES

**LAND DESCRIPTION:**

LOT 6122 ON DEPOSITED PLAN 83109

**REGISTERED PROPRIETOR:**  
(FIRST SCHEDULE)GLOBAL AG PROPERTIES II AUSTRALIA PTY LTD OF PO BOX 6138 WAGGA WAGGA NSW 2650  
(T O356718 ) REGISTERED 28/2/2020**LIMITATIONS, INTERESTS, ENCUMBRANCES AND NOTIFICATIONS:**  
(SECOND SCHEDULE)

1. TITLE EXCLUDES THE LAND SHOWN ON O.P.8596.
2. N689787 RESTRICTIVE COVENANT TO CONSERVATION AND LAND MANAGEMENT EXECUTIVE BODY AS TO PORTION ONLY - SEE DEPOSITED PLAN 73276 REGISTERED 7/8/2017.

Warning: A current search of the sketch of the land should be obtained where detail of position, dimensions or area of the lot is required.  
Lot as described in the land description may be a lot or location.

-----END OF DUPLICATE CERTIFICATE OF TITLE-----

**STATEMENTS:**

The statements set out below are not intended to be nor should they be relied on as substitutes for inspection of the land and the relevant documents or for local government, legal, surveying or other professional advice.

SKETCH OF LAND:	1170-458 (6122/DP83109)
PREVIOUS TITLE:	1170-458
PROPERTY STREET ADDRESS:	NO STREET ADDRESS INFORMATION AVAILABLE.
LOCAL GOVERNMENT AUTHORITY:	SHIRE OF MORAWA





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## Ordinary Council Meeting 20 April 2023

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***Attachment 1- 11.2.1a Monthly Financial Report for the period ending 31 March 2023***

***Attachment 2- 11.2.1b Bank Reconciliation for the period ending 31 March 2023***

***Attachment 3- 11.2.1c List of Accounts Paid for the period ending 31 March 2023***

***Item 11.1.3- Statement of Financial Activity – March 2023***

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# SHIRE OF MORAWA

## STATEMENT OF FINANCIAL ACTIVITY

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FOR THE YEAR ENDING  
30 JUNE 2023



**SHIRE OF MORAWA**  
**MONTHLY FINANCIAL REPORT**  
**(Containing the Statement of Financial Activity)**  
**For the Period Ended 31 March 2023**

**LOCAL GOVERNMENT ACT 1995**  
**LOCAL GOVERNMENT (FINANCIAL MANAGEMENT) REGULATIONS 1996**

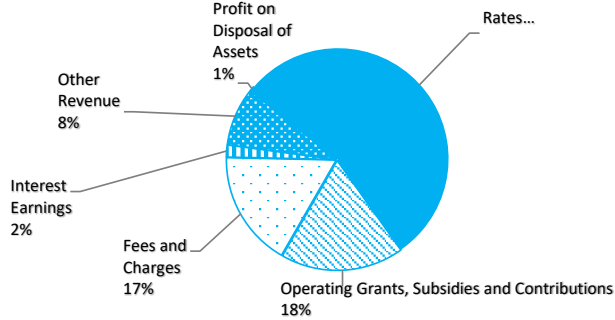
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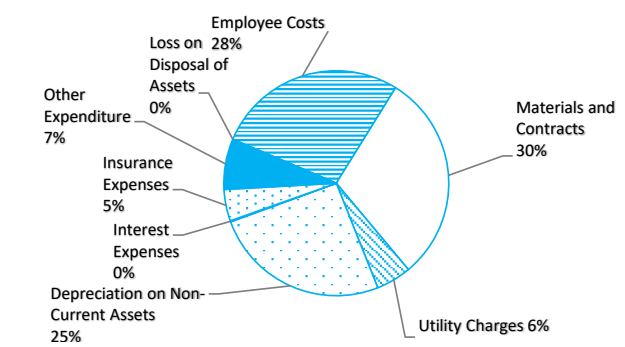


OPERATING ACTIVITIES

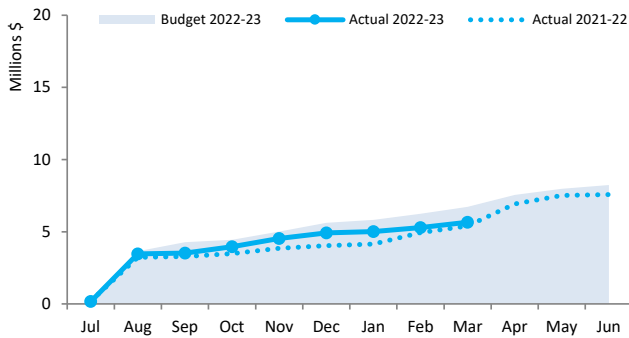
OPERATING REVENUE



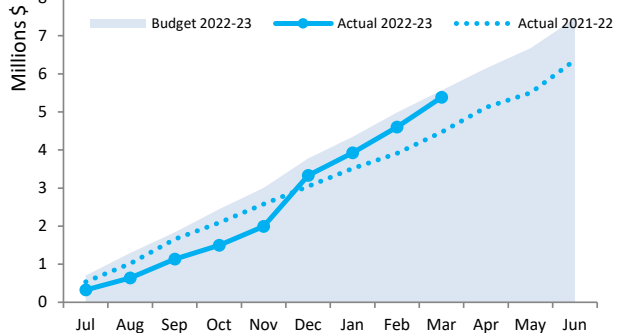
OPERATING EXPENSES



Budget Operating Revenues -v- Actual

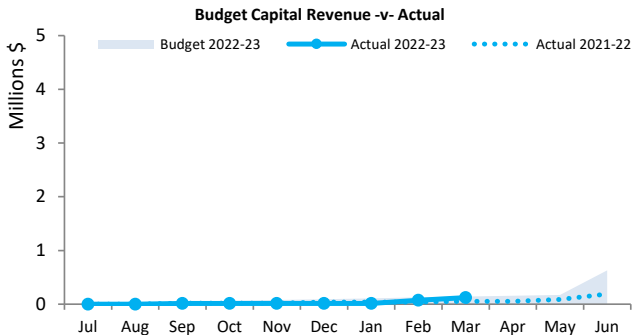


Budget Operating Expenses -v-YTD Actual

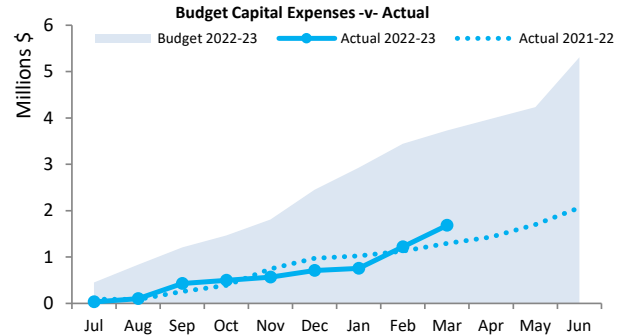


INVESTING ACTIVITIES

CAPITAL REVENUE



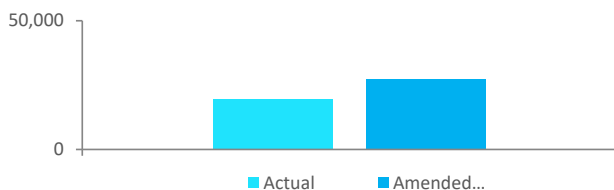
CAPITAL EXPENSES



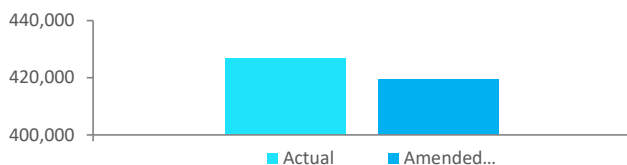
FINANCING ACTIVITIES

BORROWINGS

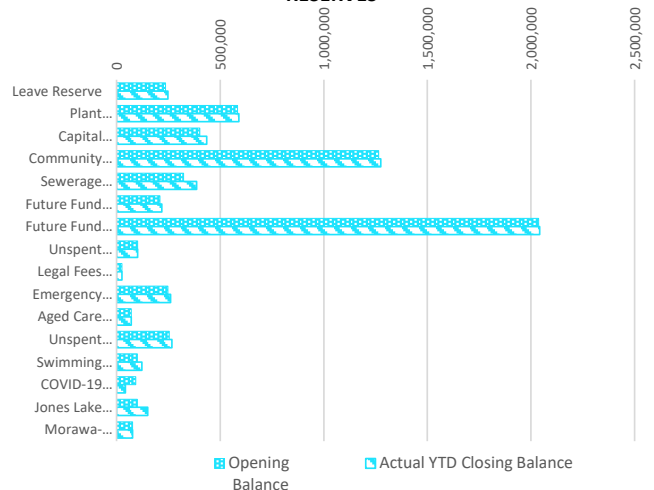
Principal Repayments



Principal Outstanding



RESERVES



This information is to be read in conjunction with the accompanying Financial Statements and Notes.

**Funding surplus / (deficit) Components**

<b>Funding surplus / (deficit)</b>				
	<b>Amended Budget</b>	<b>YTD Budget (a)</b>	<b>YTD Actual (b)</b>	<b>Var. \$ (b)-(a)</b>
Opening	\$2.38 M	\$2.38 M	\$2.38 M	\$0.00 M
Closing	\$0.07 M	\$1.14 M	\$2.17 M	\$1.03 M
Refer to Statement of Financial Activity				

<b>Cash and cash equivalents</b>		
	<b>\$8.73 M</b>	<b>% of total</b>
Unrestricted Cash	\$2.41 M	27.6%
Restricted Cash	\$6.31 M	72.4%
Refer to Note 2 - Cash and Financial Assets		

<b>Payables</b>		
	<b>\$0.43 M</b>	<b>% Outstanding</b>
Trade Payables	\$0.12 M	
0 to 30 Days		82.8%
30 to 90 Days		17.2%
Over 90 Days		0%
Refer to Note 5 - Payables		

<b>Receivables</b>		
	<b>\$0.83 M</b>	<b>% Collected</b>
Rates Receivable	\$0.63 M	82.6%
Trade Receivable	\$0.21 M	% Outstanding
30 to 90 Days		23.6%
Over 90 Days		16.9%
Refer to Note 3 - Receivables		

**Key Operating Activities**

<b>Amount attributable to operating activities</b>			
<b>Amended Budget</b>	<b>YTD Budget (a)</b>		<b>Var. \$ (b)-(a)</b>
\$0.26 M	\$0.89 M	\$0.75 M	(\$0.14 M)
Refer to Statement of Financial Activity			

<b>Rates Revenue</b>		
<b>YTD Actual</b>	<b>\$2.57 M</b>	<b>% Variance</b>
YTD Budget	\$2.56 M	0.6%
Refer to Note 6 - Rate Revenue		

<b>Operating Grants and Contributions</b>		
<b>YTD Actual</b>	<b>\$0.87 M</b>	<b>% Variance</b>
YTD Budget	\$1.41 M	(38.5%)
Refer to Note 13 - Operating Grants and Contributions		

<b>Fees and Charges</b>		
<b>YTD Actual</b>	<b>\$0.82 M</b>	<b>% Variance</b>
YTD Budget	\$0.84 M	(2.4%)
Refer to Statement of Financial Activity		

**Key Investing Activities**

<b>Amount attributable to investing activities</b>			
<b>Amended Budget</b>	<b>YTD Budget (a)</b>	<b>YTD Actual (b)</b>	<b>Var. \$ (b)-(a)</b>
(\$2.31 M)	(\$2.10 M)	(\$0.73 M)	\$1.36 M
Refer to Statement of Financial Activity			

<b>Proceeds on sale</b>		
<b>YTD Actual</b>	<b>\$0.07 M</b>	<b>%</b>
Amended Budget	\$0.18 M	(59.5%)
Refer to Note 7 - Disposal of Assets		

<b>Asset Acquisition</b>		
<b>YTD Actual</b>	<b>\$1.68 M</b>	<b>% Spent</b>
Amended Budget	\$4.61 M	(63.5%)
Refer to Note 8 - Capital Acquisitions		

<b>Capital Grants</b>		
<b>YTD Actual</b>	<b>\$0.88 M</b>	<b>% Received</b>
Amended Budget	\$2.13 M	(58.8%)
Refer to Note 8 - Capital Acquisitions		

**Key Financing Activities**

<b>Amount attributable to financing activities</b>			
<b>Amended Budget</b>	<b>YTD Budget (a)</b>	<b>YTD Actual (b)</b>	<b>Var. \$ (b)-(a)</b>
(\$0.26 M)	(\$0.04 M)	(\$0.22 M)	(\$0.19 M)
Refer to Statement of Financial Activity			

<b>Borrowings</b>	
Principal repayments	\$0.02 M
Interest expense	\$0.01 M
Principal due	\$0.43 M
Refer to Note 9 - Borrowings	

<b>Reserves</b>		
Reserves balance	\$6.31 M	
Interest earned	\$0.05 M	0.0%
Refer to Note 11 - Cash Reserves		

<b>Lease Liability</b>	
Principal repayments	\$0.01 M
Interest expense	\$0.00 M
Principal due	\$0.01 M
Refer to Note 10 - Lease Liabilities	

This information is to be read in conjunction with the accompanying Financial Statements and notes.

KEY TERMS AND DESCRIPTIONS  
FOR THE PERIOD ENDED 31 MARCH 2023

STATUTORY REPORTING PROGRAMS

Shire operations as disclosed in these financial statements encompass the following service orientated activities/programs.

PROGRAM NAME AND OBJECTIVES	ACTIVITIES
<b>GOVERNANCE</b> To manage Councils' Elected Members	Includes Members of Council, Civic Functions and Public Relations, Council Elections, Training/Education of members.
<b>GENERAL PURPOSE FUNDING</b> To manage Council's finances	Includes Rates, Loans, Investments & Grants.
<b>LAW, ORDER, PUBLIC SAFETY</b> To provide, develop & manage services in response to community needs.	Includes Emergency Services, Fire Services and Animal Control
<b>HEALTH</b> To provide, develop & manage services in response to community needs.	Includes Environmental Health, Medical and Health facilities and providers
<b>EDUCATION AND WELFARE</b> To provide, develop & manage services in response to community needs.	Includes Education, Welfare & Children's Services, Youth Development
<b>HOUSING</b> To ensure quality housing and appropriate infrastructure is maintained.	Includes Staff and other housing, including aged care units and Dreghorn Street units.
<b>COMMUNITY AMENITIES</b> To provide, develop & manage services in response to community needs.	Includes Refuse Collection, Sewerage, Cemetery, Building Control and Town Planning.
<b>RECREATION AND CULTURE</b> To ensure the recreational & cultural needs of the community are met.	Includes the Swimming Pool, Halls, Library, Oval, Parks and Gardens and Recreational Facilities.
<b>TRANSPORT</b> To effectively manage transport infrastructure within the shire.	Includes Roads, Footpaths, Private Works, Plant Operating Costs, Outside Crew wages and maintenance of the Airstrip.
<b>ECONOMIC SERVICES</b> To foster economic development, tourism & rural services in the district.	Includes Tourism, Rural Services, Economic Development & Caravan Park.
<b>OTHER PROPERTY AND SERVICES</b> To provide control accounts and reporting facilities for all other operations.	Includes Private Works, Public Works Overheads, Plant Recovery Costs, Administration Overheads and Unclassified Items

**STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023**

**STATUTORY REPORTING PROGRAMS**

	Ref	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
	Note	Adopted Budget	Amended Budget			
		\$	\$	\$	\$	%
<b>Opening funding surplus / (deficit)</b>	1(c)	2,025,977	2,379,523	2,379,523	<b>2,379,523</b>	0 0.00%
<b>Revenue from operating activities</b>						
Governance		25	725	522	<b>1,792</b>	1,270 243.24%
General purpose funding - general rates	6	2,556,796	2,556,796	2,557,049	<b>2,571,497</b>	14,448 0.57%
General purpose funding - other		1,348,320	1,348,320	1,015,804	<b>513,913</b>	(501,891) (49.41%) ▼
Law, order and public safety		176,435	175,285	132,322	<b>130,007</b>	(2,315) (1.75%)
Health		7,050	7,050	4,050	<b>3,339</b>	(711) (17.57%)
Education and welfare		7,000	16,500	14,363	<b>43,966</b>	29,603 206.11% ▲
Housing		100,800	111,500	83,327	<b>75,116</b>	(8,211) (9.85%)
Community amenities		493,741	569,941	520,901	<b>488,839</b>	(32,062) (6.16%)
Recreation and culture		86,200	127,700	118,231	<b>103,814</b>	(14,417) (12.19%) ▼
Transport		700,326	700,326	499,650	<b>516,846</b>	17,196 3.44%
Economic services		239,572	241,572	181,089	<b>175,133</b>	(5,956) (3.29%)
Other property and services		219,300	254,300	143,966	<b>158,449</b>	14,483 10.06% ▲
		<b>5,935,565</b>	<b>6,110,015</b>	<b>5,271,274</b>	<b>4,782,710</b>	(488,564)
<b>Expenditure from operating activities</b>						
Governance		(527,195)	(527,383)	(390,428)	<b>(307,294)</b>	83,134 21.29% ▲
General purpose funding		(283,311)	(283,515)	(207,558)	<b>(201,501)</b>	6,057 2.92%
Law, order and public safety		(260,489)	(263,504)	(196,044)	<b>(161,052)</b>	34,992 17.85% ▲
Health		(195,834)	(237,051)	(133,365)	<b>(205,252)</b>	(71,887) (53.90%) ▼
Education and welfare		(195,625)	(201,652)	(150,677)	<b>(79,700)</b>	70,977 47.11% ▲
Housing		(219,445)	(239,522)	(193,195)	<b>(184,897)</b>	8,298 4.30%
Community amenities		(775,914)	(882,031)	(628,588)	<b>(380,866)</b>	247,722 39.41% ▲
Recreation and culture		(1,564,330)	(1,576,173)	(1,183,891)	<b>(1,173,005)</b>	10,886 0.92%
Transport		(2,322,932)	(2,333,051)	(1,706,210)	<b>(1,825,801)</b>	(119,591) (7.01%)
Economic services		(801,809)	(806,025)	(647,184)	<b>(445,020)</b>	202,164 31.24% ▲
Other property and services		(102,215)	(105,715)	(129,235)	<b>(417,345)</b>	(288,110) (222.93%) ▼
		<b>(7,249,099)</b>	<b>(7,455,622)</b>	<b>(5,566,375)</b>	<b>(5,381,733)</b>	184,642
Non-cash amounts excluded from operating activities	1(a)	1,601,192	1,601,192	1,186,947	<b>1,347,490</b>	160,543 13.53% ▲
<b>Amount attributable to operating</b>		<b>287,658</b>	<b>255,585</b>	<b>891,846</b>	<b>748,467</b>	(143,379)
<b>Investing Activities</b>						
Proceeds from non-operating grants, subsid	14	2,083,602	2,126,491	1,457,200	<b>875,474</b>	(581,726) (39.92%) ▼
Proceeds from disposal of assets	7	178,200	178,200	141,147	<b>72,200</b>	(68,947) (48.85%) ▼
Payments for Infrastructure	9	(2,529,370)	(2,773,698)	(2,414,272)	<b>(1,039,911)</b>	1,374,361 56.93% ▲
Payments for property, plant and equipment	8	(1,774,867)	(1,836,867)	(1,282,337)	<b>(642,552)</b>	639,785 49.89% ▲
		<b>(2,042,435)</b>	<b>(2,305,874)</b>	<b>(2,098,262)</b>	<b>(734,789)</b>	1,363,473
<b>Amount attributable to investing</b>		<b>(2,042,435)</b>	<b>(2,305,874)</b>	<b>(2,098,262)</b>	<b>(734,789)</b>	1,363,473
<b>Financing Activities</b>						
Transfer from reserves	11	441,640	441,640	0	<b>50,000</b>	50,000 0.00% ▲
Payments for principal portion of lease liabilities	10	(28,922)	(14,479)	(10,854)	<b>(14,479)</b>	(3,625) (33.40%)
Repayment of debentures	9	(27,355)	(27,355)	(23,554)	<b>(19,688)</b>	3,866 16.41%
Transfer to reserves	11	(656,564)	(656,564)	(954)	<b>(236,912)</b>	(235,958) (24733.52%) ▼
<b>Amount attributable to financing activities</b>		<b>(271,201)</b>	<b>(256,758)</b>	<b>(35,362)</b>	<b>(221,079)</b>	(185,717)
<b>Closing funding surplus / (deficit)</b>	1(c)	<b>0</b>	<b>72,476</b>	<b>1,137,745</b>	<b>2,172,123</b>	

**KEY INFORMATION**

▲ ▼ Indicates a variance between Year to Date (YTD) Actual and YTD Actual data as per the adopted materiality threshold.

Refer to Note ` for an explanation of the reasons for the variance.

The material variance adopted by Council for the 2022-23 year is \$10,000 or 10.00% whichever is the greater.

This statement is to be read in conjunction with the accompanying Financial Statements and notes.

## KEY TERMS AND DESCRIPTIONS FOR THE PERIOD ENDED 31 MARCH 2023

### REVENUE

#### RATES

All rates levied under the *Local Government Act 1995*. Includes general, differential, specified area rates, minimum rates, interim rates, back rates, ex-gratia rates, less discounts and concessions offered. Exclude administration fees, interest on instalments, interest on arrears, service charges and sewerage rates.

#### OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Refers to all amounts received as grants, subsidies and contributions that are not non-operating grants.

#### NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS

Amounts received specifically for the acquisition, construction of new or the upgrading of identifiable non financial assets paid to a local government, irrespective of whether these amounts are received as capital grants, subsidies, contributions or donations.

#### REVENUE FROM CONTRACTS WITH CUSTOMERS

Revenue from contracts with customers is recognised when the local government satisfies its performance obligations under the contract.

#### FEES AND CHARGES

Revenues (other than service charges) from the use of facilities and charges made for local government services, sewerage rates, rentals, hire charges, fee for service, photocopying charges, licences, sale of goods or information, fines, penalties and administration fees. Local governments may wish to disclose more detail such as rubbish collection fees, rental of property, fines and penalties, other fees and charges.

#### SERVICE CHARGES

Service charges imposed under *Division 6 of Part 6 of the Local Government Act 1995*. *Regulation 54 of the Local Government (Financial Management) Regulations 1996* identifies these as television and radio broadcasting, underground electricity and neighbourhood surveillance services. Exclude rubbish removal charges. Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

#### INTEREST EARNINGS

Interest and other items of a similar nature received from bank and investment accounts, interest on rate instalments, interest on rate arrears and interest on debtors.

#### OTHER REVENUE / INCOME

Other revenue, which can not be classified under the above headings, includes dividends, discounts, rebates etc.

#### PROFIT ON ASSET DISPOSAL

Excess of assets received over the net book value for assets on their disposal.

## NATURE OR TYPE DESCRIPTIONS

### EXPENSES

#### EMPLOYEE COSTS

All costs associate with the employment of person such as salaries, wages, allowances, benefits such as vehicle and housing, superannuation, employment expenses, removal expenses, relocation expenses, worker's compensation insurance, training costs, conferences, safety expenses, medical examinations, fringe benefit tax, etc.

#### MATERIALS AND CONTRACTS

All expenditures on materials, supplies and contracts not classified under other headings. These include supply of goods and materials, legal expenses, consultancy, maintenance agreements, communication expenses, advertising expenses, membership, periodicals, publications, hire expenses, rental, leases, postage and freight etc. Local governments may wish to disclose more detail such as contract services, consultancy, information technology, rental or lease expenditures.

#### UTILITIES (GAS, ELECTRICITY, WATER, ETC.)

Expenditures made to the respective agencies for the provision of power, gas or water. Exclude expenditures incurred for the reinstatement of roadwork on behalf of these agencies.

#### INSURANCE

All insurance other than worker's compensation and health benefit insurance included as a cost of employment.

#### LOSS ON ASSET DISPOSAL

Shortfall between the value of assets received over the net book value for assets on their disposal.

#### DEPRECIATION ON NON-CURRENT ASSETS

Depreciation expense raised on all classes of assets.

#### INTEREST EXPENSES

Interest and other costs of finance paid, including costs of finance for loan debentures, overdraft accommodation and refinancing expenses.

#### OTHER EXPENDITURE

Statutory fees, taxes, allowance for impairment of assets, member's fees or State taxes. Donations and subsidies made to community groups.

**STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023**

**BY NATURE OR TYPE**

	Ref Note	Adopted Budget	Amended Budget	YTD Budget (a)	YTD Actual (b)	Var. \$ (b)-(a)	Var. % (b)-(a)/(a)	Var.
		\$	\$	\$	\$	\$	%	
<b>Opening funding surplus / (deficit)</b>	1(c)	2,025,977	2,379,523	2,379,523	<b>2,379,523</b>	0	0.00%	
<b>Revenue from operating activities</b>								
Rates	6	2,556,796	2,556,796	2,557,049	<b>2,571,497</b>	14,448	0.57%	
Operating grants, subsidies and contributions	13	1,795,291	1,902,791	1,411,395	<b>867,943</b>	(543,452)	(38.50%)	▼
Fees and charges		918,363	946,313	835,569	<b>815,283</b>	(20,286)	(2.43%)	
Interest earnings		63,564	63,564	51,990	<b>83,956</b>	31,966	61.49%	▲
Other revenue		571,425	610,425	415,271	<b>410,595</b>	(4,676)	(1.13%)	
Profit on disposal of assets	7	30,126	30,126	0	<b>33,435</b>	33,435	0.00%	▲
		<b>5,935,565</b>	<b>6,110,015</b>	<b>5,271,274</b>	<b>4,782,710</b>	(488,564)		
<b>Expenditure from operating activities</b>								
Employee costs		(2,122,849)	(2,185,178)	(1,635,703)	<b>(1,477,727)</b>	157,976	9.66%	
Materials and contracts		(2,386,532)	(2,521,203)	(1,839,640)	<b>(1,618,664)</b>	220,976	12.01%	▲
Utility charges		(377,375)	(376,875)	(285,620)	<b>(272,607)</b>	13,013	4.56%	
Depreciation on non-current assets		(1,582,699)	(1,582,699)	(1,186,947)	<b>(1,368,680)</b>	(181,733)	(15.31%)	▼
Interest expenses		(16,757)	(16,580)	(12,420)	<b>(8,454)</b>	3,966	31.94%	
Insurance expenses		(243,898)	(248,898)	(237,956)	<b>(244,154)</b>	(6,198)	(2.60%)	
Other expenditure		(476,318)	(481,518)	(368,089)	<b>(391,447)</b>	(23,358)	(6.35%)	
Loss on disposal of assets	7	(42,671)	(42,671)	0	<b>0</b>	0	0.00%	
		<b>(7,249,099)</b>	<b>(7,455,622)</b>	<b>(5,566,375)</b>	<b>(5,381,733)</b>	184,642		
Non-cash amounts excluded from operating activities	1(a)	1,601,192	1,601,192	1,186,947	<b>1,347,490</b>	160,543	13.53%	▲
<b>Amount attributable to operating activities</b>		<b>287,658</b>	<b>255,585</b>	<b>891,846</b>	<b>748,467</b>	(143,379)		
<b>Investing activities</b>								
Proceeds from non-operating grants, subsidies and contributions	14	2,083,602	2,126,491	1,457,200	<b>875,474</b>	(581,726)	(39.92%)	▼
Proceeds from disposal of assets	7	178,200	178,200	141,147	<b>72,200</b>	(68,947)	(48.85%)	▼
Payments for infrastructure	8	(2,529,370)	(2,773,698)	(2,414,272)	<b>(1,039,911)</b>	1,374,361	(56.93%)	
Payments for property, plant and equipment	8	(1,774,867)	(1,836,867)	(1,282,337)	<b>(642,552)</b>	639,785	(49.89%)	▲
		<b>(2,042,435)</b>	<b>(2,305,874)</b>	<b>(2,098,262)</b>	<b>(734,789)</b>	1,363,473		
<b>Amount attributable to investing activities</b>		<b>(2,042,435)</b>	<b>(2,305,874)</b>	<b>(2,098,262)</b>	<b>(734,789)</b>	1,363,473		
<b>Financing Activities</b>								
Transfer from reserves	11	441,640	441,640	0	<b>50,000</b>	50,000	0.00%	▲
Payments for principal portion of lease liabilities	10	(28,922)	(14,479)	(10,854)	<b>(14,479)</b>	(3,625)	(33.40%)	
Repayment of debentures	9	(27,355)	(27,355)	(23,554)	<b>(19,688)</b>	3,866	16.41%	
Transfer to reserves	11	(656,564)	(656,564)	(954)	<b>(236,912)</b>	(235,958)	(24733.52%)	▼
<b>Amount attributable to financing activities</b>		<b>(271,201)</b>	<b>(256,758)</b>	<b>(35,362)</b>	<b>(221,079)</b>	(185,717)		
<b>Closing funding surplus / (deficit)</b>	1(c)	<b>0</b>	<b>72,476</b>	<b>1,137,745</b>	<b>2,172,123</b>			

**KEY INFORMATION**

▲ ▼ Indicates a variance between Year to Date (YTD) Actual and YTD Actual data as per the adopted materiality threshold.

Refer to Note ` for an explanation of the reasons for the variance.

This statement is to be read in conjunction with the accompanying Financial Statements and Notes.

**BASIS OF PREPARATION**

The financial report has been prepared in accordance with Australian Accounting Standards (as they apply to local governments and not-for-profit entities) and interpretations of the Australian Accounting Standards Board, and the *Local Government Act 1995* and accompanying regulations.

The *Local Government Act 1995* and accompanying Regulations take precedence over Australian Accounting Standards where they are inconsistent.

The *Local Government (Financial Management) Regulations 1996* specify that vested land is a right-of-use asset to be measured at cost. All right-of-use assets (other than vested improvements) under zero cost concessionary leases are measured at zero cost rather than at fair value. The exception is vested improvements on concessionary land leases such as roads, buildings or other infrastructure which continue to be reported at fair value, as opposed to the vested land which is measured at zero cost. The measurement of vested improvements at fair value is a departure from AASB 16 which would have required the Shire to measure any vested improvements at zero cost.

Accounting policies which have been adopted in the preparation of this financial report have been consistently applied unless stated otherwise. Except for cash flow and rate setting information, the financial report has been prepared on the accrual basis and is based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and liabilities.

**THE LOCAL GOVERNMENT REPORTING ENTITY**

All funds through which the Shire controls resources to carry on its functions have been included in the financial statements forming part of this financial report.

In the process of reporting on the local government as a single unit, all transactions and balances between those funds (for example, loans and transfers between funds) have been eliminated.

All monies held in the Trust Fund are excluded from the financial statements. A separate statement of those monies appears at Note 15 to these financial statements.

**SIGNIFICANT ACCOUNTING POLICES**

**CRITICAL ACCOUNTING ESTIMATES**

The preparation of a financial report in conformity with Australian Accounting Standards requires management to make judgements, estimates and assumptions that effect the application of policies and reported amounts of assets and liabilities, income and expenses.

The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances; the results of which form the basis of making the judgements about carrying values of assets and liabilities that are not readily apparent from other sources. Actual results may differ from these estimates.

**GOODS AND SERVICES TAX**

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office (ATO). Receivables and payables are stated inclusive of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with receivables or payables in the statement of financial position. Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows.

**ROUNDING OFF FIGURES**

All figures shown in this statement are rounded to the nearest dollar.

**PREPARATION TIMING AND REVIEW**

Date prepared: All known transactions up to 31 March 2023

(a) Non-cash items excluded from operating activities

The following non-cash revenue and expenditure has been excluded from operating activities within the Statement of Financial Activity in accordance with Financial Management Regulation 32.

	Notes	Adopted Budget	Amended Budget	YTD Budget (a)	YTD Actual (b)
<b>Non-cash items excluded from operating activities</b>		\$	\$	\$	\$
<b>Adjustments to operating activities</b>					
Less: Profit on asset disposals	7	(30,126)	(30,126)	0	(33,435)
Less: Movement in liabilities associated with restricted cash		5,948	5,948	0	12,245
Add: Loss on asset disposals	7	42,671	42,671	0	0
Add: Depreciation on assets		1,582,699	1,582,699	1,186,947	1,368,680
<b>Total non-cash items excluded from operating activities</b>		<b>1,601,192</b>	<b>1,601,192</b>	<b>1,186,947</b>	<b>1,347,490</b>

(b) Adjustments to net current assets in the Statement of Financial Activity

The following current assets and liabilities have been excluded from the net current assets used in the Statement of Financial Activity in accordance with *Financial Management Regulation 32*.

		Last Year Closing	This Time Last Year	Year to Date
		30 June 2022	31 Mar 2022	31 Mar 2023
<b>Adjustments to net current assets</b>				
Less: Reserves - restricted cash	11	(6,127,967)	(6,061,241)	(6,314,879)
Add Back: Component of Leave Liability not Required to be Fun	12	235,895	235,734	248,140
Add: Borrowings	9	27,355	7,374	7,667
Add: Lease liabilities	10	28,922	14,407	14,443
<b>Total adjustments to net current assets</b>		<b>(5,835,795)</b>	<b>(5,803,725)</b>	<b>(6,044,629)</b>

(c) Net current assets used in the Statement of Financial Activity

<b>Current assets</b>				
Cash and cash equivalents	2	9,144,743	8,264,251	8,728,050
Rates receivables	3	519,427	631,010	591,372
Receivables	3	25,085	15,271	205,223
Other current assets	4	113,542	10,957	32,546
<b>Less: Current liabilities</b>				
Payables	5	(646,048)	(147,237)	(433,176)
Borrowings	9	(27,355)	(7,374)	(7,667)
Contract liabilities	12	(528,111)	(4,655)	(528,111)
Lease liabilities	10	(28,922)	(14,407)	(14,443)
Provisions	12	(357,043)	(325,812)	(357,043)
<b>Less: Total adjustments to net current assets</b>	1(b)	<b>(5,835,795)</b>	<b>(5,803,725)</b>	<b>(6,044,629)</b>
<b>Closing funding surplus / (deficit)</b>		<b>2,379,523</b>	<b>2,618,279</b>	<b>2,172,123</b>

CURRENT AND NON-CURRENT CLASSIFICATION

In the determination of whether an asset or liability is current or non-current, consideration is given to the time when each

asset or liability is expected to be settled. Unless otherwise stated assets or liabilities are classified as at current if expected to be settled within the next 12 months, being the Council's operational cycle.



Description	Classification	Unrestricted \$	Restricted \$	Total Cash \$	Trust \$	Institution	Interest Rate	Maturity Date
<b>Cash on hand</b>								
Cash On Hand	Cash and cash equivalents	400		400			NIL	On Hand
<b>At Call Deposits</b>								
Municipal Cash at Bank	Cash and cash equivalents	1,375,679		1,375,679		Bankwest	0.10%	At Call
Muni Business Telenet Saver	Cash and cash equivalents	1,037,092		1,037,092		Bankwest	0.10%	At Call
CAB - Future Fund Grant (Interest) Reserve	Cash and cash equivalents	0	218,304	218,304		Bankwest	0.10%	At Call
CAB - Leave Reserve Account	Cash and cash equivalents	0	248,140	248,140		Bankwest	0.10%	At Call
CAB - Swimming Pool Reserve	Cash and cash equivalents	0	121,906	121,906		Bankwest	0.10%	At Call
CAB - Plant Replacement Reserve	Cash and cash equivalents	0	589,858	589,858		Bankwest	0.10%	At Call
CAB - Capital Works Reserve	Cash and cash equivalents	0	434,992	434,992		Bankwest	0.10%	At Call
CAB - Sewerage Reserve	Cash and cash equivalents	0	386,658	386,658		Bankwest	0.10%	At Call
CAB - Unspent Loans Reserve	Cash and cash equivalents	0	101,640	101,640		Bankwest	0.10%	At Call
CAB - Community & Economic Development Reserve	Cash and cash equivalents	0	774,717	774,717		Bankwest	0.10%	At Call
CAB - Future Funds (Principal) Reserve	Cash and cash equivalents	0	441,607	441,607		Bankwest	0.10%	At Call
CAB - Legal Reserve	Cash and cash equivalents	0	26,445	26,445		Bankwest	0.10%	At Call
CAB - Emergency Response Reserve	Cash and cash equivalents	0	260,150	260,150		Bankwest	0.10%	At Call
CAB - Aged Care Units 1-4 (JVA) Reserve	Cash and cash equivalents	0	71,544	71,544		Bankwest	0.10%	At Call
CAB - Aged Care Units (Excl. 1-4) Reserve	Cash and cash equivalents	0	267,022	267,022		Bankwest	0.10%	At Call
CAB - COVID-19 Emergency Response Reserve	Cash and cash equivalents	0	43,149	43,149		Bankwest	0.10%	At Call
CAB - Jones Lake Road Rehab Reserve	Cash and cash equivalents	0	151,038	151,038		Bankwest	0.10%	At Call
CAB - Morawa-Yalgoo Road Maintenance Reserve	Cash and cash equivalents	0	77,708	77,708		Bankwest	0.10%	At Call
<b>Term Deposits</b>		0						
TD: ... 8410 (Future Funds 1)	Cash and cash equivalents	0	800,000	800,000		Bankwest	3.00%	30/06/2023
TD: ... 8428 (Future Funds 2)	Cash and cash equivalents	0	800,000	800,000		Bankwest	3.00%	30/06/2023
TD: ... 8436 (Community Development Fund)	Cash and cash equivalents	0	500,000	500,000		Bankwest	3.00%	30/06/2023
<b>Trust Deposits</b>								
Trust Bank	Cash and cash equivalents	0			8,474		0.10%	At Call
<b>Total</b>		<b>2,413,171</b>	<b>6,314,879</b>	<b>8,728,050</b>	<b>8,474</b>			
<b>Comprising</b>								
Cash and cash equivalents		2,413,171	6,314,879	8,728,050	8,474			
		<b>2,413,171</b>	<b>6,314,879</b>	<b>8,728,050</b>	<b>8,474</b>			

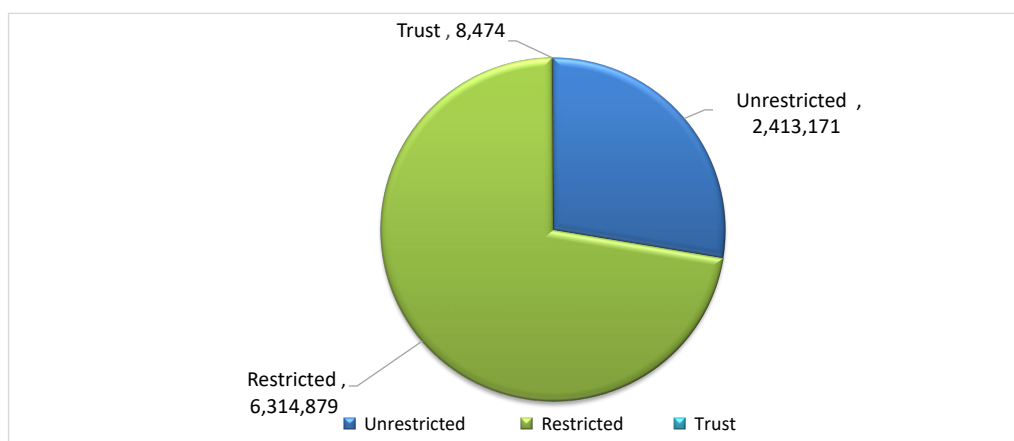
#### KEY INFORMATION

Cash and cash equivalents include cash on hand, cash at bank, deposits available on demand with banks and other short term highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are reported as short term borrowings in current liabilities in the statement of net current assets.

The local government classifies financial assets at amortised cost if both of the following criteria are met:

- the asset is held within a business model whose objective is to collect the contractual cashflows, and
- the contractual terms give rise to cash flows that are solely payments of principal and interest.

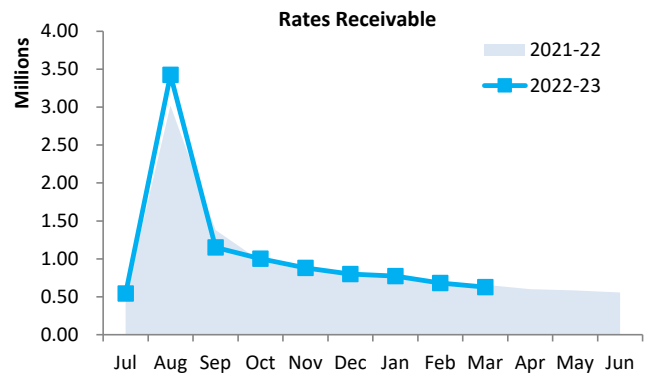
Financial assets at amortised cost held with registered financial institutions are listed in this note other financial assets at amortised cost are provided in Note 4 - Other assets.



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023**

**OPERATING ACTIVITIES  
NOTE 3  
RECEIVABLES**

Rates receivable	30 June 2022	31 Mar 2023
	\$	\$
Opening arrears previous years	527,201	555,518
Levied this year	2,590,351	3,052,723
Less - collections to date	(2,562,035)	(2,980,778)
<b>Equals current outstanding</b>	<b>555,518</b>	<b>627,463</b>
<b>Net rates collectable</b>	<b>555,518</b>	<b>627,463</b>
% Collected	82.2%	82.6%



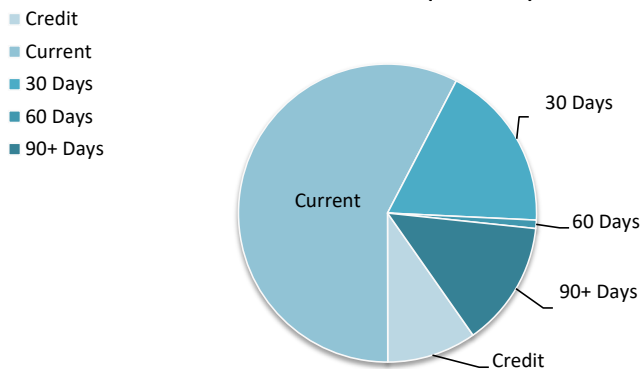
Receivables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Receivables - general	(2,349)	13,969	4,390	220	3,299	19,529
Percentage	(12.0%)	71.5%	22.5%	1.1%	16.9%	
<b>Balance per trial balance</b>						
Sundry receivable						19,529
GST receivable						183,795
Increase in Allowance for impairment of receivables from contracts with customers						(25,012)
<b>Total receivables general outstanding</b>						<b>205,223</b>

Amounts shown above include GST (where applicable)

**KEY INFORMATION**

Trade and other receivables include amounts due from ratepayers for unpaid rates and service charges and other amounts due from third parties for goods sold and services performed in the ordinary course of business. Receivables expected to be collected within 12 months of the end of the reporting period are classified as current assets. All other receivables are classified as non-current assets. Collectability of trade and other receivables is reviewed on an ongoing basis. Debts that are known to be uncollectible are written off when identified. An allowance for impairment of receivables is raised when there is objective evidence that they will not be collectible.

**Accounts Receivable (non-rates)**



	Opening Balance 1 July 2022	Asset Increase	Asset Reduction	Closing Balance 31 Mar 2023
<b>Other current assets</b>	\$	\$	\$	\$
<b>Inventory</b>				
Fuel, Oils and Materials on Hand	20,965	0	0	20,965
<b>Other current assets</b>				
Accrued income	92,578	0	(80,997)	11,581
<b>Total other current assets</b>	<b>113,543</b>	<b>0</b>	<b>(80,997)</b>	<b>32,546</b>
<b>Amounts shown above include GST (where applicable)</b>				

#### KEY INFORMATION

##### Inventory

Inventories are measured at the lower of cost and net realisable value.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

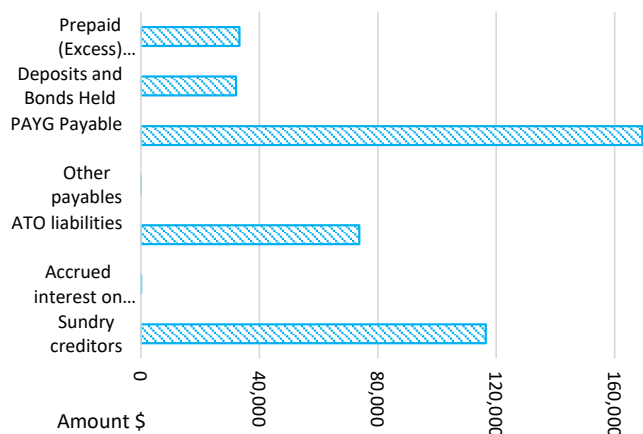
Payables - general	Credit	Current	30 Days	60 Days	90+ Days	Total
	\$	\$	\$	\$	\$	\$
Payables - general	0	96,607	20,049	0	0	116,656
Percentage	0%	82.8%	17.2%	0%	0%	
<b>Balance per trial balance</b>						
Sundry creditors						116,472
Accrued interest on Loans						27
ATO liabilities						73,769
Other payables						(6,998)
PAYG Payable						169,314
Accrued Expenditure						15,193
Deposits and Bonds Held						32,137
Prepaid (Excess) Rates						33,261
<b>Total payables general outstanding</b>						<b>433,175</b>

Amounts shown above include GST (where applicable)

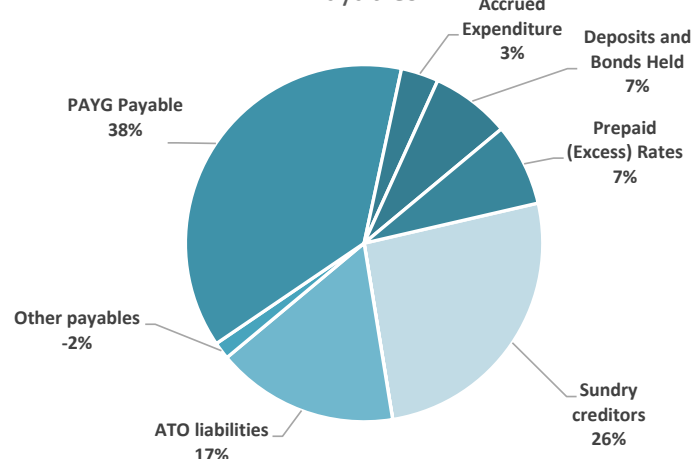
#### KEY INFORMATION

Trade and other payables represent liabilities for goods and services provided to the Shire that are unpaid and arise when the Shire becomes obliged to make future payments in respect of the purchase of these goods and services. The amounts are unsecured, are recognised as a current liability and are normally paid within 30 days of recognition.

Payables



Payables



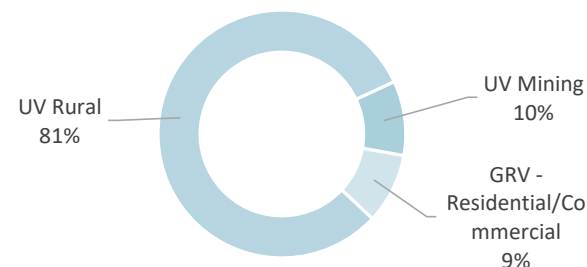
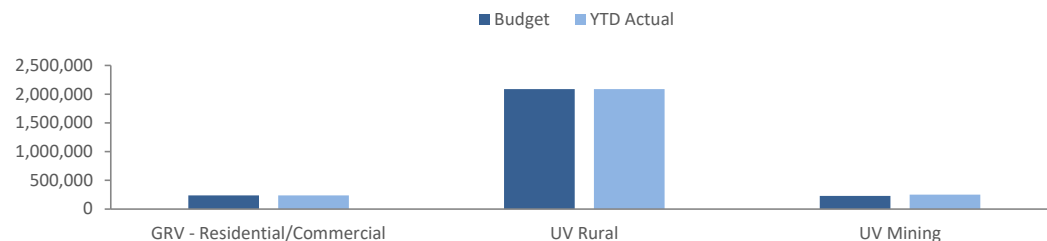
NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023

OPERATING ACTIVITIES  
NOTE 6  
RATE REVENUE

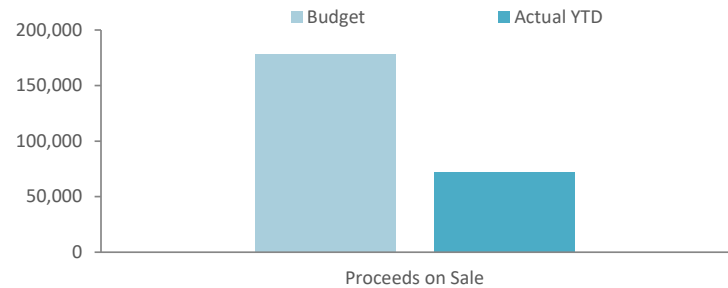
General rate revenue	Budget							YTD Actual			
	Rate in \$ (cents)	Number of Properties	Rateable Value	Rate Revenue	Interim Rate	Back Rate	Total Revenue	Rate Revenue	Interim Rates	Back Rates	Total Revenue
RATE TYPE				\$	\$	\$	\$	\$	\$	\$	\$
<b>General Rate</b>											
<b>Gross rental valuations</b>											
GRV - Residential/Commercial	0.084538	268	2,799,272	236,645	0	0	236,645	236,645	0.00	0.00	236,645
<b>Unimproved value</b>											
UV Rural	0.024439	207	85,452,000	2,088,313	0	0	2,088,313	2,088,362	0.00	0.00	2,088,362
UV Mining	0.301974	31	827,575	231,376	0	0	231,376	249,906	0.00	0.00	249,906
<b>Sub-Total</b>		<b>506</b>	<b>89,078,847</b>	<b>2,556,334</b>	<b>0</b>	<b>0</b>	<b>2,556,334</b>	<b>2,574,912</b>	<b>0</b>	<b>0</b>	<b>2,574,912</b>
<b>Minimum payment</b>	<b>Minimum \$</b>										
<b>Gross rental valuations</b>											
GRV - Residential/Commercial	324.50	46	27,993	14,927	0	0	14,927	14,927	0	0	14,927
<b>Unimproved value</b>											
UV Rural	324.50	9	54,070	2,920	0	0	2,920	2,921	0	0	2,921
UV Mining	683.00	9	9,082	6,147	0	0	6,147	6,147	(4,414)	0	1,733
<b>Sub-total</b>		<b>64</b>	<b>91,145</b>	<b>23,994</b>	<b>0</b>	<b>0</b>	<b>23,994</b>	<b>23,995</b>	<b>(4,414)</b>	<b>0</b>	<b>19,580</b>
		<b>570</b>	<b>89,169,992</b>	<b>2,580,328</b>	<b>0</b>	<b>0</b>	<b>2,580,328</b>	<b>2,598,907</b>	<b>(4,414)</b>	<b>0</b>	<b>2,594,493</b>
Discount							(29,200)				(31,610)
<b>Amount from general rates</b>							<b>2,551,128</b>				<b>2,562,883</b>
Rates Written Off							(1,000)				(1,152)
Ex-gratia rates							6,668				9,766
<b>Total general rates</b>							<b>2,556,796</b>				<b>2,571,497</b>

KEY INFORMATION

Prepaid rates are, until the taxable event for the rates has occurred, refundable at the request of the ratepayer. Rates received in advance give rise to a financial liability. On 1 July 2021 the prepaid rates were recognised as a financial asset and a related amount was recognised as a financial liability and no income was recognised. When the taxable event occurs the financial liability is extinguished and income recognised for the prepaid rates that have not been refunded.



Asset Ref.	Asset description	Updated Budget				YTD Actual			
		Value	Proceeds	Profit	(Loss)	Value	Proceeds	Profit	(Loss)
		\$	\$	\$	\$	\$	\$	\$	\$
	<b>Plant and equipment</b>								
	<b>Transport</b>								
	Iveco 6700 Powerstar	24,252	45,000	20,748	0	23,074	45,000	21,926	0
	Isuzu Truck	6,261	13,200	6,939	0	4,890	13,200	8,310	0
	Kubota F3680 & Catcher	11,561	14,000	2,439	0	10,800	14,000	3,200	0
	Nissan Navara - 000 MO	20,065	15,000	0	(5,065)	0	0	0	0
	Fuel Tanker	1,046	1,000	0	(46)	0	0	0	0
	John Deere Grader 670 GP	127,560	90,000	0	(37,560)	0	0	0	0
		<b>190,745</b>	<b>178,200</b>	<b>30,126</b>	<b>(42,671)</b>	<b>38,765</b>	<b>72,200</b>	<b>33,435</b>	<b>0</b>



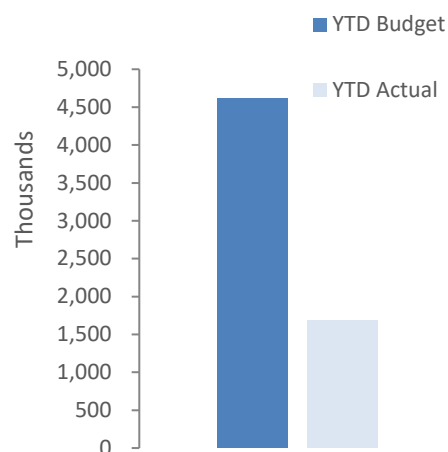
**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023**

**INVESTING ACTIVITIES  
NOTE 8  
CAPITAL ACQUISITIONS**

Capital acquisitions	Adopted Budget	Amended Budget	YTD Budget	YTD Actual	YTD Actual Variance
		\$	\$	\$	\$
Land and Buildings	870,000	817,000	517,445	201,122	(316,323)
Furniture and equipment	0	55,000	41,247	50,000	8,753
Plant and equipment	904,867	964,867	723,645	391,430	(332,215)
Infrastructure - roads	1,632,000	1,677,000	1,592,730	803,914	(788,816)
Infrastructure - Footpaths	126,520	126,520	126,520	122,007	(4,513)
Infrastructure - Drainage	50,000	50,000	50,000	0	(50,000)
Infrastructure - Parks & Ovals	131,640	131,640	80,820	2,825	(77,995)
Infrastructure - Sewerage	60,000	60,000	30,003	0	(30,003)
Infrastructure - Playground Equipment	90,000	110,000	82,494	0	(82,494)
Infrastructure - Other	275,854	455,182	337,367	111,012	(226,355)
Infrastructure - Airfields	163,356	163,356	114,338	152	(114,186)
<b>Payments for Capital Acquisitions</b>	<b>4,304,237</b>	<b>4,610,565</b>	<b>3,696,609</b>	<b>1,682,463</b>	<b>(2,014,146)</b>
<b>Total Capital Acquisitions</b>	<b>4,304,237</b>	<b>4,610,565</b>	<b>3,696,609</b>	<b>1,682,463</b>	<b>(2,014,146)</b>
<b>Capital Acquisitions Funded By:</b>					
		\$	\$	\$	\$
Capital grants and contributions	2,083,602	2,126,491	1,457,200	875,474	(581,726)
Other (disposals & C/Fwd)	178,200	178,200	141,147	72,200	(68,947)
Cash backed reserves					
Plant Replacement Reserve	300,000	300,000	0	0	0
Future Fund Grants (Interest) Reserve	0	40,000	0	0	0
Unspent Loans Reserve	0	101,640	0	0	0
COVID-19 Emergency Response Reserve	0	0	0	50,000	50,000
Contribution - operations	1,742,435	1,864,234	2,098,262	684,789	(1,413,473)
<b>Capital funding total</b>	<b>4,304,237</b>	<b>4,610,565</b>	<b>3,696,609</b>	<b>1,682,463</b>	<b>(2,014,146)</b>

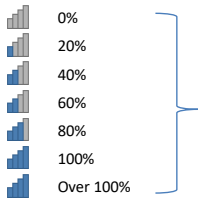
**SIGNIFICANT ACCOUNTING POLICIES**

All assets are initially recognised at cost. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition. The cost of non-current assets constructed by the local government includes the cost of all materials used in the construction, direct labour on the project and an appropriate proportion of variable and fixed overhead. Certain asset classes may be revalued on a regular basis such that the carrying values are not materially different from fair value. Assets carried at fair value are to be revalued with sufficient regularity to ensure the carrying amount does not differ materially from that determined using fair value at reporting date.





Capital expenditure total  
Level of completion indicators



Percentage Year to Date Actual to Annual Budget expenditure where the expenditure over budget highlighted in red.

Level of completion indicator, please see table at the end of this note for further detail.

		Adopted	Amended		
Account/Job Description		Budget	Budget	YTD Budget	Variance (Under)/ Over
<b>Buildings</b>					
	Land & Buildings - Dr's Surgery / House	0	0	0	(7,880)
	Land & Buildings Renewal - Other Culture	(20,000)	(20,000)	0	0
	Purchase Land & Buildings	(70,000)	(100,000)	(74,925)	(124,331)
	Purchase Land & Buildings - Other Housing	0	(50,000)	(37,485)	(5,852)
	Town Hall & Old Chambers	0	0	0	(16)
	Old Roads Board Building - Storage, entrance, water tank	(200,000)	(325,000)	(243,738)	(101)
	Recreation Centre - Renewals	(500,000)	(70,000)	(52,497)	0
	Purchase Land and Buildings	(20,000)	(20,000)	(10,000)	0
	Caravan Park Chalets/Units - Renewals	(60,000)	(60,000)	(30,000)	(33,300)
	Caravan Park Disabled Toilets Addition	0	(172,000)	(68,800)	(29,643)
		(870,000)	(817,000)	(517,445)	(201,122)
<b>Plant &amp; Equipment</b>					
	Purchase Plant & Equipment - Road Plant Purchases	(904,867)	(964,867)	(723,645)	(391,430)
		(904,867)	(964,867)	(723,645)	(391,430)
<b>Furniture &amp; Equipment</b>					
	Purchase Furniture & Equipment - Other Recreation & Sport	0	(55,000)	(41,247)	(50,000)
		0	(55,000)	(41,247)	(50,000)
<b>Infrastructure Other</b>					
	Other Infrastructure	(80,000)	(80,000)	(56,000)	(37,989)
	Other Infrastructure - Fire Prevention	0	(74,328)	(55,746)	(49,241)
	Infrastructure Other - Solar Initiatives	(20,000)	0	0	(1,731)
	Cemetery Entrance & Landscaping	(175,854)	(300,854)	(225,621)	(22,051)
		(275,854)	(455,182)	(337,367)	(111,012)
<b>Infrastructure Sewerage</b>					
	Sewerage Upgrade	(60,000)	(60,000)	(30,003)	0
		(60,000)	(60,000)	(30,003)	0
<b>Infrastructure Parks &amp; Ovals</b>					
	Electric Vehicle Charging Stations	(30,000)	(30,000)	(30,000)	(720)
	Netball Courts - Shed Replacement	(101,640)	(101,640)	(50,820)	(2,105)
		(131,640)	(131,640)	(80,820)	(2,825)
<b>Infrastructure Roads</b>					
	Morawa Yalgoo Road	(450,000)	(450,000)	(449,992)	(212,533)
	Nanekine Road	(450,000)	(450,000)	(449,997)	(198,892)
	Canna North East Road	(300,000)	(300,000)	(299,997)	(116,991)
	Gutha West Rd	(100,000)	(100,000)	(99,999)	(141,867)
	White Road - Gravel Resheeting	(112,000)	(112,000)	(111,995)	(87,475)
	Black Spot Evaside Rd Expenditure	0	(45,000)	(33,750)	0
	Main Street Lighting Upgrade	(110,000)	(110,000)	(55,000)	(266)
	Townsite Construction - Valentine Street	(60,000)	(60,000)	(42,000)	0
	Kerbing Construction - Townsite Roads	(50,000)	(50,000)	(50,000)	(45,890)
		(1,632,000)	(1,677,000)	(1,592,730)	(803,914)
<b>Infrastructure Footpaths</b>					
	Granville Street - Footpath	(65,584)	(65,584)	(65,584)	(61,493)
	Dreghorn Street - Footpath	(60,936)	(60,936)	(60,936)	(60,514)
		(126,520)	(126,520)	(126,520)	(122,007)
<b>Infrastructure Drainage</b>					
	Drainage Construction	(50,000)	(50,000)	(50,000)	0
		(50,000)	(50,000)	(50,000)	0
<b>Infrastructure - Playground Equipment</b>					
	Purchase Playground Equipment	(90,000)	0	0	0
	Purchase Playground Equipment	0	(110,000)	(82,494)	0
		(90,000)	(110,000)	(82,494)	0
<b>Infrastructure Aerodrome</b>					
	Community Stewardship Grant Exp - Airport Vermin Fencing	(163,356)	(163,356)	(114,338)	(152)
		(163,356)	(163,356)	(114,338)	(152)
		(4,304,237)	(4,610,565)	(3,696,609)	(1,682,463)
					2,014,146

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023**

**FINANCING ACTIVITIES**

**NOTE 9**

**BORROWINGS**

**Repayments - borrowings**

Information on borrowings			New Loans			Principal Repayments			Principal Outstanding			Interest Repayments		
Particulars	Loan No.	1 July 2022	Actual	Amended Budget	Adopted Budget	Actual	Amended Budget	Adopted Budget	Actual	Amended Budget	Adopted Budget	Actual	Amended Budget	Adopted Budget
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Housing</b>														
24 Harley Street - Staff Housing	136	264,472	0	0	0	7,519	15,186	15,186	256,952	249,286	249,286	5,815	12,046	12,046
<b>Recreation and culture</b>														
Netball Courts Redevelopment	139	182,112	0	0	0	12,169	12,169	12,169	169,944	169,943	169,943	2,615	4,509	4,509
<b>Total</b>		446,584	0	0	0	19,688	27,355	27,355	426,896	419,229	419,229	8,429	16,555	16,555
Current borrowings		27,355							7,667					
Non-current borrowings		419,229							419,229					
		446,584							426,896					

All debenture repayments were financed by general purpose revenue.

**Unspent borrowings**

Particulars	Date Borrowed	Unspent Balance 30/06/2022	Borrowed During Year	Expended During Year	Unspent Balance 31 Mar 2023
		\$	\$	\$	\$
New Shed	1 Sep 2020	101,640	0	0	101,640
		101,640	0	0	101,640

**KEY INFORMATION**

All loans and borrowings are initially recognised at the fair value of the consideration received less directly attributable transaction costs. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the effective interest method. Fees paid on the establishment of loan facilities that are yield related are included as part of the carrying amount of the loans and borrowings.

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023**

**FINANCING ACTIVITIES  
NOTE 10  
LEASE LIABILITIES**

**Movement in carrying amounts**

Information on leases			New Leases			Principal Repayments			Principal Outstanding			Interest Repayments		
Particulars	Lease No.	1 July 2022	Actual	Amended Budget	Adopted Budget	Actual	Amended Budget	Adopted Budget	Actual	Amended Budget	Adopted Budget	Actual	Amended Budget	Adopted Budget
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
<b>Recreation and culture</b>														
Lease - Gymnasium Equipment		28,922	0	0	0	14,479	14,479	28,922	14,443	14,443	0	24	25	202
<b>Total</b>		28,922	0	0	0	14,479	14,479	28,922	14,443	14,443	0	24	25	202
Current lease liabilities		28,922							14,443					
Non-current lease liabilities		0							0					
		28,922							14,443					

All lease repayments were financed by general purpose revenue.

**KEY INFORMATION**

At inception of a contract, the Shire assesses if the contract contains or is a lease. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. At the commencement date, a right of use asset is recognised at cost and lease liability at the present value of the lease payments that are not paid at that date. The lease payments are discounted using that date. The lease payments are discounted using the interest rate implicit in the lease, if that rate can be readily determined. If that rate cannot be readily determined, the Shire uses its incremental borrowing rate.

All contracts classified as short-term leases (i.e. a lease with a remaining term of 12 months or less) and leases of low value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

## Cash backed reserve

Reserve name	Opening Balance	Budget Interest Earned	Actual Interest Earned	Budget Transfers In (+)	Actual Transfers In (+)	Budget Transfers Out (-)	Actual Transfers Out (-)	Budget Closing Balance	Actual YTD Closing Balance
	\$	\$	\$	\$	\$	\$	\$	\$	\$
Leave Reserve	235,895	948	2,245	5,000	10,000	0	0	241,843	248,140
Plant Replacement Reserve	584,297	1,734	5,561	300,000	0	(300,000)	0	586,031	589,858
Capital Works Reserve	401,174	1,912	3,818	100,000	30,000	0	0	503,086	434,992
Community & Economic Development Reserve	1,264,779	5,010	9,938	0	0	0	0	1,269,789.32	1,274,717
Sewerage Reserve	323,579	1,125	3,080	60,000	60,000	0	0	384,703.57	386,658
Future Fund Grants (Interest) Reserve	209,080	6,660	9,223	0	0	(40,000)	0	175,740	218,304
Future Fund (Principal) Reserve	2,036,179	2,049	5,428	0	0	0	0	2,038,228	2,041,607
Unspent Loans Reserve	101,640	0	0	0	0	(101,640)	0	(0)	101,640
Legal Fees Reserve	26,196	107	249	10,000	0	0	0	36,303	26,445
Emergency Response Reserve	247,792	813	2,358	10,000	10,000	0	0	258,605	260,150
Aged Care Units 1-4 (JVA) Reserve	70,870	291	675	0	0	0	0	71,161	71,544
Unspent Loans Reserve	254,599	375	2,423	10,000	10,000	0	0	264,974	267,022
Swimming Pool Reserve	100,945	333	961	20,000	20,000	0	0	121,278	121,906
COVID-19 Emergency Response Reserve	93,149	0	0	0	0	0	(50,000)	93,149	43,149
Jones Lake Road Rehab Reserve	100,085	207	953	50,000	50,000	0	0	150,292	151,038
Morawa-Yalgoo Road Maintenance Reserve	77,708	0	0	70,000	0	0	0	147,708	77,708
	<b>6,127,967</b>	<b>21,564</b>	<b>46,912</b>	<b>635,000</b>	<b>190,000</b>	<b>(441,640)</b>	<b>(50,000)</b>	<b>6,342,891</b>	<b>6,314,879</b>

		Opening Balance	Liability transferred from/(to) non current	Liability Increase	Liability Reduction	Closing Balance
Other current liabilities	Note	1 July 2022				31 Mar 2023
		\$		\$	\$	\$
<b>Other liabilities</b>						
- Contract liabilities		528,111	0	0	0	528,111
<b>Total other liabilities</b>		528,111	0	0	0	528,111
<b>Provisions</b>						
Provision for annual leave		186,070	0	0	0	186,070
Provision for long service leave		170,973	0	0	0	170,973
<b>Total Provisions</b>		357,043	0	0	0	357,043
<b>Total other current liabilities</b>		<b>885,154</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>885,154</b>
Amounts shown above include GST (where applicable)						

#### KEY INFORMATION

##### Provisions

Provisions are recognised when the Shire has a present legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured.

Provisions are measured using the best estimate of the amounts required to settle the obligation at the end of the reporting period.

##### Employee benefits

##### Short-term employee benefits

Provision is made for the Shire's obligations for short-term employee benefits. Short-term employee benefits are benefits (other than termination benefits) that are expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related service, including wages, salaries and sick leave. Short-term employee benefits are measured at the (undiscounted) amounts expected to be paid when the obligation is settled.

The Shire's obligations for short-term employee benefits such as wages, salaries and sick leave are recognised as a part of current trade and other payables in the calculation of net current assets.

##### Other long-term employee benefits

The Shire's obligations for employees' annual leave and long service leave entitlements are recognised as provisions in the statement of financial position.

Long-term employee benefits are measured at the present value of the expected future payments to be made to employees. Expected future payments incorporate anticipated future wage and salary levels, durations of service and employee departures and are discounted at rates determined by reference to market yields at the end of the reporting period on government bonds that have maturity dates that approximate the terms of the obligations. Any remeasurements for changes in assumptions of obligations for other long-term employee benefits are recognised in profit or loss in the periods in which the changes occur. The Shire's obligations for long-term employee benefits are presented as non-current provisions in its statement of financial position, except where the Shire does not have an unconditional right to defer settlement for at least 12 months after the end of the reporting period, in which case the obligations are presented as current provisions.

##### Contract liabilities

An entity's obligation to transfer goods or services to a customer for which the entity has received consideration (or the amount is due) from the customer. Grants to acquire or construct recognisable non-financial assets to identified specifications be constructed to be controlled by the Shire are recognised as a liability until such time as the Shire satisfies its obligations under the agreement.

Operating grants, subsidies and contributions revenue					
Provider	Adopted Budget Revenue	Amended YTD Budget	Annual Budget	Budget Variations	YTD Revenue Actual
	\$	\$	\$	\$	\$
<b>Operating grants, contributions and subsidies</b>					
<b>General purpose funding</b>					
Grants- FAGS WALGGC - General	842,773	632,079	842,773	337,654	294,425
Grants- FAGS WALGGC - Local Roads	427,983	320,988	427,983	216,012	104,976
<b>Law, order, public safety</b>					
Grant - ESL BFB Operating Grant	20,000	15,000	20,000	(3,299)	18,299
Grant - ESL BFB Operating Grant - Bushfire Risk Planning	149,785	112,338	149,785	995	111,343
<b>Education and welfare</b>					
Grant - Youth Events	2,000	8,000	8,000	500	7,500
Other Income	1,500	3,744	5,000	(30,355)	34,099
<b>Community amenities</b>					
Grants/Contributions	20,000	15,000	20,000	10,455	4,545
Grants Income	0	39,999	80,000	19,999	20,000
Drummaster Contribution	250	0	250	0	0
<b>Recreation and culture</b>					
Grant - NAIDOC week	2,000	0	2,000	0	0
Australia Day Grant	12,000	30,000	30,000	6,000	24,000
<b>Transport</b>					
Grant - Main Roads - Direct	151,000	151,000	151,000	(13,489)	164,489
Street Light Subsidy	10,000	5,000	10,000	173	4,827
Maintenance Contribution -Silverlake - Morawa Yalgoo Road	100,000	50,000	100,000	2,813	47,187
Road Maintenance Contribution	55,000	27,500	55,000	(4,752)	32,252
<b>Other property and services</b>					
Income related to Unclassified	1,000	747	1,000	747	0
<b>TOTALS</b>	<b>1,795,291</b>	<b>1,411,395</b>	<b>1,902,791</b>	<b>543,452</b>	<b>867,943</b>

Non operating grants, subsidies and contributions revenue

Provider	Adopted Budget Revenue	Amended Budget Revenue	Amended YTD Budget	Budget Variations	YTD Revenue Actual
	\$	\$	\$	\$	\$
<b>Non-operating grants and subsidies</b>					
<b>Law, order, public safety</b>					
Grant - Dept Water & Environment	0	53,728	40,293	34,920	5,373
<b>Community amenities</b>					
Grants - LRCIP GEN	175,854	300,854	0	0	0
<b>Recreation and culture</b>					
Grant - LRCIP - Old Roads Board Building	200,000	325,000	0	(28,366)	28,366
Grant Income - LRCIP	422,000	0	0	(28,367)	28,367
<b>Transport</b>					
Grant - Regional Road Group - Road Projects	600,000	600,000	600,000	120,000	480,000
Black Sport Grant Income	0	30,000	0	0	0
Grant - Roads to Recovery	499,971	499,971	499,970	221,586	278,384
Grant - WA Bicycle Network	63,260	63,260	63,260	8,276	54,984
CSG Grant - Airport Vermin Fencing	122,517	81,678	81,678	81,678	0
	<b>2,083,602</b>	<b>2,126,491</b>	<b>1,457,200</b>	<b>581,726</b>	<b>875,474</b>



**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023**

**NOTE 15  
TRUST FUND**

Funds held at balance date which are required by legislation to be credited to the trust fund and which are not included in the financial statements are as follows:

Description	Opening Balance 1 July 2022	Amount Received	Amount Paid	Closing Balance 31 Mar 2023
	\$	\$	\$	\$
Drug Action Group	660	0	0	<b>660</b>
Youth Fund Raising	865	0		<b>865</b>
BRB/BCITF	3,144	3,805	0	<b>6,949</b>
	<b>4,669</b>	<b>3,805</b>	<b>0</b>	<b>8,474</b>

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023**

**EXPLANATION OF MATERIAL VARIANCES**

The material variance thresholds are adopted annually by Council as an indicator of whether the actual expenditure or revenue varies from the year to date Actual materially.

The material variance adopted by Council for the 2022-23 year is \$10,000 or 10.00% whichever is the greater.

Reporting Program	Var. \$	Var. %	Explanation of positive variances		Explanation of negative variances	
			Timing	Permanent	Timing	Permanent
	\$	%				
<b>Revenue from operating activities</b>						
General purpose funding - other	(501,891)	(49.41%)	▼		The phasing of the Financial Assistance Grant income budget differs from the actuals.	
Education and welfare	29,603	206.11%	▲	Unbudgeted Income received from Silverlake		
Recreation and culture	(14,417)	(12.19%)	▼		Music, Art Fest, Swimming Pool Admissions and Oval & Facilities Levies & Hire are tracking lower than budget at this point in time.	
Other property and services	14,483	10.06%	▲	DRFAWA Claims received in November 22 & Mar 23, budgeted for in Dec 22 & June 23.		
<b>Expenditure from operating activities</b>						
Governance	83,134	21.29%	▲	The phasing of various expenditure account budgets differ from the actuals.		
Law, order and public safety	34,992	17.85%	▲	Fire Services Manager x4, Fire Hydrate Maintenance and Bushfire Risk Planning Co-Ordinator tracking GL's tracking lower than budgeted.		
Health	(71,887)	(53.90%)	▼		Several GL's within Other Health are tracking higher than budget with Housing Costs Allocated having cost of \$57K against no budget.	
Education and welfare	70,977	47.11%	▲	Other Welfare expenditure is tracking lower than budgeted.		
Community amenities	247,722	39.41%	▲	The Community Amenities whole programme is tracking lower than budgeted. With Other Community Amenities showing the largest variance.		
Economic services	202,164	31.24%	▲	The phasing of various expenditure account budgets differ from the actuals.		
Other property and services	(288,110)	(222.93%)	▼		Public Works Overheads, Plant Operation Cost are tracking substantially higher than budgeted.	
<b>Investing activities</b>						
Proceeds from non-operating grants, subsidies and contributions	(581,726)	(39.92%)	▼		The phasing of the LRCIP Grant income budgets differs from the actuals.	
Payments for Infrastructure	1,374,361	56.93%	▲	The phasing of various expenditure account budgets differ from the actuals.		
Payments for property, plant and equipment	639,785	49.89%	▲	The phasing of various expenditure account budgets differ from the actuals.		
<b>Financing activities</b>						
Transfer to reserves	(235,958)	(24733.52%)	▼		Transfer to Reserve happens at end on year.	

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023**

**NOTE 17  
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
	<b>Budget adoption</b>		Opening surplus				0
	Change in opening surplus since budget adoption				353,545		353,545
08661.110	Grant Income - Youth	221106	Operating Revenue		6,000		359,545
12133.123	Contributions	221106	Operating Revenue		30,000		389,545
11622.126	Income - Music, Arts & Festivals	221106	Operating Revenue		16,000		405,545
11607.520	Morawa Music & Arts Festival	221106	Operating Expenses			(5,000)	400,545
11612.521	Arts & Culture Plan Grant Expenditure	221106	Operating Expenses			(6,000)	394,545
05152.520	Other Infrastructure - Fire Prevention	221106	Capital Expenses			(74,328)	320,217
08613.110	Record Not Found	221106	Operating Expenses			(6,000)	314,217
09132.150	Income - 17 Solomon Tce	221106	Operating Revenue		6,000		320,217
12150.521	Rural Roads Construction	221106	Capital Expenses			(45,000)	275,217
05124.123	Grant - Dept Water & Environment	221106	Operating Revenue		53,728		328,945
03100.903	ABC Allocated - Rates	230313	Non Cash Item	(156)			328,945
03200.903	ABC Allocation - GP Funding	230313	Non Cash Item	(48)			328,945
04100.903	ABC Allocation - Members	230313	Non Cash Item	(188)			328,945
04230.156	Other Income - Governance general	230313	Operating Revenue		700		329,645
05100.903	ABC Allocation - Fire Prevention	230313	Non Cash Item	(6)			329,645
05200.903	ABC Allocation - Animal Control	230313	Non Cash Item	(8)			329,645
05221.156	Dog Registration Fees	230313	Operating Revenue			(1,000)	328,645
05224.156	Cat Licences GEN	230313	Operating Revenue			(150)	328,495
05300.903	ABC Allocation - Animal Control	230313	Non Cash Item	(1)			328,495
05301.520	SMS Alert Service Account	230313	Operating Expenses			(3,000)	325,495
07400.903	ABC Allocation - Admin & Inspection	230313	Non Cash Item	(5)			325,495
07500.903	ABC Allocation - Pest Control	230313	Non Cash Item	(2)			325,495
07700.903	ABC Allocation - Other Health	230313	Non Cash Item	(10)			325,495
07702.520	Drs Surgery Operating Expense	230313	Operating Expenses			(2,200)	323,295
07709.905	Housing Costs Allocated	230313	Non Cash Item	(15,000)			323,295
07711.520	Other Expenses	230313	Operating Expenses			(24,000)	299,295
07767.702	Transfer to capital works Reserve	230313	Capital Expenses		446		299,741
08200.903	ABC Allocation - Other Education	230313	Non Cash Item	(3)			299,741
08600.903	ABC Allocation - Other Welfare	230313	Non Cash Item	(24)			299,741
08603.905	Housing Costs Allocated	230313					299,741
08630.120	Other income - Other Welfare	230313	Operating Revenue		3,500		303,241
09100.903	ABC Allocation - Staff Housing	230313	Non Cash Item	(46)			303,241
09103.520	Maintenance- 20 Barnes Street	230313	Operating Expenses		10,000		313,241
09117.520	Maintenance- 2 Caulfield Street	230313	Operating Expenses			(20,000)	293,241
09132.150	Income - 17 Solomon Terrace	230313	Capital Revenue		5,000		298,241
09151.520	Purchase Land and Buildings	230313	Capital Expenses			(30,000)	268,241
09199.905	Staff Housing Costs Recovered	230313	Non Cash Item	(10,000)			268,241
09200.903	ABC Allocation - Other Housing	230313	Non Cash Item	(31)			268,241
09204.520	Maintenance Lot 345 Grove Street	230313	Operating Expenses			(3,000)	265,241
09209.520	Maintenance 23 Waddilove street	230313	Operating Expenses			(15,000)	250,241
09222.905	Other Housing Costs Recovered	230313	Non Cash Item	18,000			250,241
09232.150	Income - lot 345 Grove Street	230313	Operating Revenue			(300)	249,941
09251.520	Land and Buildings	230313	Operating Expenses			(50,000)	199,941
10100.903	ABC Allocation - Sanitisation	230313	Non Cash Item	(41)			199,941
10200.903	ABC Allocation - Other Sanitisation	230313	Non Cash Item	(10)			199,941
10300.903	ABC Allocation - Sewerage	230313	Non Cash Item	(12)			199,941
10600.903	ABC Allocation - Town Planning	230313	Non Cash Item	(41)			199,941
10602.520	Other Expenses	230313	Operating Expenses			(10,000)	189,941
10700.903	ABC Allocation - Other Community	230313	Non Cash Item	(13)			189,941
10706.520	Projects - Community Benefit Contribution	230313	Operating Expenses			(80,000)	109,941
10708.520	Hairdressing Salon Expenditure	230313	Operating Expenses			(10,000)	99,941
10715.521	Old Railway Building	230313	Operating Expenses			(6,000)	93,941
10731.156	Niche/ Monument Fees	230313	Operating Revenue			(100)	93,841
10732.156	Reimbursements/ Contributions	230313	Operating Revenue			(1,500)	92,341
10735.156	Community bus Income	230313	Operating Revenue			(2,200)	90,141
10740.125	Grant Income RAC	230313	Operating Revenue		80,000		170,141
10742.124	Grants - LRCIP	230313	Operating Revenue		125,000		295,141
10752.520	Infrastructure Other	230313	Capital Expenses			(125,000)	170,141
11100.903	ABC Allocations - Halls	230313	Non Cash Item	(26)			170,141
11102.903	Maintenance - Morawa Hall & Old shire building	230313	Non Cash Item	(2,882)			170,141
11140.124	Grants - LRCIP	230313	Operating Revenue		125,000		295,141
11151.520	Land and Buildings	230313	Capital Expenses			(125,000)	170,141

**NOTES TO THE STATEMENT OF FINANCIAL ACTIVITY  
FOR THE PERIOD ENDED 31 MARCH 2023**

**NOTE 17  
BUDGET AMENDMENTS**

Amendments to original budget since budget adoption. Surplus/(Deficit)

GL Code	Description	Council Resolution	Classification	Non Cash Adjustment	Increase in Available Cash	Decrease in Available Cash	Amended Budget Running Balance
				\$	\$	\$	\$
11152.521	Solar Initiatives	230313	Capital Expenses		20,000		190,141
11200.903	ABC Allocation - Swimming Pool	230313	Non Cash Item	(37)			190,141
11204.905	Housing Cost Allocations	230313					190,141
11300.903	ABC Allocation - Other Rec and Sport	230313	Non Cash Item	(44)			190,141
11302.900	Maintenance Parks & Reserves	230313	Non Cash Item	(10,000)			190,141
11309.520	Other Expenses	230313	Operating Expenses		30,000		220,141
11315.562	Lease Interest - Gymnasium	230313	Operating Expenses		177		220,318
11332.124	Grant Income LRCIP	230313	Operating Revenue			(422,000)	(201,682)
11350.520	Land and Buildings	230313	Capital Expenses		430,000		228,318
11351.520	Furniture and Equipment	230313	Capital Expenses			(55,000)	173,318
11362.520	Playground Equipment	230313	Capital Expenses			(20,000)	153,318
11365.520	Principal Repayments - Gym Lease	230313	Capital Expenses		14,443		167,761
11500.903	ABC Allocations - Library	230313	Non Cash Item	(15)			167,761
11600.903	ABC Allocation - Other Culture	230313	Non Cash Item	(16)			167,761
11614.520	Australia Day Expenditure	230313	Operating Expenses			(18,000)	149,761
11622.156	Income - Music, Arts and Festivals	230313	Operating Revenue		7,500		157,261
11628.111	Australia Day Income	230313	Operating Revenue		18,000		175,261
12200.903	ABC Allocation - Road Maintenance	230313	Non Cash Item	(47)			175,261
12203.900	Rural Road Maintenance	230313	Non Cash Item	(10,000)			175,261
12300.903	ABC Allocation - Plant	230313	Non Cash Item	(6)			175,261
12350.520	Plant and Equipment	230313	Operating Expenses			(60,000)	115,261
12370.180	Proceeds on asset Disposal	230313	Operating Revenue		10,000		125,261
12371.190	Realisation on asset Disposal	230313	Operating Revenue		(10,000)		115,261
12500.903	ABC Allocation - Licensing	230313	Non Cash Item	(61)			115,261
12600.903	ABC Allocation - Aerodrome	230313	Non Cash Item	(5)			115,261
12630.123	Aerodrome Grant	230313	Operating Revenue			(40,839)	74,422
13100.903	ABC Allocation - Rural Services	230313	Non Cash Item	(8)			74,422
13200.903	ABC Allocation - Tourism	230313	Non Cash Item	(64)			74,422
13241.124	LRCIP Grant Income	230313	Operating Revenue		172,000		246,422
13251.520	Land and Buildings	230313	Capital Expenses			(172,000)	74,422
13300.903	ABC Allocation - Building Control	230313	Non Cash Item	(28)			74,422
13302.520	Other Expenses - Building Control	230313	Operating Expenses			(4,000)	70,422
13330.156	Building Permit Fees	230313	Operating Revenue		2,000		72,422
13600.903	ABC Allocation - Other Economic Services	230313	Non Cash Item	(21)			72,422
13700.903	ABC Allocation Economic Development	230313	Non Cash Item	(95)			72,422
14200.903	ABC Allocation - PWO	230313	Non Cash Item	(182)			72,422
14223.905	Housing Costs Allocated	230313	Non Cash Item	7,000			72,422
14218.521	Engineering Consultancy Costs	230313	Operating Expenses			(20,000)	52,422
14219.900	Overheads Allocated to Public Works	230313	Non Cash Item	13,182			52,422
14610.520	Conference Expense	230313	Operating Expenses			(5,000)	47,422
14612.520	Travel and Accommodation Admin	230313	Operating Expenses			(6,000)	41,422
14613.905	Housing Costs Allocated - Admin	230313					41,422
14639.903	ABC Allocations Across Programs	230313	Non Cash Item	11,000			41,422
14640.121	Income relating to Adminstration	230313	Operating Revenue		15,000		56,422
14657.702	Tranfer interest to Capital works Reserve	230313	Capital Expenses			(446)	55,976
14810.521	Storm Damage Expenses	230313	Operating Expenses			(3,500)	52,476
14832.121	Income DRFAWA Claims	230313	Operating Revenue		20,000		72,476
				<b>0</b>	<b>1,544,039</b>	<b>(1,471,563)</b>	<b>72,476</b>

# Shire of Morawa

## SCHEDULE 02 - GENERAL FUND SUMMARY Financial Statement for Period Ended 31 March 2023

			2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
			Income	Expense	Income	Expense	Income	Expense	Income	Expense
			\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING</b>										
General Purpose Funding	03		3,905,116	283,311	3,905,116	283,515	3,572,853	207,558	3,085,411	201,501
Governance	04		25	527,195	725	527,383	522	390,428	1,792	307,294
Law, Order, Public Safety	05		176,435	260,489	229,013	263,504	172,615	196,044	135,380	161,052
Health	07		7,050	195,834	7,050	237,051	4,050	133,365	3,339	205,252
Education & Welfare	08		7,000	195,625	16,500	201,652	14,363	150,677	43,966	79,700
Housing	09		100,800	219,445	111,500	239,522	83,327	193,195	75,116	184,897
Community Amenities	10		669,595	775,914	870,795	882,031	520,901	628,588	488,839	380,866
Recreation & Culture	11		708,200	1,564,330	452,700	1,576,173	118,231	1,183,891	160,547	1,173,005
Transport	12		1,986,074	2,322,932	1,975,235	2,333,051	1,744,558	1,706,210	1,378,214	1,825,801
Economic Services	13		239,572	801,809	413,572	806,025	353,088	647,184	175,133	445,020
Other Property & Services	14		219,300	102,215	254,300	105,715	143,966	129,235	158,449	417,345
<b>TOTAL - OPERATING</b>			<b>8,019,167</b>	<b>7,249,099</b>	<b>8,236,506</b>	<b>7,455,622</b>	<b>6,728,474</b>	<b>5,566,375</b>	<b>5,706,184</b>	<b>5,381,733</b>
<b>CAPITAL</b>										
General Purpose Funding	03		0	10,107	0	10,107	0	0	0	249
Governance	04		0	0	0	0	0	0	0	0
Law, Order, Public Safety	05		0	0	0	74,328	0	55,746	0	49,241
Health	07		0	446	0	0	0	0	0	7,880
Education & Welfare	08		0	0	0	0	0	0	0	0
Housing	09		0	95,852	0	175,852	0	123,795	0	180,799
Community Amenities	10		0	347,186	0	472,186	0	255,624	0	136,084
Recreation & Culture	11		101,640	1,023,064	101,640	758,621	0	523,819	50,000	102,281
Transport	12		300,000	3,279,290	300,000	3,384,290	0	2,617,233	0	1,335,423
Economic Services	13		40,000	153,719	40,000	325,719	0	154,800	0	125,521
Other Property & Services	14		0	107,414	0	107,860	0	954	0	16,063
<b>TOTAL - CAPITAL</b>			<b>441,640</b>	<b>5,017,078</b>	<b>441,640</b>	<b>5,308,963</b>	<b>0</b>	<b>3,731,971</b>	<b>50,000</b>	<b>1,953,542</b>
			<b>8,460,807</b>	<b>12,266,177</b>	<b>8,678,146</b>	<b>12,764,585</b>	<b>6,728,474</b>	<b>9,298,346</b>	<b>5,756,184</b>	<b>7,335,274</b>
Less Depreciation Written Back				(1,582,699)		(1,582,699)		(1,186,947)		(1,368,680)
Less Profit/Loss Written Back			(30,126)	(42,671)	(30,126)	(42,671)	0	0	(33,435)	0
Less Movement in Leave Reserve - REC INT	72101			(5,948)		(5,948)		0		(2,245)
Plus Proceeds from Sale of Assets			178,200		178,200		141,147		72,200	
<b>TOTAL REVENUE &amp; EXPENDITURE</b>			<b>8,608,881</b>	<b>10,634,859</b>	<b>8,826,220</b>	<b>11,133,267</b>	<b>6,869,621</b>	<b>8,111,399</b>	<b>5,794,948</b>	<b>5,954,349</b>
Surplus/Deficit July 1st B/Fwd			2,025,977		2,379,523		2,379,523		2,379,523	
			<b>10,634,858</b>	<b>10,634,859</b>	<b>11,205,743</b>	<b>11,133,267</b>	<b>9,249,144</b>	<b>8,111,399</b>	<b>8,174,472</b>	<b>5,954,349</b>
Surplus/Deficit C/Fwd				(2)		72,476		1,137,745		2,220,123
			<b>10,634,858</b>	<b>10,634,858</b>	<b>11,205,743</b>	<b>11,205,743</b>	<b>9,249,144</b>	<b>9,249,144</b>	<b>8,174,472</b>	<b>8,174,472</b>

# Shire of Morawa

## SCHEDULE 03 - GENERAL PURPOSE FUNDING Financial Statement for Period Ended 31 March 2023

PROGRAMME SUMMARY								
	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
Rates		221,198		221,354		160,947		162,198
Other General Purpose Funding		62,113		62,161		46,611		39,303
<b><u>OPERATING REVENUE</u></b>								
Rates	2,602,796		2,602,796		2,596,116		2,627,924	
Other General Purpose Funding	1,302,320		1,302,320		976,737		457,487	
<b>SUB-TOTAL</b>	<b>3,905,116</b>	<b>283,311</b>	<b>3,905,116</b>	<b>283,515</b>	<b>3,572,853</b>	<b>207,558</b>	<b>3,085,411</b>	<b>201,501</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
Rates		0		0		0		0
Other General Purpose Funding		10,107		10,107		0		249
<b><u>CAPITAL REVENUE</u></b>								
Rates	0		0		0		0	
Other General Purpose Funding	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>10,107</b>	<b>0</b>	<b>10,107</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>249</b>
<b>TOTAL -</b>	<b>3,905,116</b>	<b>293,418</b>	<b>3,905,116</b>	<b>293,622</b>	<b>3,572,853</b>	<b>207,558</b>	<b>3,085,411</b>	<b>201,751</b>

**Shire of Morawa**  
**SCHEDULE 03 - GENERAL PURPOSE FUNDING**  
**Financial Statement for Period Ended**  
**31 March 2023**

RATE REVENUE	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
03100 ABC Allocation - Rates		198,448		198,604		148,950		132,051
03101 Expenses - Rate Revenue		6,000		6,000		4,500		1,289
03102 Legal Costs, Debt Collection		10,000		10,000		7,497		27,843
03103 Rate Notice Stationery Expense		750		750		0		774
03104 Valuation / Title Searches Expense		6,000		6,000		0		242
<b><u>OPERATING REVENUE</u></b>								
03121 Uv - Rural Rates	2,088,313		2,088,313		2,088,313		2,088,362	
03122 Uv - Minimum Rates	2,920		2,920		2,920		2,920	
03123 Grv - Townsite Rates	236,645		236,645		236,645		236,645	
03124 Grv - Minimum Rates	14,927		14,927		14,927		14,927	
03126 Mining - Uv Tenements	231,376		231,376		231,376		249,906	
03127 Mining - Minimum Rates	6,147		6,147		6,147		6,147	
03129 Interim Rates - Uv	0		0		0		(4,414)	
03131 Less Rates Discount Allowed	(29,200)		(29,200)		(29,200)		(31,610)	
03132 Ex-Gratia Rates Received	6,668		6,668		6,668		9,766	
03133 Penalty Interest Raised On Rates	28,000		28,000		24,780		21,655	
03134 Rates Legal Charges	10,000		10,000		7,497		25,865	
03135 Rates Written-Off	(1,000)		(1,000)		(747)		(1,152)	
03136 Instalment Interest Received	4,000		4,000		3,540		4,215	
03137 Account Enquiries Income	3,000		3,000		2,250		3,570	
03138 Rates Administration Fee	1,000		1,000		1,000		1,125	
<b>SUB-TOTAL</b>	<b>2,602,796</b>	<b>221,198</b>	<b>2,602,796</b>	<b>221,354</b>	<b>2,596,116</b>	<b>160,947</b>	<b>2,627,924</b>	<b>162,198</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - RATE REVENUE</b>	<b>2,602,796</b>	<b>221,198</b>	<b>2,602,796</b>	<b>221,354</b>	<b>2,596,116</b>	<b>160,947</b>	<b>2,627,924</b>	<b>162,198</b>

# Shire of Morawa

## SCHEDULE 03 - GENERAL PURPOSE FUNDING Financial Statement for Period Ended 31 March 2023

OTHER GEN. PURPOSE FUNDING	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
03200 ABC Allocation - GP Funding		62,098		62,146		46,602		39,303
03203 Rounding Adjustment Account		15		15		9		(0)
03204 Loss On Fv Valuation Of Assets		0		0		0		0
<b>OPERATING REVENUE</b>								
03220 Grants Commission Grant - General	842,773		842,773		632,079		294,425	
03221 Grants Commission Grant - Local Road	427,983		427,983		320,988		104,976	
03223 Interest Received - Municipal Account	10,000		10,000		7,497		11,174	
03224 Interest Received - Reserve Accounts	21,564		21,564		16,173		46,912	
03225 Other Income	0		0		0		0	
<b>SUB-TOTAL</b>	<b>1,302,320</b>	<b>62,113</b>	<b>1,302,320</b>	<b>62,161</b>	<b>976,737</b>	<b>46,611</b>	<b>457,487</b>	<b>39,303</b>
<b>CAPITAL EXPENDITURE</b>								
03401 Transfer To Reserves		10,000		10,000		0		0
03402 Transfer To Legal Fees Reserve		107		107		0		249
<b>CAPITAL REVENUE</b>								
03721 Transfers From Reserves	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>10,107</b>	<b>0</b>	<b>10,107</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>249</b>
<b>TOTAL - OTHER GEN. PURPOSE FUNDING</b>	<b>1,302,320</b>	<b>72,220</b>	<b>1,302,320</b>	<b>72,268</b>	<b>976,737</b>	<b>46,611</b>	<b>457,487</b>	<b>39,552</b>



**Shire of Morawa**  
**SCHEDULE 04 - GOVERNANCE**  
**Financial Statement for Period Ended**  
**31 March 2023**

PROGRAMME SUMMARY	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
Members of Council		423,495		423,683		323,168		292,078
Governance General		103,700		103,700		67,260		15,216
<b><u>OPERATING REVENUE</u></b>								
Members of Council	25		25		0		900	
Governance General	0		700		522		892	
<b>SUB-TOTAL</b>	<b>25</b>	<b>527,195</b>	<b>725</b>	<b>527,383</b>	<b>522</b>	<b>390,428</b>	<b>1,792</b>	<b>307,294</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
Members of Council		0		0		0		0
Governance General		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
Members of Council	0		0		0		0	
Governance General	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - PROGRAMME SUMMARY</b>	<b>25</b>	<b>527,195</b>	<b>725</b>	<b>527,383</b>	<b>522</b>	<b>390,428</b>	<b>1,792</b>	<b>307,294</b>

***Shire of Morawa***  
**SCHEDULE 04 - GOVERNANCE**  
**Financial Statement for Period Ended**  
**31 March 2023**

MEMBERS OF COUNCIL	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
04100 ABC Allocation - Members		242,142		242,330		181,746		154,292
04101 Council Election Expenses		0		0		0		0
04103 Refreshments & Receptions		12,500		12,500		9,369		5,351
04104 Presidential Allowances		21,788		21,788		16,341		21,788
04105 Members Sitting Fees		65,600		65,600		49,200		65,600
04106 Members Travelling		200		200		150		0
04107 Members Conference Expenses		16,000		16,000		8,000		3,207
04108 Other Expenses		2,000		2,000		1,494		1,036
04109 Members Training		10,000		10,000		5,000		0
04110 Insurance		7,765		7,765		7,764		4,932
04111 Subscriptions, Donations		40,000		40,000		40,000		35,140
04112 Maintenance - Council Chambers		1,500		1,500		1,107		732
04115 Expenses Relating To Members		4,000		4,000		2,997		0
04124 Depreciation - Members		0		0		0		0
<b><u>OPERATING REVENUE</u></b>								
04131 Members - Other Income	25		25		0		900	
<b>SUB-TOTAL</b>	<b>25</b>	<b>423,495</b>	<b>25</b>	<b>423,683</b>	<b>0</b>	<b>323,168</b>	<b>900</b>	<b>292,078</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - MEMBERS OF COUNCIL</b>	<b>25</b>	<b>423,495</b>	<b>25</b>	<b>423,683</b>	<b>0</b>	<b>323,168</b>	<b>900</b>	<b>292,078</b>

## Financial Statement for Period Ended 31 March 2023

SHIRE OF MORAWA

**Shire of Morawa**  
**SCHEDULE 05 - LAW, ORDER & PUBLIC SAFETY**  
**Financial Statement for Period Ended**  
**31 March 2023**

PROGRAMME SUMMARY	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
Fire Prevention		218,628		218,634		163,416		135,095
Animal Control		40,856		40,864		30,627		22,284
Other Law, Order & Public Safety		1,005		4,006		2,001		3,674
<b><u>OPERATING REVENUE</u></b>								
Fire Prevention	173,785		227,513		171,631		135,015	
Animal Control	2,650		1,500		984		365	
Other Law, Order & Public Safety	0		0		0		0	
<b>SUB-TOTAL</b>	<b>176,435</b>	<b>260,489</b>	<b>229,013</b>	<b>263,504</b>	<b>172,615</b>	<b>196,044</b>	<b>135,380</b>	<b>161,052</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
Fire Prevention		0		74,328		55,746		49,241
Animal Control		0		0		0		0
Other Law, Order & Public Safety		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
Fire Prevention	0		0		0		0	
Animal Control	0		0		0		0	
Other Law, Order & Public Safety	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>74,328</b>	<b>0</b>	<b>55,746</b>	<b>0</b>	<b>49,241</b>
<b>TOTAL - PROGRAMME SUMMARY</b>	<b>176,435</b>	<b>260,489</b>	<b>229,013</b>	<b>337,832</b>	<b>172,615</b>	<b>251,790</b>	<b>135,380</b>	<b>210,293</b>

**Shire of Morawa**  
**SCHEDULE 05 - LAW, ORDER, PUBLIC SAFETY**  
**Financial Statement for Period Ended**  
**31 March 2023**

FIRE PREVENTION	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
05100 ABC Allocation - Fire Prev		7,680		7,686		5,760		4,333
05102 Mtce Of Vehicles & Trailers - Brigades		3,000		3,000		2,250		2,611
05103 Mtce Of Land & Buildings - Brigades		1,000		1,000		747		3,316
05104 Clothing & Accessories - Brigades		6,000		6,000		6,000		4,281
05105 Utilities, Rates - Brigades		1,100		1,100		819		1,408
05106 Other Goods & Services - Brigades		3,170		3,170		2,376		1,185
05107 Insurances - Brigades		7,880		7,880		7,879		5,969
05108 Plant & Equip. <\$1,500 - Brigades		0		0		0		0
05110 Depreciation - Fire Prevention		19,013		19,013		14,256		14,861
05112 Fire Services Manager X 4 Shires		18,000		18,000		9,000		7,159
05113 Fire Hydrant Maintenance		2,000		2,000		2,000		0
05115 Bushfire Risk Planning Co-Ordinator		149,785		149,785		112,329		89,971
<b><u>OPERATING REVENUE</u></b>								
05120 Other Income - Fire Prevention	20,000		20,000		15,000		18,299	
05121 Esl Admin Fee (From Dfes)	4,000		4,000		4,000		0	
05123 Grant/Contribution Income	149,785		149,785		112,338		111,343	
05124 Grant/Contribution Income	0		53,728		40,293		5,373	
<b>SUB-TOTAL</b>	<b>173,785</b>	<b>218,628</b>	<b>227,513</b>	<b>218,634</b>	<b>171,631</b>	<b>163,416</b>	<b>135,015</b>	<b>135,095</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
05151 Plant & Equip		0		0		0		0
05152 Other Infrastructure - Fire Prevention		0		74,328		55,746		49,241
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>74,328</b>	<b>0</b>	<b>55,746</b>	<b>0</b>	<b>49,241</b>
<b>TOTAL - FIRE PREVENTION</b>	<b>173,785</b>	<b>218,628</b>	<b>227,513</b>	<b>292,962</b>	<b>171,631</b>	<b>219,162</b>	<b>135,015</b>	<b>184,336</b>

**Shire of Morawa**  
**SCHEDULE 05 - LAW, ORDER, PUBLIC SAFETY**  
**Financial Statement for Period Ended**  
**31 March 2023**

ANIMAL CONTROL	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
05200 ABC Allocation - Animal Control		10,856		10,864		8,145		6,438
05201 Pound Maintenance		3,000		3,000		2,241		52
05202 Ranger Expenses		24,000		24,000		18,000		15,230
05203 Cat/Dog Other Expenses		3,000		3,000		2,241		564
05205 Depreciation - Animal Control		0		0		0		0
<b><u>OPERATING REVENUE</u></b>								
05220 Fines And Penalties	500		500		369		100	
05221 Dog Registration Fees	1,250		250		123		56	
05222 Pound Maintenance Fees	500		500		369		209	
05224 Cat Licenses	400		250		123		0	
<b>SUB-TOTAL</b>	<b>2,650</b>	<b>40,856</b>	<b>1,500</b>	<b>40,864</b>	<b>984</b>	<b>30,627</b>	<b>365</b>	<b>22,284</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - ANIMAL CONTROL</b>	<b>2,650</b>	<b>40,856</b>	<b>1,500</b>	<b>40,864</b>	<b>984</b>	<b>30,627</b>	<b>365</b>	<b>22,284</b>

# Shire of Morawa

## SCHEDULE 05 - LAW, ORDER, PUBLIC SAFETY Financial Statement for Period Ended 31 March 2023

OTHER LAW, ORDER, PUBLIC SAFETY	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
05300 ABC Allocation - Other Law, Order, Safety		905		906		453		478
05301 SMS Alert Service Account		100		3,100		1,548		3,195
05311 Depreciation - Oth Law And Order		0		0		0		0
<b><u>OPERATING REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>1,005</b>	<b>0</b>	<b>4,006</b>	<b>0</b>	<b>2,001</b>	<b>0</b>	<b>3,674</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
05353 Infrastructure Other		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - OTHER LAW, ORDER, PUBLIC SAFETY</b>	<b>0</b>	<b>1,005</b>	<b>0</b>	<b>4,006</b>	<b>0</b>	<b>2,001</b>	<b>0</b>	<b>3,674</b>

**Shire of Morawa**  
**SCHEDULE 07 - HEALTH**  
**Financial Statement for Period Ended**  
**31 March 2023**

PROGRAMME SUMMARY	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
Preventative Services - Meat Inspection		350		350		261		0
Preventative Services - Inspections & Admin		52,251		52,256		37,689		11,379
Preventative Services - Pest Control		6,104		6,106		3,642		4,897
Other Health		137,129		178,339		91,773		188,976
<b><u>OPERATING REVENUE</u></b>								
Preventative Services - Meat Inspection	350		350		350		0	
Preventative Services - Inspections & Admin	700		700		700		348	
Preventative Services - Pest Control	0		0		0		0	
Other Health	6,000		6,000		3,000		2,990	
<b>SUB-TOTAL</b>	<b>7,050</b>	<b>195,834</b>	<b>7,050</b>	<b>237,051</b>	<b>4,050</b>	<b>133,365</b>	<b>3,339</b>	<b>205,252</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
Preventative Services - Meat Inspection		0		0		0		0
Preventative Services - Inspections & Admin		0		0		0		0
Preventative Services - Pest Control		0		0		0		0
Other Health		446		0		0		7,880
<b><u>CAPITAL REVENUE</u></b>								
Preventative Services - Meat Inspection	0		0		0		0	
Preventative Services - Inspections & Admin	0		0		0		0	
Preventative Services - Pest Control	0		0		0		0	
Other Health	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>446</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,880</b>
<b>TOTAL - PROGRAMME SUMMARY</b>	<b>7,050</b>	<b>196,280</b>	<b>7,050</b>	<b>237,051</b>	<b>4,050</b>	<b>133,365</b>	<b>3,339</b>	<b>213,132</b>



# Shire of Morawa

## SCHEDULE 07 - HEALTH

Financial Statement for Period Ended  
31 March 2023

PREV SERVICES - MEAT INSPECTION	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<u>OPERATING EXPENDITURE</u>								
07300 Other Expenses		350		350		261		0
<u>OPERATING REVENUE</u>								
07330 Other Income	350		350		350		0	
SUB-TOTAL	350	350	350	350	350	261	0	0
<u>CAPITAL EXPENDITURE</u>								
<u>CAPITAL REVENUE</u>								
SUB-TOTAL	0	0	0	0	0	0	0	0
TOTAL - PREV SERVICES - MEAT INSPECTION	350	350	350	350	350	261	0	0

# Shire of Morawa

## SCHEDULE 07 - HEALTH

Financial Statement for Period Ended  
31 March 2023

PREV SRVCS - ADMIN & INSPECTION	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
07400 ABC Allocation - Admin & Inspection		6,001		6,006		3,003		4,179
07410 Analytical Expenses		1,250		1,250		936		360
07416 Environmental Health Officer		45,000		45,000		33,750		6,840
07420 Covid-19 Expenditure		0		0		0		0
<b><u>OPERATING REVENUE</u></b>								
07430 Other Income	700		700		700		348	
<b>SUB-TOTAL</b>	<b>700</b>	<b>52,251</b>	<b>700</b>	<b>52,256</b>	<b>700</b>	<b>37,689</b>	<b>348</b>	<b>11,379</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
07453 Transfer To Covid-19 Reserve		0		0		0		0
07454 Trf Interest To Covid-19 Emergency Response Reserve		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - PREV SRVCS - ADMIN &amp; INSPECTION</b>	<b>700</b>	<b>52,251</b>	<b>700</b>	<b>52,256</b>	<b>700</b>	<b>37,689</b>	<b>348</b>	<b>11,379</b>

Shire of Morawa

SCHEDULE 07 - HEALTH

Financial Statement for Period Ended  
31 March 2023

PREV SRVCS - PEST CONTROL	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
07500 ABC Allocation - Pest Control		3,704		3,706		1,851		2,387
07501 Other Expenses		2,400		2,400		1,791		2,510
<b><u>OPERATING REVENUE</u></b>								
07530 Other Income	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>6,104</b>	<b>0</b>	<b>6,106</b>	<b>0</b>	<b>3,642</b>	<b>0</b>	<b>4,897</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - PREV SRVCS - PEST CONTROL</b>	<b>0</b>	<b>6,104</b>	<b>0</b>	<b>6,106</b>	<b>0</b>	<b>3,642</b>	<b>0</b>	<b>4,897</b>

**Shire of Morawa**  
**SCHEDULE 07 - HEALTH**  
**Financial Statement for Period Ended**  
**31 March 2023**

OTHER HEALTH	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
07700 ABC Allocation - Other Health		12,098		12,108		6,054		8,113
07701 Ambulance/Emergency Services		2,500		2,500		1,872		6,080
07702 Drs Surgery Maintenance		6,500		8,700		6,516		3,553
07703 Drs Surgery Operating Exp		15,300		15,300		11,809		9,477
07704 Drs Vehicle Allowance		20,000		20,000		15,000		33,333
07706 Doctor Office Expenses		30,000		30,000		22,500		30,785
07709 Housing Costs Allocated		9,000		24,000		0		56,922
07710 Telephone - Medical Centre		0		0		0		0
07711 Other Expenses		6,000		30,000		0		14,012
07712 Depreciation - Other Health		16,731		16,731		12,546		16,193
07714 Old Hospital Building		14,000		14,000		10,476		10,507
07718 Mobile Dental Clinic Accommodation		5,000		5,000		5,000		0
<b><u>OPERATING REVENUE</u></b>								
07730 Other Income - Other Health	6,000		6,000		3,000		2,990	
<b>SUB-TOTAL</b>	<b>6,000</b>	<b>137,129</b>	<b>6,000</b>	<b>178,339</b>	<b>3,000</b>	<b>91,773</b>	<b>2,990</b>	<b>188,976</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
07755 Land & Buildings - Dr'S Surgery		0		0		0		7,880
07767 Trf To Capital Works Reserve		446		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>446</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>7,880</b>
<b>TOTAL - OTHER HEALTH</b>	<b>6,000</b>	<b>137,575</b>	<b>6,000</b>	<b>178,339</b>	<b>3,000</b>	<b>91,773</b>	<b>2,990</b>	<b>196,856</b>

**Shire of Morawa**  
**SCHEDULE 08 - EDUCATION & WELFARE**  
**Financial Statement for Period Ended**  
**31 March 2023**

**PROGRAMME SUMMARY**

	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
Other Education		6,976		6,979		2,868		5,503
Care of Families & Children		13,726		13,726		10,251		9,287
Other Welfare		174,923		180,947		137,558		64,910
<b><u>OPERATING REVENUE</u></b>								
Other Education	0		0		0		0	
Care of Families & Children	3,500		3,500		2,619		2,367	
Other Welfare	3,500		13,000		11,744		41,599	
<b>SUB-TOTAL</b>	<b>7,000</b>	<b>195,625</b>	<b>16,500</b>	<b>201,652</b>	<b>14,363</b>	<b>150,677</b>	<b>43,966</b>	<b>79,700</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
Other Education		0		0		0		0
Care of Families & Children		0		0		0		0
Other Welfare		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
Other Education	0		0		0		0	
Care of Families & Children	0		0		0		0	
Other Welfare	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - PROGRAMME SUMMARY</b>	<b>7,000</b>	<b>195,625</b>	<b>16,500</b>	<b>201,652</b>	<b>14,363</b>	<b>150,677</b>	<b>43,966</b>	<b>79,700</b>

# Shire of Morawa

## SCHEDULE 08 - EDUCATION & WELFARE Financial Statement for Period Ended 31 March 2023

OTHER EDUCATION	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
08200 ABC Allocation - Other Education		4,108		4,111		0		2,750
08202 Insurance		2,868		2,868		2,868		2,753
<b><u>OPERATING REVENUE</u></b>								
08230 Other Income	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>6,976</b>	<b>0</b>	<b>6,979</b>	<b>0</b>	<b>2,868</b>	<b>0</b>	<b>5,503</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - OTHER EDUCATION</b>	<b>0</b>	<b>6,976</b>	<b>0</b>	<b>6,979</b>	<b>0</b>	<b>2,868</b>	<b>0</b>	<b>5,503</b>

# Shire of Morawa

## SCHEDULE 08 - EDUCATION & WELFARE Financial Statement for Period Ended 31 March 2023

CARE OF FAMILIES & CHILDREN	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
08300 Other Expenses		0		0		0		0
08301 Building Mtce - Day Care Centre		9,000		9,000		6,714		3,362
08305 Depreciation - Child Care		4,726		4,726		3,537		5,926
<b><u>OPERATING REVENUE</u></b>								
08302 Other Income	3,500		3,500		2,619		2,367	
<b>SUB-TOTAL</b>	<b>3,500</b>	<b>13,726</b>	<b>3,500</b>	<b>13,726</b>	<b>2,619</b>	<b>10,251</b>	<b>2,367</b>	<b>9,287</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
08351 Land & Building Renewals		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - CARE OF FAMILIES &amp; CHILDREN</b>	<b>3,500</b>	<b>13,726</b>	<b>3,500</b>	<b>13,726</b>	<b>2,619</b>	<b>10,251</b>	<b>2,367</b>	<b>9,287</b>

**Shire of Morawa**  
**SCHEDULE 08 - EDUCATION & WELFARE**  
**Financial Statement for Period Ended**  
**31 March 2023**

OTHER WELFARE	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
08600 ABC Allocation - Other Welfare		31,545		31,569		23,670		10,869
08602 Salaries and Wages		73,342		73,342		56,411		26,302
08605 Youth Development Projects		20,000		20,000		14,994		7,900
08606 Youth Centre Other Equipment		9,000		9,000		6,741		0
08607 Other Expenses - Youth		5,000		5,000		3,744		27
08608 Depreciation - Other Welfare		8,036		8,036		6,021		5,878
08609 Maintenance - Youth Centre		28,000		28,000		21,486		12,437
08611 Morawa Blue Tree Project		0		0		0		0
<b><u>OPERATING REVENUE</u></b>								
08630 Other Income	1,500		5,000		3,744		34,099	
08631 Blue Tree Project	0		0		0		0	
08661 Grant Income - Youth	2,000		8,000		8,000		7,500	
<b>SUB-TOTAL</b>	<b>3,500</b>	<b>174,923</b>	<b>13,000</b>	<b>180,947</b>	<b>11,744</b>	<b>137,558</b>	<b>41,599</b>	<b>64,910</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - OTHER WELFARE</b>	<b>3,500</b>	<b>174,923</b>	<b>13,000</b>	<b>180,947</b>	<b>11,744</b>	<b>137,558</b>	<b>41,599</b>	<b>64,910</b>



Shire of Morawa

SCHEDULE 09 - HOUSING

Financial Statement for Period Ended  
31 March 2023

PROGRAMME SUMMARY	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
Staff Housing		89,051		109,097		84,547		82,607
Other Housing		84,102		84,133		73,458		58,647
Aged Housing		46,292		46,292		35,190		43,644
<b><u>OPERATING REVENUE</u></b>								
Staff Housing	10,500		21,500		16,119		18,917	
Other Housing	22,300		22,000		16,241		11,781	
Aged Housing	68,000		68,000		50,967		44,418	
<b>SUB-TOTAL</b>	<b>100,800</b>	<b>219,445</b>	<b>111,500</b>	<b>239,522</b>	<b>83,327</b>	<b>193,195</b>	<b>75,116</b>	<b>184,897</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
Staff Housing		85,186		115,186		86,310		161,850
Other Housing		0		50,000		37,485		5,852
Aged Housing		10,666		10,666		0		13,098
<b><u>CAPITAL REVENUE</u></b>								
Staff Housing	0		0		0		0	
Other Housing	0		0		0		0	
Aged Housing	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>95,852</b>	<b>0</b>	<b>175,852</b>	<b>0</b>	<b>123,795</b>	<b>0</b>	<b>180,799</b>
<b>TOTAL - PROGRAMME SUMMARY</b>	<b>100,800</b>	<b>315,297</b>	<b>111,500</b>	<b>415,374</b>	<b>83,327</b>	<b>316,990</b>	<b>75,116</b>	<b>365,696</b>

**Shire of Morawa**  
**SCHEDULE 09 - HOUSING**  
**Financial Statement for Period Ended**  
**31 March 2023**

STAFF HOUSING	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
09100 ABC Allocation - Staff Housing		59,503		59,549		44,658		43,619
09103 Maint - Lot 375 (20) Barnes Street		15,000		5,000		3,717		13,008
09104 Maint - Lot 377 (24) Barnes Street		8,000		8,000		6,190		3,135
09105 Maint - Lot 347 (11) Broad Avenue		10,000		10,000		7,686		13,971
09106 Maint - Lot 350 (17) Broad Avenue		8,000		8,000		6,193		3,699
09107 Maint - Reserve 3931 Oval House		7,000		7,000		5,340		6,187
09108 Maint - Lot 372 (7) White Avenue		10,000		10,000		7,675		2,957
09109 Maint - Lot 36 (44) Winfield Street (Shoebox)		4,000		4,000		3,045		3,818
09110 Maint - Lot 149 (41) Dreghorn Street		9,000		9,000		6,928		7,888
09111 Maint - 18 A Evans/Richter		10,000		10,000		7,740		7,678
09112 Maint - Lot 2 (45) Solomon Tce		10,000		10,000		7,813		8,466
09113 Maint - 17 Solomon Tce		8,000		8,000		6,243		6,241
09114 Maint - 2 Broad (Lot 1&2 Milloy Street)		9,000		9,000		6,979		9,847
09115 Maint - 18B Evans St		10,000		10,000		7,731		5,480
09116 Maint - 41 Solomon Tce		0		0		0		0
09117 Maint - 2 Caulfield Street		10,000		30,000		22,717		9,939
09119 Maint - 24 Harley Street		10,000		10,000		7,737		5,466
09120 Depreciation - Staff Housing		35,748		35,748		26,811		35,853
09122 Interest On Loan 136		12,046		12,046		9,027		5,815
<b>Recovered Amounts</b>								
09199 Less Staff Housing Costs Recovered		(156,246)		(146,246)		(109,683)		(110,767)
<b>OPERATING REVENUE</b>								
09130 Housing Rental Income	3,000		3,000		2,250		160	
09131 Reimbursements - Staff Housing	7,500		7,500		5,625		5,472	
09132 Income - 17 Solomon Tce	0		11,000		8,244		13,286	
<b>SUB-TOTAL</b>	<b>10,500</b>	<b>89,051</b>	<b>21,500</b>	<b>109,097</b>	<b>16,119</b>	<b>84,547</b>	<b>18,917</b>	<b>82,607</b>
<b>CAPITAL EXPENDITURE</b>								
09150 Furniture & Equipment		0		0		0		0
09151 Land & Buildings		70,000		100,000		74,925		124,331
09142 Transfer Interest to Building Reserve		0		0		0		0
09152 Transfer To Reserves		0		0		0		30,000
09263 Principal Repayments Loan 136		15,186		15,186		11,385		7,519
<b>CAPITAL REVENUE</b>								
09155 Transfer From Capital Works Reserve	0		0		0		0	
09660 Loan Proceeds - Staff Housing	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>85,186</b>	<b>0</b>	<b>115,186</b>	<b>0</b>	<b>86,310</b>	<b>0</b>	<b>161,850</b>
<b>TOTAL - STAFF HOUSING</b>	<b>10,500</b>	<b>174,237</b>	<b>21,500</b>	<b>224,283</b>	<b>16,119</b>	<b>170,857</b>	<b>18,917</b>	<b>244,457</b>

# Shire of Morawa

## SCHEDULE 09 - HOUSING

Financial Statement for Period Ended  
31 March 2023

OTHER HOUSING	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
09200 ABC Allocation - Other Housing		40,607		40,638		40,638		31,727
09201 Maint Single Units		11,000		11,000		8,436		5,834
09204 Maint Lot 345 Grove Street		9,000		12,000		8,982		10,449
09205 Maint - 78 Yewers Avenue		8,000		8,000		6,096		5,340
09208 Other Expenses		8,000		8,000		5,994		3,640
09209 Maint - 23 Waddilove Street		9,000		24,000		17,946		56,922
09223 Depreciation - Other Housing		7,495		7,495		5,616		6,997
<b>Recovered Amounts</b>								
09222 Less Other Housing Recovered		(9,000)		(27,000)		(20,250)		(62,262)
<b><u>OPERATING REVENUE</u></b>								
09230 Income From Single Units	16,000		16,000		11,997		11,635	
09232 Income From Lot 345 Grove Street	5,000		5,000		3,744		146	
09233 Income From Lot 78 Yewers	300		0		0		0	
09236 Other Housing - Other Income	1,000		1,000		500		0	
<b>SUB-TOTAL</b>	<b>22,300</b>	<b>84,102</b>	<b>22,000</b>	<b>84,133</b>	<b>16,241</b>	<b>73,458</b>	<b>11,781</b>	<b>58,647</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
09251 Land & Buildings		0		50,000		37,485		5,852
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,000</b>	<b>0</b>	<b>37,485</b>	<b>0</b>	<b>5,852</b>
<b>TOTAL - OTHER HOUSING</b>	<b>22,300</b>	<b>84,102</b>	<b>22,000</b>	<b>134,133</b>	<b>16,241</b>	<b>110,943</b>	<b>11,781</b>	<b>64,498</b>

**Shire of Morawa**  
**SCHEDULE 09 - HOUSING**  
**Financial Statement for Period Ended**  
**31 March 2023**

AGED HOUSING	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
09331 Aged Care Units Operations		15,000		15,000		11,889		13,630
09333 Aged Care Units Maintenance		20,500		20,500		15,210		13,580
09350 Depreciation - Aged Housing		10,792		10,792		8,091		16,433
<b><u>OPERATING REVENUE</u></b>								
09335 Aged Care Unit 1 Income	9,000		9,000		6,750		5,905	
09336 Aged Care Unit 2 Income	7,000		7,000		5,247		4,014	
09337 Aged Care Unit 3 Income	7,000		7,000		5,247		4,249	
09338 Aged Care Unit 4 Income	8,000		8,000		5,994		5,040	
09339 Aged Care Unit 5 Income	7,000		7,000		5,247		3,736	
09340 Aged Care Unit 6 Income	2,000		2,000		1,494		0	
09341 Aged Care Unit 7 Income	13,000		13,000		9,747		10,500	
09342 Aged Care Unit 8 Income	2,000		2,000		1,494		0	
09343 Aged Care Unit 9 Income	13,000		13,000		9,747		10,973	
<b>SUB-TOTAL</b>	<b>68,000</b>	<b>46,292</b>	<b>68,000</b>	<b>46,292</b>	<b>50,967</b>	<b>35,190</b>	<b>44,418</b>	<b>43,644</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
09351 Land & Buildings		0		0		0		0
09352 Trf To Aged Care Units (Excl. 1-4) Reserve		10,000		10,000		0		10,000
09355 Trf Int to Aged Care Units 1-4 (JVA) Reserve		291		291		0		675
09356 Trf Int to Aged Care Units (Excl. 1-4) Reserve		375		375		0		2,423
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>10,666</b>	<b>0</b>	<b>10,666</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>13,098</b>
<b>TOTAL - AGED HOUSING</b>	<b>68,000</b>	<b>56,958</b>	<b>68,000</b>	<b>56,958</b>	<b>50,967</b>	<b>35,190</b>	<b>44,418</b>	<b>56,741</b>

**Shire of Morawa**  
**SCHEDULE 10 - COMMUNITY AMENITIES**  
**Financial Statement for Period Ended**  
**31 March 2023**

PROGRAMME SUMMARY	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
Sanitation - Household Refuse		232,324		232,365		174,222		145,555
Sanitation - Other		168,176		168,186		102,343		35,367
Sewerage		133,950		133,962		98,004		83,327
Urban Stormwater Drainage		9,500		9,500		2,399		0
Town Planning & Regional Development		66,003		76,044		57,024		46,909
Other Community Amenities		165,961		261,974		194,596		69,708
<b><u>OPERATING REVENUE</u></b>								
Sanitation - Household Refuse	111,903		111,903		111,519		110,057	
Sanitation - Other	73,288		73,288		73,037		72,108	
Sewerage	277,248		277,248		275,748		276,941	
Urban Stormwater Drainage	0		0		0		0	
Town Planning & Regional Development	4,000		4,000		2,997		3,151	
Other Community Amenities	203,156		404,356		57,600		26,582	
<b>SUB-TOTAL</b>	<b>669,595</b>	<b>775,914</b>	<b>870,795</b>	<b>882,031</b>	<b>520,901</b>	<b>628,588</b>	<b>488,839</b>	<b>380,866</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
Sanitation - Household Refuse		50,207		50,207		0		50,953
Sanitation - Other		0		0		0		0
Sewerage		121,125		121,125		30,003		63,080
Urban Stormwater Drainage		0		0		0		0
Other Community Amenities		175,854		300,854		225,621		22,051
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>347,186</b>	<b>0</b>	<b>472,186</b>	<b>0</b>	<b>255,624</b>	<b>0</b>	<b>136,084</b>
<b>TOTAL - PROGRAMME SUMMARY</b>	<b>669,595</b>	<b>1,123,100</b>	<b>870,795</b>	<b>1,354,217</b>	<b>520,901</b>	<b>884,212</b>	<b>488,839</b>	<b>516,950</b>

**Shire of Morawa**  
**SCHEDULE 10 - COMMUNITY AMENITIES**  
**Financial Statement for Period Ended**  
**31 March 2023**

SANITATION - HOUSEHOLD REFUSE	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
10100 ABC Allocations - Sanitation		53,682		53,723		40,284		37,234
10101 Domestic Refuse Collection		42,000		42,000		31,500		18,338
10102 Landfill Maintenance Costs		45,000		45,000		33,732		13,692
10105 Street Bins Collected		7,600		7,600		5,697		2,493
10106 Purchase Bins For Resale		1,000		1,000		747		0
10107 Depreciation - Sanitation Refuse		5,542		5,542		4,149		6,971
10110 Refuse/Transfer Stn Office Maintenance		2,500		2,500		1,863		420
10112 Landfill / Transfer Station Management		75,000		75,000		56,250		66,407
10113 Opex New Landfill Site Investigations		0		0		0		0
<b><u>OPERATING REVENUE</u></b>								
10130 Domestic Rubbish Collection Charges	110,403		110,403		110,403		109,557	
10131 Sale Of Bins	1,000		1,000		747		500	
10132 Refuse Site Dumping Charges	500		500		369		0	
<b>SUB-TOTAL</b>	<b>111,903</b>	<b>232,324</b>	<b>111,903</b>	<b>232,365</b>	<b>111,519</b>	<b>174,222</b>	<b>110,057</b>	<b>145,555</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
10156 Transfer Interest to Rehab Reserve		207		207		0		953
10157 Transfer to Rehab Reserve		50,000		50,000		0		50,000
10158 Record Not Found		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
10140 Transfer from Refuse Reserve	0		0		0		0	
10141 Transfer from Rehab Reserve	0		0		0		0	
10142 Record Not Found	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>50,207</b>	<b>0</b>	<b>50,207</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>50,953</b>
<b>TOTAL - SANITATION - HOUSEHOLD REFUSE</b>	<b>111,903</b>	<b>282,531</b>	<b>111,903</b>	<b>282,572</b>	<b>111,519</b>	<b>174,222</b>	<b>110,057</b>	<b>196,508</b>

**Shire of Morawa**  
**SCHEDULE 10 - COMMUNITY AMENITIES**  
**Financial Statement for Period Ended**  
**31 March 2023**

SANITATION - OTHER	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
10200 ABC Allocation - Other Sanitation		12,176		12,186		9,135		8,966
10201 Drummuster Expenses		0		0		0		0
10202 Commercial Refuse Collection		40,000.00		40,000.00		29,997.00		25,919.59
10203 Town Clean Day/S		13,000.00		13,000.00		9,720.00		175.09
10204 Litter Control Expenses - Other		18,000.00		18,000.00		13,491.00		306.14
10205 Waste Management Strategy		25,000.00		25,000.00		10,000.00		0.00
<b><u>OPERATING REVENUE</u></b>								
10230 Drummuster Income	250.00		250.00		0.00		0.00	
10231 Commercial Rubbish Collection Charges	72,037.50		72,037.50		72,037.00		72,037.50	
10235 Reimbursements - Sanitation	1,000.00		1,000.00		1,000.00		0.00	
<b>SUB-TOTAL</b>	<b>73,287.50</b>	<b>168,176</b>	<b>73,288</b>	<b>168,186</b>	<b>73,037</b>	<b>102,343</b>	<b>72,108</b>	<b>35,367</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
10250 Plant & Equipment		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - SANITATION - OTHER</b>	<b>73,288</b>	<b>168,176</b>	<b>73,288</b>	<b>168,186</b>	<b>73,037</b>	<b>102,343</b>	<b>72,108</b>	<b>35,367</b>

**Shire of Morawa**  
**SCHEDULE 10 - COMMUNITY AMENITIES**  
**Financial Statement for Period Ended**  
**31 March 2023**

SEWERAGE	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
10300 ABC Allocation - Sewerage		15,098		15,110		11,331		10,792
10301 Sewerage Scheme Maintenance		76,000		76,000		58,287		46,109
10302 Sewerage Audit & License Fees		5,000		5,000		0		0
10303 Depreciation - Sewerage		37,852		37,852		28,386		26,426
<b><u>OPERATING REVENUE</u></b>								
10330 Vacant Land Sewerage Fees	10,205		10,205		10,205		10,205	
10332 Fixed Sewerage Fees (Non Rateable)	11,324		11,324		11,324		11,325	
10333 Additional Sewerage Fees (Non Rateable)	40,802		40,802		40,802		41,689	
10334 Residential Sewerage Fees	173,942		173,942		173,942		173,942	
10335 Commercial Sewerage Fees	39,475		39,475		39,475		39,475	
10338 Contributions To Sewerage	1,500		1,500		0		0	
<b>SUB-TOTAL</b>	<b>277,248</b>	<b>133,950</b>	<b>277,248</b>	<b>133,962</b>	<b>275,748</b>	<b>98,004</b>	<b>276,941</b>	<b>83,327</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
10304 Transfer Interest to Sewerage Reserve		1,125		1,125		0		3,080
10314 Transfer to Reserve		60,000		60,000		0		60,000
10325 Sewerage Upgrade		60,000		60,000		30,003		0
10350 Plant & Equipment		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
10340 Transfers to reserve	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>121,125</b>	<b>0</b>	<b>121,125</b>	<b>0</b>	<b>30,003</b>	<b>0</b>	<b>63,080</b>
<b>TOTAL - SEWERAGE</b>	<b>277,248</b>	<b>255,075</b>	<b>277,248</b>	<b>255,087</b>	<b>275,748</b>	<b>128,007</b>	<b>276,941</b>	<b>146,407</b>



Shire of Morawa

SCHEDULE 10 - COMMUNITY AMENITIES  
Financial Statement for Period Ended  
31 March 2023

URBAN STORMWATER DRAINAGE	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
10400 Expenses - Urban Stormwater		9,500		9,500		2,399		0
<b><u>OPERATING REVENUE</u></b>								
10401 Income - Urban Stormwater	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>9,500</b>	<b>0</b>	<b>9,500</b>	<b>0</b>	<b>2,399</b>	<b>0</b>	<b>0</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
10450 Plant & Equipment		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - URBAN STORMWATER DRAINAGE</b>	<b>0</b>	<b>9,500</b>	<b>0</b>	<b>9,500</b>	<b>0</b>	<b>2,399</b>	<b>0</b>	<b>0</b>

Shire of Morawa

SCHEDULE 10 - COMMUNITY AMENITIES  
Financial Statement for Period Ended  
31 March 2023

TOWN PLANNING & REG. DEVELOP.	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
10600 ABC Allocation - Town Planning		52,503		52,544		39,402		36,030
10601 Scheme Review		10,000		10,000		7,497		3,789
10602 Other Expenses		3,500		13,500		10,125		7,090
<b><u>OPERATING REVENUE</u></b>								
10630 Income - Town Planning	4,000		4,000		2,997		3,151	
<b>SUB-TOTAL</b>	<b>4,000</b>	<b>66,003</b>	<b>4,000</b>	<b>76,044</b>	<b>2,997</b>	<b>57,024</b>	<b>3,151</b>	<b>46,909</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - TOWN PLANNING &amp; REG. DEVELOP.</b>	<b>4,000</b>	<b>66,003</b>	<b>4,000</b>	<b>76,044</b>	<b>2,997</b>	<b>57,024</b>	<b>3,151</b>	<b>46,909</b>

**Shire of Morawa**  
**SCHEDULE 10 - COMMUNITY AMENITIES**  
**Financial Statement for Period Ended**  
**31 March 2023**

OTHER COMMUNITY AMENITIES	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
10700 ABC Allocation - Other Community		17,590		17,603		13,194		13,364
10701 Expenses - Street Stall		2,000		2,000		1,476		1,052
10702 Maint - Public Conveniences		25,000		25,000		18,972		13,603
10703 Maint - Public Conveniences - Info Bay		5,000		5,000		3,736		1,283
10704 Operation Of Cemetery		33,000		33,000		24,753		9,498
10705 Maint - Public Conveniences - Canna		2,500		2,500		1,863		343
10706 Projects - Community Benefit Cont.		20,000		100,000		74,970		5,106
10707 Other Community Expenses		3,000		3,000		2,250		280
10708 Hairdressing Salon Expenditure		25,000		35,000		26,217		910
10709 Community Shed Expenditure		1,800		1,800		1,464		912
10710 39 Solomon Terrace		2,200		2,200		1,842		1,356
10711 Gutha Dam Repairs		1,000		1,000		738		0
10712 Canna Dam Repairs		1,000		1,000		738		0
10714 Community Bus Expenses		13,088		13,088		9,810		6,028
10715 Old Railway Building		900		6,900		5,166		6,815
10716 Depreciation - Other Community Services		5,583		5,583		4,185		5,006
10717 Morawa Heritage Inventory		4,000		4,000		2,997		4,153
10718 Bond Refund - Community Bus Hire		300		300		225		0
10719 Volunteer Week Expenses		3,000		3,000		0		0
10720 Loss On Disposal Of Assets		0		0		0		0
<b><u>OPERATING REVENUE</u></b>								
10730 Burial Fees	2,000		2,000		1,494		1,664	
10731 Niche/Monument Fees	200		100		72		0	
10732 Reimbursements/Contributions	2,000		500		369		0	
10733 Property Income - Hairdressing Salon	0		0		0		0	
10734 Frosty'S Yard Income	2		2		0		0	
10735 Community Bus Income	3,000		800		594		73	
10738 Bond - Community Bus Hire	100		100		72		300	
10740 Grant Income	0		80,000		39,999		20,000	
10741 Community Benefit Contribution	20,000		20,000		15,000		4,545	
10743 Grants - Lrcip	175,854		300,854		0		0	
<b>SUB-TOTAL</b>	<b>203,156</b>	<b>165,961</b>	<b>404,356</b>	<b>261,974</b>	<b>57,600</b>	<b>194,596</b>	<b>26,582</b>	<b>69,708</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
10750 Land & Buildings		0		0		0		0
10752 Infrastructure Other - Other Community Amenities		175,854		300,854		225,621		22,051
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>175,854</b>	<b>0</b>	<b>300,854</b>	<b>0</b>	<b>225,621</b>	<b>0</b>	<b>22,051</b>
<b>TOTAL - OTHER COMMUNITY AMENITIES</b>	<b>203,156</b>	<b>341,815</b>	<b>404,356</b>	<b>562,828</b>	<b>57,600</b>	<b>420,217</b>	<b>26,582</b>	<b>91,759</b>

**Shire of Morawa**  
**SCHEDULE 11 - RECREATION & CULTURE**  
**Financial Statement for Period Ended**  
**31 March 2023**

PROGRAMME SUMMARY	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
Public Halls and Civic Centres		165,841		168,749		126,810		146,970
Swimming Areas & Beaches		338,998		339,035		263,464		230,118
Other Recreation and Sport		883,423		863,290		656,185		633,198
TV and Radio Re-broadcasting		2,000		2,000		1,494		550
Libraries		23,288		23,303		17,460		14,841
Other Culture		150,780		179,796		118,478		147,328
<b>OPERATING REVENUE</b>								
Public Halls and Civic Centres	201,500		326,500		1,125		28,411	
Swimming Areas & Beaches	18,000		18,000		17,500		16,518	
Other Recreation and Sport	447,500		25,500		19,107		44,550	
TV and Radio Re-broadcasting	0		0		0		0	
Libraries	200		200		0		0	
Other Culture	41,000		82,500		80,499		71,067	
<b>SUB-TOTAL</b>	<b>708,200</b>	<b>1,564,330</b>	<b>452,700</b>	<b>1,576,173</b>	<b>118,231</b>	<b>1,183,891</b>	<b>160,547</b>	<b>1,173,005</b>
<b>CAPITAL EXPENDITURE</b>								
Public Halls and Civic Centres		220,000		325,000		243,738		1,848
Swimming Areas & Beaches		20,333		20,333		0		20,961
Other Recreation and Sport		762,731		393,288		280,081		79,473
TV and Radio Re-broadcasting		0		0		0		0
Libraries		0		0		0		0
Other Culture		20,000		20,000		0		0
<b>CAPITAL REVENUE</b>								
Public Halls and Civic Centres	0		0		0		0	
Swimming Areas & Beaches	0		0		0		0	
Other Recreation and Sport	101,640		101,640		0		50,000	
TV and Radio Re-broadcasting	0		0		0		0	
Libraries	0		0		0		0	
Other Culture	0		0		0		0	
<b>SUB-TOTAL</b>	<b>101,640</b>	<b>1,023,064</b>	<b>101,640</b>	<b>758,621</b>	<b>0</b>	<b>523,819</b>	<b>50,000</b>	<b>102,281</b>
<b>TOTAL - PROGRAMME SUMMARY</b>	<b>809,840</b>	<b>2,587,394</b>	<b>554,340</b>	<b>2,334,794</b>	<b>118,231</b>	<b>1,707,710</b>	<b>210,547</b>	<b>1,275,286</b>

**Shire of Morawa**  
**SCHEDULE 11 - RECREATION & CULTURE**  
**Financial Statement for Period Ended**  
**31 March 2023**

PUBLIC HALLS, CIVIC CENTRES	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
11100 ABC Allocation - Halls		33,230		33,256		24,939		24,138
11101 Maint - Gutha Hall		14,000		14,000		10,782		4,556
11102 Maint - Morawa Hall & Old Shire Building		45,000		47,882		35,883		42,862
11104 Depreciation - Public Halls		73,611		73,611		55,206		75,415
<b>OPERATING REVENUE</b>								
11130 Income - Public Halls & Civic Centres	1,500		1,500		1,125		45	
11140 GRANTS - LRCIP	190,000		325,000		0		28,366	
11141 Grants - Other	10,000		0		0		0	
<b>SUB-TOTAL</b>	<b>201,500</b>	<b>165,841</b>	<b>326,500</b>	<b>168,749</b>	<b>1,125</b>	<b>126,810</b>	<b>28,411</b>	<b>146,970</b>
<b>CAPITAL EXPENDITURE</b>								
11150 Land & Buildings		0		0		0		16
11151 Furniture & Equipment		200,000		325,000		243,738		101
11152 Infrastructure Other - Solar Initiatives		20,000		0		0		1,731
<b>CAPITAL REVENUE</b>								
11170 Transfer from Reserves	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>220,000</b>	<b>0</b>	<b>325,000</b>	<b>0</b>	<b>243,738</b>	<b>0</b>	<b>1,848</b>
<b>TOTAL - PUBLIC HALLS, CIVIC CENTRES</b>	<b>201,500</b>	<b>385,841</b>	<b>326,500</b>	<b>493,749</b>	<b>1,125</b>	<b>370,548</b>	<b>28,411</b>	<b>148,818</b>

**Shire of Morawa**  
**SCHEDULE 11 - RECREATION & CULTURE**  
**Financial Statement for Period Ended**  
**31 March 2023**

SWIMMING AREAS & BEACHES	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
11200 ABC Allocation - Swimming Pool		47,386		47,423		35,559		33,083
11201 Employee Expenses - Swimming Pool		118,426		118,426		91,025		49,950
11204 Housing Costs Allocated - Swimming Pool		10,000		10,000		7,497		5,340
11205 Maintenance - Swimming Pool		126,000		126,000		100,995		111,010
11206 Depreciation - Swimming Pool		35,186		35,186		26,388		30,734
11207 Other Expenses - Swimming Areas		2,000		2,000		2,000		0
<b>OPERATING REVENUE</b>								
11231 Swimming Pool Admissions	17,000		17,000		17,000		16,518	
11260 Other Income - Swimming Pool	1,000		1,000		500		0	
<b>SUB-TOTAL</b>	<b>18,000</b>	<b>338,998</b>	<b>18,000</b>	<b>339,035</b>	<b>17,500</b>	<b>263,464</b>	<b>16,518</b>	<b>230,118</b>
<b>CAPITAL EXPENDITURE</b>								
11250 Land & Buildings		0		0		0		0
11252 Plant & Equipment		0		0		0		0
11271 Transfer To Reserve		20,000		20,000		0		20,000
11272 Transfer Interest to Reserve		333		333		0		961
<b>CAPITAL REVENUE</b>								
11270 Transfer from Leave Reserve	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>20,333</b>	<b>0</b>	<b>20,333</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,961</b>
<b>TOTAL - SWIMMING AREAS &amp; BEACHES</b>	<b>18,000</b>	<b>359,331</b>	<b>18,000</b>	<b>359,368</b>	<b>17,500</b>	<b>263,464</b>	<b>16,518</b>	<b>251,079</b>

**Shire of Morawa**  
**SCHEDULE 11 - RECREATION & CULTURE**  
**Financial Statement for Period Ended**  
**31 March 2023**

OTHER RECREATION & SPORT	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
11300 ABC Allocation - Other Rec & Sport		57,771		57,815		43,353		34,438
11301 Maint - Golf And Bowling Club		10,000		10,000		9,676		9,849
11302 Maint - Parks & Reserves		353,600		363,600		273,927		238,985
11303 Maint - Sport & Rec Ovals & Buildings		212,100		212,100		164,307		156,977
11305 Maint - Pony Club Grounds		227		227		162		0
11308 Depreciation - Other Rec & Sport		171,823		171,823		128,862		172,067
11309 Other Expenses		47,191		17,191		12,879		3,477
11310 Bond Refunds (Hall/Rec & Oval Hire)		1,000		1,000		747		0
11312 Interest on Loan 139 - Netball Courts		4,509		4,509		3,375		2,615
11313 Maintenance/Operations Of Gymnasium		25,000		25,000		18,879		14,766
11315 Lease Interest - Gymnasium Equipment		202		25		18		24
<b>OPERATING REVENUE</b>								
11330 Other Income	500		500		369		186	
11331 Oval And Facilities Levies & Hire Fees	14,000		14,000		10,494		5,818	
11332 Grant Income - Lrcip	346,750		0		0		28,367	
11334 Grant Income - Csrff	30,250		0		0		0	
11335 Grant Income - Lotterywest	45,000		0		0		0	
11372 Bonds Hall/Rec & Oval Hire Receipts	1,000		1,000		747		342	
11373 Gymnasium Income	10,000		10,000		7,497		9,837	
<b>SUB-TOTAL</b>	<b>447,500</b>	<b>883,423</b>	<b>25,500</b>	<b>863,290</b>	<b>19,107</b>	<b>656,185</b>	<b>44,550</b>	<b>633,198</b>
<b>CAPITAL EXPENDITURE</b>								
11350 Land & Buildings		500,000		70,000		52,497		0
11351 Furniture & Equipment		0		55,000		41,247		50,000
11358 Infrastructure - Parks & Ovals		131,640		131,640		80,820		2,825
11362 Playground Equipment		90,000		110,000		82,494		0
11364 Principal Repayments Loan 139		12,169		12,169		12,169		12,169
11365 Principal Repayments - Gym Lease		28,922		14,479		10,854		14,479
<b>CAPITAL REVENUE</b>								
11360 Transfers From Reserve	101,640		101,640		0		50,000	
<b>SUB-TOTAL</b>	<b>101,640</b>	<b>762,731</b>	<b>101,640</b>	<b>393,288</b>	<b>0</b>	<b>280,081</b>	<b>50,000</b>	<b>79,473</b>
<b>TOTAL - OTHER RECREATION &amp; SPORT</b>	<b>549,140</b>	<b>1,646,154</b>	<b>127,140</b>	<b>1,256,578</b>	<b>19,107</b>	<b>936,266</b>	<b>94,550</b>	<b>712,670</b>

## Shire of Morawa

### SCHEDULE 11 - RECREATION & CULTURE Financial Statement for Period Ended 31 March 2023

TV & RADIO REBROADCASTING	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b> 11400 Expenses - Other		2,000		2,000		1,494		550
<b><u>OPERATING REVENUE</u></b> 11401 Income - Television & Rebroadcasting	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>1,494</b>	<b>0</b>	<b>550</b>
<b><u>CAPITAL EXPENDITURE</u></b> 11450 Land & Buildings		0		0		0		0
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - TV &amp; RADIO REBROADCASTING</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>2,000</b>	<b>0</b>	<b>1,494</b>	<b>0</b>	<b>550</b>



**Shire of Morawa**  
**SCHEDULE 11 - RECREATION & CULTURE**  
**Financial Statement for Period Ended**  
**31 March 2023**

LIBRARIES	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
11500 ABC Allocation - Library		19,288		19,303		14,472		14,442
11501 Expenses - Other		2,000		2,000		1,494		399
11502 Library Software - Maint & Support		2,000		2,000		1,494		0
<b><u>OPERATING REVENUE</u></b>								
11530 Library Income	200		200		0		0	
<b>SUB-TOTAL</b>	<b>200</b>	<b>23,288</b>	<b>200</b>	<b>23,303</b>	<b>0</b>	<b>17,460</b>	<b>0</b>	<b>14,841</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - LIBRARIES</b>	<b>200</b>	<b>23,288</b>	<b>200</b>	<b>23,303</b>	<b>0</b>	<b>17,460</b>	<b>0</b>	<b>14,841</b>

**Shire of Morawa**  
**SCHEDULE 11 - RECREATION & CULTURE**  
**Financial Statement for Period Ended**  
**31 March 2023**

OTHER CULTURE	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
11600 ABC Allocation - Other Culture		20,456		20,472		15,354		16,463
11601 Contributions To Historical Society		2,000		2,000		1,494		0
11602 Museum - Operations		9,000		9,000		7,179		5,765
11603 Maint - Community FM Radio		1,000		1,000		747		0
11605 Contributions To Morawa Cwa		1,030		1,030		765		0
11606 Country Arts Membership & Other		1,000		1,000		747		0
11607 Morawa Music & Arts Festival		70,000		75,000		56,232		74,978
11609 Other Event Expenditure		20,000		20,000		8,000		2,751
11610 Depreciation - Other Culture		4,294		4,294		3,213		5,167
11612 Arts & Culture Plan Grant Expenditure		0		6,000		3,000		3,203
11613 Naidoc Week Expenses		7,000		7,000		5,247		3,472
11614 Australia Day Expenditure		15,000		33,000		16,500		35,529
<b><u>OPERATING REVENUE</u></b>								
11622 Income - Music, Arts & Festivals	27,000		50,500		50,499		46,458	
11627 Naidoc Week Income	2,000		2,000		0		0	
11628 Australia Day Income	12,000		30,000		30,000		24,000	
<b>SUB-TOTAL</b>	<b>41,000</b>	<b>150,780</b>	<b>82,500</b>	<b>179,796</b>	<b>80,499</b>	<b>118,478</b>	<b>71,067</b>	<b>147,328</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
11653 Infrastructure Other		20,000		20,000		0		0
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - OTHER CULTURE</b>	<b>41,000</b>	<b>170,780</b>	<b>82,500</b>	<b>199,796</b>	<b>80,499</b>	<b>118,478</b>	<b>71,067</b>	<b>147,328</b>

**Shire of Morawa**  
**SCHEDULE 12 - TRANSPORT**  
**Financial Statement for Period Ended**  
**31 March 2023**

PROGRAMME SUMMARY	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
Construction Roads, Bridges and Depots		0		0		0		0
Maintenance Roads, Bridges and Depots		1,818,116		1,828,163		1,357,950		1,495,434
Plant Purchases		60,483		60,489		13,356		5,137
Transport Licensing		360,726		360,787		271,082		275,434
Aerodromes		83,607		83,612		63,822		49,796
<b>OPERATING REVENUE</b>								
Construction Roads, Bridges and Depots	1,163,231		1,193,231		1,163,230		861,368	
Maintenance Roads, Bridges and Depots	316,000		316,000		233,500		248,755	
Plant Purchases	30,126		30,126		0		33,435	
Transport Licensing	354,200		354,200		266,150		234,655	
Aerodromes	122,517		81,678		81,678		0	
<b>SUB-TOTAL</b>	<b>1,986,074</b>	<b>2,322,932</b>	<b>1,975,235</b>	<b>2,333,051</b>	<b>1,744,558</b>	<b>1,706,210</b>	<b>1,378,214</b>	<b>1,825,801</b>
<b>CAPITAL EXPENDITURE</b>								
Construction Roads, Bridges and Depots		1,819,333		1,864,333		1,769,250		938,279
Maintenance Roads, Bridges and Depots		90,000		90,000		10,000		0
Plant Purchases		1,206,601		1,266,601		723,645		396,991
Aerodromes		163,356		163,356		114,338		152
<b>CAPITAL REVENUE</b>								
Construction Roads, Bridges and Depots	0		0		0		0	
Maintenance Roads, Bridges and Depots	0		0		0		0	
Plant Purchases	300,000		300,000		0		0	
Aerodromes	0		0		0		0	
<b>SUB-TOTAL</b>	<b>300,000</b>	<b>3,279,290</b>	<b>300,000</b>	<b>3,384,290</b>	<b>0</b>	<b>2,617,233</b>	<b>0</b>	<b>1,335,423</b>
<b>TOTAL - PROGRAMME SUMMARY</b>	<b>2,286,074</b>	<b>5,602,222</b>	<b>2,275,235</b>	<b>5,717,341</b>	<b>1,744,558</b>	<b>4,323,443</b>	<b>1,378,214</b>	<b>3,161,224</b>

**Shire of Morawa**  
**SCHEDULE 12 - TRANSPORT**  
**Financial Statement for Period Ended**  
**31 March 2023**

CONST. ROADS, BRIDGES, DEPOTS	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
<b><u>OPERATING REVENUE</u></b>								
12136 RRG Project Income	600,000		600,000		600,000		528,000	
12135 R2R Grant Income - Construction	499,971		499,971		499,970		278,384	
12139 Footpath Grant Income	63,260		63,260		63,260		54,984	
12137 LRCIP Grant Income - Transport	0		0		0		0	
<b>SUB-TOTAL</b>	<b>1,163,231</b>	<b>0</b>	<b>1,193,231</b>	<b>0</b>	<b>1,163,230</b>	<b>0</b>	<b>861,368</b>	<b>0</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
12150 Rural Roads Construction		1,412,000		1,457,000		1,445,730		757,758
12151 Townsite Roads Construction		170,000		170,000		97,000		266
12152 Kerbing Construction - Townsite Roads		50,000		50,000		50,000		45,890
12156 Drainage Construction		50,000		50,000		50,000		0
12157 Footpath Construction		126,520		126,520		126,520		122,007
12161 Transfer to Road Reserve		10,000		10,000		0		10,000
12162 Transfer Interest to Road Reserve		813		813		0		2,358
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>1,819,333</b>	<b>0</b>	<b>1,864,333</b>	<b>0</b>	<b>1,769,250</b>	<b>0</b>	<b>938,279</b>
<b>TOTAL - CONST. ROADS, BRIDGES, DEPOTS</b>	<b>1,163,231</b>	<b>1,819,333</b>	<b>1,193,231</b>	<b>1,864,333</b>	<b>1,163,230</b>	<b>1,769,250</b>	<b>861,368</b>	<b>938,279</b>

**Shire of Morawa**  
**SCHEDULE 12 - TRANSPORT**  
**Financial Statement for Period Ended**  
**31 March 2023**

MTCE. ROADS, BRIDGES, DEPOTS	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
12200 ABC Allocation - Road Maint		61,652		61,699		30,849		26,578
12201 Ramm'S - Annual Charge		7,200		7,200		7,200		7,368
12202 Street Lighting		48,000		48,000		36,000		28,698
12203 Maint - Rural Roads		665,000		675,000		506,223		556,757
12204 Maint - Town Streets		70,000		70,000		52,488		89,590
12205 Maint - Drainage		12,000		12,000		8,982		3,851
12206 Maint - Depot		50,000		50,000		38,112		60,389
12207 Maint - Footpaths		7,000		7,000		5,220		977
12208 Maint - Traffic Signs		8,000		8,000		5,985		2,008
12210 Maint - Crossovers		1,500		1,500		1,107		0
12211 Depreciation - Infrastructure		822,764		822,764		617,076		633,502
12212 Record Not Found		0		0		0		0
12213 Street Sweeping		25,000		25,000		18,738		10,662
12214 Maint - Rural Roads - Mining Activity		40,000		40,000		29,970		44,249
<b><u>OPERATING REVENUE</u></b>								
12230 Income - Roads, Bridges & Depot Maint	10,000		10,000		5,000		4,827	
12232 Crossover Contributions	0		0		0		0	
12234 Grant - Mrwa Direct - Maint	151,000		151,000		151,000		164,489	
12235 Grant - Mrwa Specific - Maint	0		0		0		0	
12236 Road Mtce Contribution	55,000		55,000		27,500		32,252	
12238 Maint Contribution - Morawa Yalgoo Rd	100,000		100,000		50,000		47,187	
<b>SUB-TOTAL</b>	<b>316,000</b>	<b>1,818,116</b>	<b>316,000</b>	<b>1,828,163</b>	<b>233,500</b>	<b>1,357,950</b>	<b>248,755</b>	<b>1,495,434</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
12250 Trf To Morawa-Yalgoo Road Maint Reserve		70,000		70,000		0		0
12158 Depot Building Renewals		20,000		20,000		10,000		0
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>90,000</b>	<b>0</b>	<b>90,000</b>	<b>0</b>	<b>10,000</b>	<b>0</b>	<b>0</b>
<b>TOTAL - MTCE. ROADS, BRIDGES, DEPOTS</b>	<b>316,000</b>	<b>1,908,116</b>	<b>316,000</b>	<b>1,918,163</b>	<b>233,500</b>	<b>1,367,950</b>	<b>248,755</b>	<b>1,495,434</b>

**Shire of Morawa**  
**SCHEDULE 12 - TRANSPORT**  
**Financial Statement for Period Ended**  
**31 March 2023**

PLANT PURCHASES	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
12300 ABC Allocation - Plant		7,812		7,818		5,859		5,137
12302 Loss On Disposal Of Assets		42,671		42,671		0		0
12305 Expenses - Plant		10,000		10,000		7,497		0
<b>OPERATING REVENUE</b>								
12330 Income - Plant	0		0		0		0	
12331 Profit On Disposal Of Assets	30,126		30,126		0		33,435	
<b>SUB-TOTAL</b>	<b>30,126</b>	<b>60,483</b>	<b>30,126</b>	<b>60,489</b>	<b>0</b>	<b>13,356</b>	<b>33,435</b>	<b>5,137</b>
<b>CAPITAL EXPENDITURE</b>								
12303 Transfer Interest to Plant Reserve		1,734		1,734		0		5,561
12350 Plant & Equipment		904,867		964,867		723,645		391,430
12352 Transfer to Reserve		300,000		300,000		0		0
<b>CAPITAL REVENUE</b>								
12340 Transfer from Reserve	300,000		300,000		0		0	
12370 Proceeds On Asset Disposal	178,200		188,200		141,147		72,200	
12371 Realisation On Asset Disposal	(178,200)		(188,200)		(141,147)		(72,200)	
<b>SUB-TOTAL</b>	<b>300,000</b>	<b>1,206,601</b>	<b>300,000</b>	<b>1,266,601</b>	<b>0</b>	<b>723,645</b>	<b>0</b>	<b>396,991</b>
<b>TOTAL - PLANT PURCHASES</b>	<b>330,126</b>	<b>1,267,084</b>	<b>330,126</b>	<b>1,327,090</b>	<b>0</b>	<b>737,001</b>	<b>33,435</b>	<b>402,128</b>

**Shire of Morawa**  
**SCHEDULE 12 - TRANSPORT**  
**Financial Statement for Period Ended**  
**31 March 2023**

TRANSPORT LICENSING	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
12500 ABC Allocation - Licensing		78,726		78,787		59,085		50,180
12502 DOT Reimbursable Expenses - Licensing		2,000		2,000		2,000		3,085
12503 DOT - Licensing Expenditure		280,000		280,000		209,997		222,168
<b><u>OPERATING REVENUE</u></b>								
12530 Licensing Commissions - DOT	15,000		15,000		11,250		3,888	
12531 DOT Reimbursements - Licensing	2,000		2,000		2,000		0	
12532 DOT - Licensing Income	337,200		337,200		252,900		230,767	
<b>SUB-TOTAL</b>	<b>354,200</b>	<b>360,726</b>	<b>354,200</b>	<b>360,787</b>	<b>266,150</b>	<b>271,082</b>	<b>234,655</b>	<b>275,434</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - TRANSPORT LICENSING</b>	<b>354,200</b>	<b>360,726</b>	<b>354,200</b>	<b>360,787</b>	<b>266,150</b>	<b>271,082</b>	<b>234,655</b>	<b>275,434</b>

**Shire of Morawa**  
**SCHEDULE 12 - TRANSPORT**  
**Financial Statement for Period Ended**  
**31 March 2023**

<b>AERODROMES</b>	<b>2022-23 Adopted Budget</b>		<b>2022-23 Amended</b>		<b>2022-23 YTD Budget</b>		<b>2022-23 YTD Actuals</b>	
	<b>Income</b>	<b>Expense</b>	<b>Income</b>	<b>Expense</b>	<b>Income</b>	<b>Expense</b>	<b>Income</b>	<b>Expense</b>
	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>	<b>\$</b>
<b><u>OPERATING EXPENDITURE</u></b>								
12600 ABC Allocation - Aerodrome		6,405		6,410		4,806		4,541
12601 Aerodromes Terminal Building Mtce/Ops		40,000		40,000		31,125		32,234
12602 Depreciation - Aerodromes		12,202		12,202		9,144		9,110
12603 Aerodromes - Other Expenditure		25,000		25,000		18,747		3,911
<b><u>OPERATING REVENUE</u></b>								
12630 Aerodrome Grant	122,517		81,678		81,678		0	
12632 Contribution - Aerodromes	0		0		0		0	
<b>SUB-TOTAL</b>	<b>122,517</b>	<b>83,607</b>	<b>81,678</b>	<b>83,612</b>	<b>81,678</b>	<b>63,822</b>	<b>0</b>	<b>49,796</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
12651 Infrastructure		163,356		163,356		114,338		152
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>163,356</b>	<b>0</b>	<b>163,356</b>	<b>0</b>	<b>114,338</b>	<b>0</b>	<b>152</b>
<b>TOTAL - AERODROMES</b>	<b>122,517</b>	<b>246,963</b>	<b>81,678</b>	<b>246,968</b>	<b>81,678</b>	<b>178,160</b>	<b>0</b>	<b>49,948</b>



**Shire of Morawa**  
**SCHEDULE 13 - ECONOMIC SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

PROGRAMME SUMMARY	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
Rural Services		35,983		35,991		26,946		10,122
Tourism & Area Promotion		367,839		367,903		295,827		192,407
Building Control		39,942		43,970		43,970		33,413
Other Economic Services		63,528		63,549		47,646		39,514
Economic Development		294,517		294,612		232,795		169,563
<b><u>OPERATING REVENUE</u></b>								
Rural Services	0		0		0		0	
Tourism & Area Promotion	187,000		359,000		312,210		144,472	
Building Control	6,500		8,500		6,363		8,651	
Other Economic Services	25,000		25,000		18,747		8,037	
Economic Development	21,072		21,072		15,768		13,972	
<b>SUB-TOTAL</b>	<b>239,572</b>	<b>801,809</b>	<b>413,572</b>	<b>806,025</b>	<b>353,088</b>	<b>647,184</b>	<b>175,133</b>	<b>445,020</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
Rural Services		0		0		0		0
Tourism & Area Promotion		60,000		232,000		98,800		62,943
Building Control		0		0		0		0
Other Economic Services		80,000		80,000		56,000		37,989
Economic Development		13,719		13,719		0		24,589
<b><u>CAPITAL REVENUE</u></b>								
Rural Services	0		0		0		0	
Tourism & Area Promotion	0		0		0		0	
Building Control	0		0		0		0	
Other Economic Services	0		0		0		0	
Economic Development	40,000		40,000		0		0	
<b>SUB-TOTAL</b>	<b>40,000</b>	<b>153,719</b>	<b>40,000</b>	<b>325,719</b>	<b>0</b>	<b>154,800</b>	<b>0</b>	<b>125,521</b>
<b>TOTAL - PROGRAMME SUMMARY</b>	<b>279,572</b>	<b>955,528</b>	<b>453,572</b>	<b>1,131,744</b>	<b>353,088</b>	<b>801,984</b>	<b>175,133</b>	<b>570,541</b>

***Shire of Morawa***  
**SCHEDULE 13 - ECONOMIC SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

RURAL SERVICES	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
13100 ABC Allocation - Rural Services		9,983		9,991		7,488		8,672
13101 Expenses - Noxious Weeds & Spraying		6,000		6,000		4,482		0
13102 Expenses - Vermin Control		15,000		15,000		11,232		1,451
13103 Dog Control / Management		5,000		5,000		3,744		0
<b><u>OPERATING REVENUE</u></b>								
13130 Income - Rural Services	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>35,983</b>	<b>0</b>	<b>35,991</b>	<b>0</b>	<b>26,946</b>	<b>0</b>	<b>10,122</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - RURAL SERVICES</b>	<b>0</b>	<b>35,983</b>	<b>0</b>	<b>35,991</b>	<b>0</b>	<b>26,946</b>	<b>0</b>	<b>10,122</b>

**Shire of Morawa**  
**SCHEDULE 13 - ECONOMIC SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

TOURISM & AREA PROMOTION	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
13200 ABC Allocation - Tourism		81,781		81,845		81,845		35,483
13201 Caravan Park - Employment Expenses		57,599		57,599		44,298		23,167
13203 Expenses - Caravan Park		91,500		91,500		68,790		69,147
13204 Maint - Canna Chalet		9,000		9,000		6,867		5,184
13205 Maint - Koolanooka Chalet		9,000		9,000		6,867		5,029
13206 Expenses - Area Promotion		25,000		25,000		18,747		10,568
13207 Expenses - Community Resource Centre		2,250		2,250		1,683		0
13208 Wildflower Country Tourism Committee		6,000		6,000		4,500		365
13209 Tourist Bureau Operations		8,000		8,000		6,294		3,202
13212 Depreciation - Tourism		21,709		21,709		16,281		20,741
13213 Morawa Trails Project		10,000		10,000		5,001		2,000
13214 Area Promotion Marketing Plan		0		0		0		0
13215 Maint - Unit 1 C/Park - Morawa		9,000		9,000		6,787		4,867
13216 Maint - Unit 2 C/Park - Gutha		9,000		9,000		6,787		3,668
13217 Maint - Unit 3 C/Park - Merkanooka		9,000		9,000		6,787		3,879
13218 Maint - Unit 4 - C/Park - Pintharuka		9,000		9,000		6,778		3,933
13219 Maint - Caravan Park Office/Accom		4,000		4,000		3,015		339
13220 Other Expenses - Area Promotion		6,000		6,000		4,500		835
<b>OPERATING REVENUE</b>								
13231 Income - Canna Chalet	38,000		38,000		28,494		29,627	
13232 Income - Koolanooka Chalet	38,000		38,000		28,494		27,440	
13234 Caravan - Powered/Non-Powered Site	38,000		38,000		28,494		31,698	
13235 Caravan - Non Powered Site (overflow)	500		500		369		0	
13236 Other Income - Caravan Park	1,000		1,000		747		1,706	
13239 Other Income	0		0		0		0	
13241 LRCIP Grant Income	0		172,000		171,999		0	
13342 Income - Unit 1 C/Park - Morawa	20,000		20,000		14,994		16,200	
13343 Income - Unit 2 C/Park - Gutha	15,500		15,500		11,619		14,000	
13344 Income - Unit 3 C/Park - Merkanooka	18,000		18,000		13,500		12,500	
13345 Income - Unit 4 C/Park - Pintharuka	18,000		18,000		13,500		11,300	
<b>SUB-TOTAL</b>	<b>187,000</b>	<b>367,839</b>	<b>359,000</b>	<b>367,903</b>	<b>312,210</b>	<b>295,827</b>	<b>144,472</b>	<b>192,407</b>
<b>CAPITAL EXPENDITURE</b>								
13251 Land & Buildings		60,000		232,000		98,800		62,943
13255 Infrastructure Other		0		0		0		0
<b>CAPITAL REVENUE</b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>60,000</b>	<b>0</b>	<b>232,000</b>	<b>0</b>	<b>98,800</b>	<b>0</b>	<b>62,943</b>
<b>TOTAL - TOURISM &amp; AREA PROMOTION</b>	<b>187,000</b>	<b>427,839</b>	<b>359,000</b>	<b>599,903</b>	<b>312,210</b>	<b>394,627</b>	<b>144,472</b>	<b>255,350</b>

**Shire of Morawa**  
**SCHEDULE 13 - ECONOMIC SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

BUILDING CONTROL	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
13300 ABC Allocation - Building Control		35,942		35,970		35,970		28,898
13302 Other Expenses - Building Control		4,000		8,000		8,000		4,515
<b><u>OPERATING REVENUE</u></b>								
13330 Building Permit Fees	6,000		8,000		5,994		8,361	
13331 BCITF & RBb Commission	500		500		369		290	
13332 Reimbursements	0		0		0		0	
<b>SUB-TOTAL</b>	<b>6,500</b>	<b>39,942</b>	<b>8,500</b>	<b>43,970</b>	<b>6,363</b>	<b>43,970</b>	<b>8,651</b>	<b>33,413</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - BUILDING CONTROL</b>	<b>6,500</b>	<b>39,942</b>	<b>8,500</b>	<b>43,970</b>	<b>6,363</b>	<b>43,970</b>	<b>8,651</b>	<b>33,413</b>

**Shire of Morawa**  
**SCHEDULE 13 - ECONOMIC SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

OTHER ECONOMIC SERVICES	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
13600 ABC Allocation - Other Econ Services		28,030		28,051		21,033		18,994
13601 Expenses - Standpipe Water Supply		20,000		20,000		14,994		7,976
13607 Depreciation - Other Economic Services		15,498		15,498		11,619		12,544
<b><u>OPERATING REVENUE</u></b>								
13630 Sale Of Water	25,000		25,000		18,747		8,037	
<b>SUB-TOTAL</b>	<b>25,000</b>	<b>63,528</b>	<b>25,000</b>	<b>63,549</b>	<b>18,747</b>	<b>47,646</b>	<b>8,037</b>	<b>39,514</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
13653 Land and Buildings		80,000		80,000		56,000		37,989
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>80,000</b>	<b>0</b>	<b>56,000</b>	<b>0</b>	<b>37,989</b>
<b>TOTAL - OTHER ECONOMIC SERVICES</b>	<b>25,000</b>	<b>143,528</b>	<b>25,000</b>	<b>143,549</b>	<b>18,747</b>	<b>103,646</b>	<b>8,037</b>	<b>77,503</b>

**Shire of Morawa**  
**SCHEDULE 13 - ECONOMIC SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

ECONOMIC DEVELOPMENT	2022-23 Adopted Budget		2022-23 Amended		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
13700 ABC Allocation - Economic Development		122,457		122,552		91,908		78,574
13701 Employee Expenses		45,000		45,000		34,611		21,298
13702 Housing Costs - Economic Development		0		0		0		0
13703 Other Expenses - Economic Development		0		0		0		0
13706 Expenses - Morawa Future Fund		40,000		40,000		40,000		0
13707 Maint - Business Units		20,550		20,550		16,398		14,379
13710 Depreciation - Econ Develop		66,510		66,510		49,878		55,312
<b>OPERATING REVENUE</b>								
13730 Contributions & Grants	0		0		0		0	
13735 Income - Business Unit 1 (Gym)	0		0		0		0	
13736 Income - Business Unit 2	9,072		9,072		6,804		7,748	
13737 Income - Business Unit 3	500		500		369		0	
13738 Income - Business Unit 4	500		500		369		0	
13739 Income - Business Unit 5	500		500		369		0	
13740 Income - Business Unit 6	500		500		369		0	
13741 Income - Business Unit 7	500		500		369		0	
13742 Income - Business Unit 8	9,000		9,000		6,750		6,225	
13743 Income - Business Unit (Office)	500		500		369		0	
<b>SUB-TOTAL</b>	<b>21,072</b>	<b>294,517</b>	<b>21,072</b>	<b>294,612</b>	<b>15,768</b>	<b>232,795</b>	<b>13,972</b>	<b>169,563</b>
<b>CAPITAL EXPENDITURE</b>								
13750 Furniture & Equipment		0		0		0		0
13751 Plant & Equipment		0		0		0		0
13752 Transfer Interest to Econ Develop Reserve		0		0		0		0
13756 Trf Int. To Community & Ed Reserve		5,010		5,010		0		9,938
13758 Trf To F.Fund Grant (Interest) Reserve		6,660		6,660		0		9,223
13759 Trf Int. To F.Fund (Principal) Reserve		2,049		2,049		0		5,428
13783 Trf To Community & Ed Reserve		0		0		0		0
13767 Trf To Capital Works Reserve		0		0		0		0
13768 Trf Interest To Capital Works Reserve		0		0		0		0
<b>CAPITAL REVENUE</b>								
13776 Trf From F.Fund Grant (Interest) Reserve	40,000		40,000		0		0	
13777 Trf From Future Fund (Principal) Reserve	0		0		0		0	
<b>SUB-TOTAL</b>	<b>40,000</b>	<b>13,719</b>	<b>40,000</b>	<b>13,719</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>24,589</b>
<b>TOTAL - ECONOMIC DEVELOPMENT</b>	<b>61,072</b>	<b>308,236</b>	<b>61,072</b>	<b>308,331</b>	<b>15,768</b>	<b>232,795</b>	<b>13,972</b>	<b>194,152</b>

**Shire of Morawa**  
**SCHEDULE 14 - OTHER PROPERTY & SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

PROGRAMME SUMMARY	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
Private Works		27,215		27,215		20,394		12,137
Public Works Overheads		0		0		2,430		202,393
Plant Operation Costs		0		0		11,011		192,113
Stock, Fuels and Oils		0		0		0		(4,626)
Administration		0		0		18,072		0
Unclassified		75,000		78,500		77,328		15,660
<b><u>OPERATING REVENUE</u></b>								
Private Works	40,000		40,000		29,997		12,762	
Public Works Overheads	1,000		1,000		750		0	
Plant Operation Costs	42,000		42,000		21,000		14,104	
Stock, Fuels and Oils	300		300		225		1,109	
Administration	10,000		25,000		18,747		24,890	
Unclassified	126,000		146,000		73,247		105,584	
<b>SUB-TOTAL</b>	<b>219,300</b>	<b>102,215</b>	<b>254,300</b>	<b>105,715</b>	<b>143,966</b>	<b>129,235</b>	<b>158,449</b>	<b>417,345</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
Administration		107,414		107,860		954		16,063
<b><u>CAPITAL REVENUE</u></b>								
Administration	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>107,414</b>	<b>0</b>	<b>107,860</b>	<b>0</b>	<b>954</b>	<b>0</b>	<b>16,063</b>
<b>TOTAL - PROGRAMME SUMMARY</b>	<b>219,300</b>	<b>209,629</b>	<b>254,300</b>	<b>213,575</b>	<b>143,966</b>	<b>130,189</b>	<b>158,449</b>	<b>433,408</b>

**Shire of Morawa**  
**SCHEDULE 14 - OTHER PROPERTY & SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

PRIVATE WORKS	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
14100 ABC Allocation - Private Works		2,215		2,215		1,656		1,319
14101 Expenditure - Private Works		25,000		25,000		18,738		10,818
<b><u>OPERATING REVENUE</u></b>								
14130 Income From Private Works	40,000		40,000		29,997		12,762	
<b>SUB-TOTAL</b>	<b>40,000</b>	<b>27,215</b>	<b>40,000</b>	<b>27,215</b>	<b>29,997</b>	<b>20,394</b>	<b>12,762</b>	<b>12,137</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - PRIVATE WORKS</b>	<b>40,000</b>	<b>27,215</b>	<b>40,000</b>	<b>27,215</b>	<b>29,997</b>	<b>20,394</b>	<b>12,762</b>	<b>12,137</b>



**Shire of Morawa**  
**SCHEDULE 14 - OTHER PROPERTY & SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

PUBLIC WORKS OVERHEADS	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
14200 ABC Allocation- PWO		232,070		232,252		174,186		184,583
14201 Employee Expenses		105,882		105,882		81,433		91,101
14202 Vehicle Expenses		12,323		12,323		9,234		7,087
14203 Other Expenses		2,000		2,000		1,494		2,021
14204 Sick Leave Expense - Outside Staff		38,418		38,418		29,549		27,992
14205 Annual & Long Service - Outside Staff		90,280		90,280		69,440		72,666
14206 Public Holiday Pay - Outside Staff		46,002		46,002		26,833		26,434
14207 Superannuation - Outside Staff		126,006		126,006		96,922		96,684
14209 Osh Programme & Training		60,000		60,000		44,991		32,023
14210 Protective Clothing - Outside Staff		5,500		5,500		5,500		3,398
14211 Insurance On Works		23,375		23,375		23,374		21,473
14212 Contribution to Risk Co-Ordinator		9,900		9,900		4,950		4,792
14213 Travel & Conference Expenses		1,500		1,500		750		820
14214 Relocation Expenses		3,000		3,000		1,500		0
14215 Safety Equipment		5,000		5,000		3,744		2,356
14216 Expenses - Minor & Sundry Plant Costs		10,000		10,000		7,488		562
14217 Engineering Costs		0		0		0		0
14218 Consultancy Services		50,000		70,000		52,497		26,311
14220 Expendable Stores Expense		10,000		10,000		7,497		4,993
14223 Housing Costs Allocated		71,000		64,000		47,997		71,620
14224 Advertising		1,500		1,500		750		315
14225 Traffic Management Signs		0		0		0		105
14226 Medical Examination Costs		3,000		3,000		2,250		1,420
14229 Workers Compensation Leave		100		100		72		0
14230 Expenses - Covid19 Works		0		0		0		0
14242 Unallocated Wages		0		0		0		72
14243 Depreciation - Pwo'S		9,000		9,000		6,750		8,992
<b>Recovered Amounts</b>								
14219 Overheads Allocated To Public Works		(915,856)		(929,038)		(696,771)		(485,427)
<b>OPERATING REVENUE</b>								
14240 Income - Public Works Overheads	0		0		0		0	
14241 Workers Compensation Reimbursements	1,000		1,000		750		0	
<b>SUB-TOTAL</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>750</b>	<b>2,430</b>	<b>0</b>	<b>202,393</b>
<b>CAPITAL EXPENDITURE</b>								
14253 Plant Purchases - Covid19		0		0		0		0
<b>CAPITAL REVENUE</b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - PUBLIC WORKS OVERHEADS</b>	<b>1,000</b>	<b>0</b>	<b>1,000</b>	<b>0</b>	<b>750</b>	<b>2,430</b>	<b>0</b>	<b>202,393</b>

**Shire of Morawa**  
**SCHEDULE 14 - OTHER PROPERTY & SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

PLANT OPERATION COSTS	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
14301 Parts & Repairs		144,153		144,153		108,099		107,555
14302 Grader Blades & Cutting Points		17,500		17,500		13,122		13,568
14303 Insurance - Plant		30,713		30,713		30,712		23,417
14304 Fuel & Oils		238,724		238,724		179,037		176,498
14305 Tyres And Tubes		104,000		104,000		77,994		18,297
14307 Internal Repair Wages		45,935		45,935		34,443		40,078
14308 Licences - Plant		13,473		13,473		13,473		8,816
14509 Depreciation - Plant		167,417		167,417		125,559		173,277
<b>Recovered Amounts</b>								
14320 Plant Costs Allocated to Works		(761,915)		(761,915)		(571,428)		(369,394)
<b><u>OPERATING REVENUE</u></b>								
14432 Diesel Fuel Rebate	42,000		42,000		21,000		14,104	
<b>SUB-TOTAL</b>	<b>42,000</b>	<b>0</b>	<b>42,000</b>	<b>0</b>	<b>21,000</b>	<b>11,011</b>	<b>14,104</b>	<b>192,113</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - PLANT OPERATION COSTS</b>	<b>42,000</b>	<b>0</b>	<b>42,000</b>	<b>0</b>	<b>21,000</b>	<b>11,011</b>	<b>14,104</b>	<b>192,113</b>

## Shire of Morawa

### SCHEDULE 14 - OTHER PROPERTY & SERVICES Financial Statement for Period Ended 31 March 2023

STOCK, FUELS & OILS	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
14401 Purchase Of Stock Materials		210,000		210,000		157,500		80,608
14402 Stock Allocated To Works And Plant		(210,000)		(210,000)		(157,500)		(85,234)
<b><u>OPERATING REVENUE</u></b>								
14430 Sale Of Stock	300		300		225		1,109	
<b>SUB-TOTAL</b>	<b>300</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>225</b>	<b>0</b>	<b>1,109</b>	<b>(4,626)</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - STOCK, FUELS &amp; OILS</b>	<b>300</b>	<b>0</b>	<b>300</b>	<b>0</b>	<b>225</b>	<b>0</b>	<b>1,109</b>	<b>(4,626)</b>

**Shire of Morawa**  
**SCHEDULE 14 - OTHER PROPERTY & SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

ADMINISTRATION	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b>OPERATING EXPENDITURE</b>								
14600 Salaries & Wages - Admin		824,809		824,809		634,462		542,905
14601 Leave Liability To Other Shires		0		0		0		0
14602 Superannuation - Admin		123,451		123,451		94,960		70,729
14604 Personal Professional Development		10,000		10,000		5,000		6,452
14605 Staff Uniform Expense - Admin		3,000		3,000		2,250		1,937
14606 Osh Programme & Training - Admin		40,000		40,000		29,997		39,887
14607 Fringe Benefits Tax - Admin		22,500		22,500		11,250		6,006
14608 Relocation Expenses - Admin		5,000		5,000		3,744		1,760
14609 Insurance Premiums - Admin		36,525		41,525		41,525		41,313
14610 Conference Expenses - Admin		7,750		7,750		5,805		2,618
14611 Motor Vehicle Expenses - Admin		22,000		22,000		16,497		19,732
14612 Travel & Accommodation - Admin		4,000		10,000		7,497		2,744
14613 Housing Costs Allocated - Admin		66,246		66,246		49,680		39,147
14614 Consultancy Services - Admin		125,000		125,000		93,744		98,624
14615 Office Building Maintenance - Admin		55,000		55,000		42,657		31,347
14616 Archive & Records Storage		2,000		2,000		1,494		1,124
14617 Office Equipment Maintenance - Admin		1,500		1,500		1,125		44
14618 Office Equipment Purchases Expensed		8,000		8,000		5,994		2,497
14619 Computer Maintenance Expense		25,000		25,000		18,747		4,127
14620 Computer Software Support & Licenses		150,000		150,000		112,491		113,786
14621 Miscellaneous/Other Office Expenses		6,000		6,000		4,500		3,919
14622 Photocopier Finance Expenses		0		0		0		0
14623 Telecommunications - Admin		34,000		34,000		25,497		17,375
14624 Legal Expenses Administration		10,000		10,000		7,497		4,293
14625 Postage & Freight		15,000		15,000		11,250		6,307
14626 Printing & Stationery - Admin		18,000		18,000		13,500		14,814
14627 Advertising - Admin		15,000		15,000		11,250		2,301
14628 Provision/Write Off Sundry Debtors		5,000		5,000		0		0
14629 Bank Fees And Charges & Interest Expense		10,000		10,000		7,497		5,385
14630 Depreciation - Admin		31,167		31,167		23,373		31,277
14638 Loss On Disposal Of Assets - Administration		0		0		0		0
<b>Recovered Amounts</b>								
14639 ABC Allocations Across Programs		(1,675,948)		(1,686,948)		(1,265,211)		(1,112,448)
<b>OPERATING REVENUE</b>								
14640 Income Relating To Administration	10,000		25,000		18,747		23,605	
14641 Leave Liability From Other Shires	0		0		0		0	
14642 Traineeship Incentives	0		0		0		0	
<b>SUB-TOTAL</b>	<b>10,000</b>	<b>0</b>	<b>25,000</b>	<b>0</b>	<b>18,747</b>	<b>18,072</b>	<b>24,890</b>	<b>0</b>
<b>CAPITAL EXPENDITURE</b>								
14651 Furniture & Equipment		0		0		0		0
14654 Trf Interest To Leave Reserve		948		948		0		2,245
14655 Trf To Leave Reserve		5,000		5,000		0		10,000
14656 Trf To Capital Works Reserve		100,000		100,000		0		0
14657 Trf Interest To Capital Works Reserve		1,466		1,912		954		3,818
<b>CAPITAL REVENUE</b>								
14670 Proceeds On Asset Disposal	0		0		0		0	
14671 Realisation On Asset Disposal	0		0		0		0	
<b>SUB-TOTAL</b>	<b>0</b>	<b>107,414</b>	<b>0</b>	<b>107,860</b>	<b>0</b>	<b>954</b>	<b>0</b>	<b>16,063</b>
<b>TOTAL - ADMINISTRATION</b>	<b>10,000</b>	<b>107,414</b>	<b>25,000</b>	<b>107,860</b>	<b>18,747</b>	<b>19,026</b>	<b>24,890</b>	<b>16,063</b>

# Shire of Morawa

## SCHEDULE 14 - OTHER PROPERTY & SERVICES Financial Statement for Period Ended 31 March 2023

SALARIES & WAGES	2022-23 Adopted Budget		2022-23 Amended Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
14701 Gross Salaries & Wages		2,364,012		2,364,012		1,818,469		1,634,437
14702 Worker'S Comp Wages		0		0		0		0
14715 Less Sal & Wages Alloc To Works		(2,364,012)		(2,364,012)		(1,818,469)		(1,634,770)
<b><u>OPERATING REVENUE</u></b>								
<b>SUB-TOTAL</b>	0	0	0	0	0	0	0	(333)
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	0	0	0	0	0	0	0	0
<b>TOTAL - SALARIES &amp; WAGES</b>	0	0	0	0	0	0	0	(333)

**Shire of Morawa**  
**SCHEDULE 14 - OTHER PROPERTY & SERVICES**  
**Financial Statement for Period Ended**  
**31 March 2023**

UNCLASSIFIED	2022-23 Adopted Budget		2022-23 Revised Budget		2022-23 YTD Budget		2022-23 YTD Actuals	
	Income	Expense	Income	Expense	Income	Expense	Income	Expense
	\$	\$	\$	\$	\$	\$	\$	\$
<b><u>OPERATING EXPENDITURE</u></b>								
14801 Expenses - Unclassified		0		0		0		0
14802 Other Expenses - Unclassified		0		0		0		0
14810 Storm Damage Expenses		0		3,500		2,328		3,407
14820 Insurance Claim Expenses		75,000		75,000		75,000		12,253
14821 Insurance Claim Excess Payment		0		0		0		0
<b><u>OPERATING REVENUE</u></b>								
14830 Income - Unclassified	1,000		1,000		747		0	
14831 Lot 501 White Ave (Wnr Mining Camp)	0		0		0		0	
14832 Income - DRFAWA Claims	75,000		95,000		47,500		105,584	
14833 Insurance Claim Reimbursements	50,000		50,000		25,000		0	
<b>SUB-TOTAL</b>	<b>126,000</b>	<b>75,000</b>	<b>146,000</b>	<b>78,500</b>	<b>73,247</b>	<b>77,328</b>	<b>105,584</b>	<b>15,660</b>
<b><u>CAPITAL EXPENDITURE</u></b>								
<b><u>CAPITAL REVENUE</u></b>								
<b>SUB-TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL - UNCLASSIFIED</b>	<b>126,000</b>	<b>75,000</b>	<b>146,000</b>	<b>78,500</b>	<b>73,247</b>	<b>77,328</b>	<b>105,584</b>	<b>15,660</b>

**Shire of Morawa**  
**Bank Reconciliation Report**  
For Period Ending 31 March 2023

	Municipal Account	Municipal Online Saver	Trust Account	Reserve Account	Term Deposits - Reserves
<b>Balance as per Bank Statement</b>	1,396,950.37	1,037,092.03	8,412.58	4,214,878.87	2,100,000.00
<b>Balance as per General Ledger</b>	1,375,678.69	1,037,092.03	8,474.23	4,214,878.87	2,100,000.00
<b>Unpresented Payments</b>					
Outstanding Payments	-1,390.30				
Super Payroll Direct Debits	-23,157.57				
Outstanding Cheque	-250.00				
Transfer BCITF to Trust	-61.65				
<b>Outstanding Deposits</b>					
Bank Deposits made after 31/3/2023	3,587.84				
Transfer BCITF from Municipal			\$61.65		
<b>Difference</b>	1,375,678.69 0.00	1,037,092.03 0.00	8,474.23 0.00	4,214,878.87 0.00	2,100,000.00 0.00

**Shire of Morawa**  
**List of Payments Report**  
For Period Ending 31 March 2023

Chq/EFT	Date	Name	Description	Amount	Bank
EFT16404	02/03/2023	Australian Services Union	Payroll Deductions	77.70	1
EFT16405	02/03/2023	Department of Human Services	Payroll Deductions	426.21	1
EFT16406	07/03/2023	North Midlands Electrical	Repairs to Lights in Main Street Toilets, Replace the Light over the BBQ	1,304.71	1
EFT16407	07/03/2023	St John Ambulance WA - Morawa Sub Centre	2023 Australia Day Event Ambulance Standby	345.00	1
EFT16408	07/03/2023	WesTrac Equipment Pty Ltd	Service Kit For Shire Works Vehicle	1,010.68	1
EFT16409	07/03/2023	Refuel Australia	Supply 10000 Lt Diesel	22,230.98	1
EFT16410	07/03/2023	Cramer & Neill	Replace Pads & Frames To Evap Aircon - Shire Housing	1,222.79	1
EFT16411	07/03/2023	Aerodrome Management Services Pty Ltd	Quarterly Operational Assurance Management - Service Fee	4,376.63	1
EFT16412	07/03/2023	Hospitality Geraldton	Accommodation For Staff Training	606.00	1
EFT16413	07/03/2023	Herrings Coastal Plumbing & Gas	Supply & Install New H/W System in Aged Care Units and Install new Oven at 18B Evans	1,839.19	1
EFT16414	07/03/2023	RJ & LJ King	Supply And Fit 4 New Tries To Dr'S Prado	1,540.00	1
EFT16415	07/03/2023	Infinitum Technologies Pty Ltd	Alterations To Public Wifi Schedule, 10pm-4am and CP WIFI	143.00	1
EFT16416	07/03/2023	Toll Transport Pty Ltd	Freight Charges For The Period February	24.17	1
EFT16417	07/03/2023	AFGRl Equipment	Parts & Repairs for Various Plant Items	1,798.25	1
EFT16418	07/03/2023	Epic Painting & Decorating	Full Paint & Prep For Doctors Residence.	11,457.38	1
EFT16419	07/03/2023	Nigels Service Centre	Staff Training To Learn Min Excavator, Skid Steer & Front Loader	2,400.00	1
EFT16420	07/03/2023	Midmech Pty Ltd	Service Pajero Sport 02Mo	303.44	1
EFT16421	07/03/2023	Purcher International WA	Part No 5802041656 Ball Joint Right Thread And Part No 3266721R91	691.11	1
EFT16422	07/03/2023	Cloud Collections Pty Ltd	Payment To Cloud Payment Group	22,157.32	1
EFT16423	07/03/2023	Vincent Berger	Gym Bond Reimbursement	30.00	1
EFT16424	07/03/2023	MetroCount	Full Field Kit Sealed Road X 2 6V Welded Battery Packs X 4	1,078.00	1
EFT16425	15/03/2023	Department of Fire & Emergency Services	2022/23 Esl Quarter 3 In Accordance	15,716.59	1
EFT16426	15/03/2023	Morawa Drapery Store	Protective Clothing	623.40	1
EFT16427	15/03/2023	Nutrien Ag Solutions	Phil Tank Flange Out Let 50Mm	45.65	1
EFT16428	15/03/2023	WesTrac Equipment Pty Ltd	Vehicle Parts	563.82	1
EFT16429	15/03/2023	Refuel Australia	Supply Diesel 11000 Lts	21,979.20	1
EFT16430	15/03/2023	Cramer & Neill	Pressure Test Ac Cassette Units & Regas, Carry out Maintenance to Gym Units and Investigate Fault at Youth Centre.	3,811.00	1
EFT16431	15/03/2023	Morawa District High School Parents & Citizens	Catering For Citizenship Ceremony	300.00	1



**Shire of Morawa**  
**List of Payments Report**  
For Period Ending 31 March 2023

Chq/EFT	Date	Name	Description	Amount	Bank
EFT16432	15/03/2023	Shire of Perenjori	CESM Shared Costs	7,987.72	1
EFT16433	15/03/2023	M & B Sales	Supply Of Gyprock As Per Quote No 20131692	1,324.50	1
EFT16434	15/03/2023	Miles Glass & Fly Screens	5Mm Clear Toughened Glass For Shower Screens	1,087.00	1
EFT16435	15/03/2023	RJ & LJ King	Fit New Trye1 X 17.5 R 25 Double Coin And Repair Tyre 20.5 R25	2,830.74	1
EFT16436	15/03/2023	Great Southern Fuel Supplies	Fuel Card Purchases	1,219.88	1
EFT16437	15/03/2023	Infinitum Technologies Pty Ltd	Monthly It Support	31.11	1
EFT16438	15/03/2023	Element Advisory Pty Ltd	Shire Of Morawa - Solomon Terrace Sub-Regional Public Open Space	17,825.83	1
EFT16439	15/03/2023	Undaminda	Gravel Supply	9,020.00	1
EFT16440	15/03/2023	G W Mechanical (Glen Wallace)	Fit 4 205R16C Gtadventuro At3 Tyre An Balancing	968.00	1
EFT16441	15/03/2023	Cleanpak Total Solutions	Cleaning Chemicals and Consumables	331.55	1
EFT16442	15/03/2023	LG Best Practices Pty Ltd	End Of Month Rates Balancing, Rates Notice Production And	45.00	1
EFT16443	15/03/2023	SafeRoads WA	Scope Includes All Plant Wet Hire And Emulsion For Stage One (Feb)	278,316.78	1
EFT16444	16/03/2023	Australian Services Union	Payroll Deductions	77.70	1
EFT16445	16/03/2023	Department of Human Services	Payroll Deductions	426.21	1
EFT16446	17/03/2023	North Midlands Electrical	Replacement Of A/C Unit in Shire Housing, Repairs to Canna Chalet, Installation of Wall Oven and Rangehood at Doctors House & Repairs to Light Switch at the Gym.	7,856.44	1
EFT16447	17/03/2023	Rip-It Security Shredding (Primecode Pty Ltd)	Records Archiving And Storage July 2022 - June 2023	104.50	1
EFT16448	17/03/2023	Paul Buist	Reimbursement Of Bunning Invoice	32.39	1
EFT16449	17/03/2023	Star Track Express	Freight Charges	231.45	1
EFT16450	17/03/2023	Morawa Medical Centre	Pre Employment Medical	220.00	1
EFT16451	17/03/2023	Morawa Traders	Morawa Traders Purchase	185.96	1
EFT16452	17/03/2023	Nutrien Ag Solutions	2 X David Moss Blue Line Poly 75Mm X 100M	2,748.02	1
EFT16453	17/03/2023	WesTrac Equipment Pty Ltd	To Service Air Con 140 Grader	6,249.16	1
EFT16454	17/03/2023	Choices Flooring Geraldton	Supply And Install Carpet & Blinds At 23 Waddilove As Quoted	7,880.00	1
EFT16455	17/03/2023	Canine Control	Ranger Services	985.49	1
EFT16456	17/03/2023	GH Country Courier	Delivery of goods	1,576.74	1
EFT16457	17/03/2023	Frank Gilmour	Pest Contorl Services	4,603.00	1
EFT16458	17/03/2023	Mitchell & Brown	Household Items for Doctors House	1,343.44	1
EFT16459	17/03/2023	Department of Premier and Cabinet	Local Planning Scheme No.3 Gazette And Publish	3,363.90	1

**Shire of Morawa**  
**List of Payments Report**  
For Period Ending 31 March 2023

Chq/EFT	Date	Name	Description	Amount	Bank
EFT16460	17/03/2023	McLeods Barristers and Solicitors	Assistance With The Sales Process Of 43 Valentine	533.98	1
EFT16461	17/03/2023	Central West Pump Service	Repair To Pump	3,228.50	1
EFT16462	17/03/2023	Porter Consulting Engineers	Detailed Design And Documentation - Morawa Cemetery Carpark	1,650.00	1
EFT16463	17/03/2023	Kathleen Therese Beeck	Materials For Paint & Sip Workshop 1	31.87	1
EFT16464	17/03/2023	Herrings Coastal Plumbing & Gas	Unblock Drain @ Doctors House	321.75	1
EFT16465	17/03/2023	IGA Morawa	IGA Purchase 01/02/2023/-28/02/2023	1,959.43	1
EFT16466	17/03/2023	Office Works	Computer Cables	70.93	1
EFT16467	17/03/2023	SafeRoads WA	Scope Of Works Includes Road Sweeping And Blowout Pothole, 1000L Emulsion/Daily X 12 Days (Various Slk'S)	74,906.29	1
EFT16468	17/03/2023	Great Southern Fuel Supplies	Fuel Purchase	1,031.12	1
EFT16469	17/03/2023	Infinitum Technologies Pty Ltd	Monthly It Support	5,488.34	1
EFT16470	17/03/2023	Morawa Rural Pty Ltd T/AS Morawa Rural	12 X Advance G1274A 11 R22.5 Trailer Tyres	5,397.80	1
EFT16471	17/03/2023	Toll Transport Pty Ltd	Freight Charges For The Period July 2022 - June 2023	92.63	1
EFT16472	17/03/2023	Little West Wood	Postage From July 2022 To June 2023	541.43	1
EFT16473	17/03/2023	Bob Waddell Consultant	Assistance With Monthly Financial Statements 2022 - 2023	1,113.75	1
EFT16474	17/03/2023	NodeOne NodeOne Pty Ltd	Nodeone Fixed Wireless N1 Home Fast	238.00	1
EFT16475	17/03/2023	Megan Howlett Premium Business Concepts	Meeting With EMCCS Regarding Performance Reviews and KPI's.	341.00	1
EFT16476	17/03/2023	Cleanpak Total Solutions	Cleaning Chemicals As Per Order Form	1,579.25	1
EFT16477	17/03/2023	LG Best Practices Pty Ltd	Completion Of Month End Rates Balancing, Instalment Notices And Debt Recovery As Required	1,233.75	1
EFT16478	17/03/2023	Purcher International WA	Sd5103 X U_Joint Kit -1000 Srs Steering	75.36	1
EFT16479	17/03/2023	M.R & D.J Garvin T/as Dril-Air	Bore Drilling, Mobilize / Demobilize Equipment, Drill Case With 123 Pvc Per Metre, Development Rate Per Hour - For New Emergency Water Supply	43,186.00	1
EFT16480	17/03/2023	Cloud Collections Pty Ltd	Debt Recovery Payments	5,049.85	1
EFT16481	17/03/2023	3 Monkeys Audiovisual	Supply Of Cabled Microphone	108.90	1
EFT16482	17/03/2023	BP Medical Supplies	Medical Equipment as Quoted	4,831.30	1
EFT16483	17/03/2023	Integrity Sampling WA	Random Drug & Alcohol Testing On 24.02.23 & Travel	2,512.13	1
EFT16484	17/03/2023	Elouise Parsons	Refund Of Gym Toggle Bond	30.00	1
EFT16485	17/03/2023	THERESA PRYER	Reimburse Materials For Paint & Sip Workshop 2	57.00	1

**Shire of Morawa**  
**List of Payments Report**  
For Period Ending 31 March 2023

Chq/EFT	Date	Name	Description	Amount	Bank
EFT16486	17/03/2023	Winc	Printer Toner x 8, Photocopier Expenses and Stationery Purchases	2,073.00	1
EFT16487	17/03/2023	Incite Security	Quarterly Monitoring Services	126.00	1
EFT16488	20/03/2023	Rip-It Security Shredding (Primecode Pty Ltd)	Records Archiving And Storage July 2022 - June 2023	75.00	1
EFT16489	20/03/2023	Star Track Express	Freight Charges	231.45	1
EFT16490	20/03/2023	BOC Limited	One G Size Bottle Of Carbon Oxide	40.66	1
EFT16491	20/03/2023	Nutrien Ag Solutions	1 Pallet Rapid Set	649.94	1
EFT16492	20/03/2023	WesTrac Equipment Pty Ltd	Vehicle Parts	167.08	1
EFT16493	20/03/2023	Geraldton Mower & Repairs Specialists	Br 800 C-E Backpack Blower	1,199.00	1
EFT16494	20/03/2023	The Paper Company of Australia	Coloured Timesheet Paper 180Gsm, 1 Carton	138.33	1
EFT16495	20/03/2023	State Library of WA	Frieght Recoup Jan To June 2023	177.38	1
EFT16496	20/03/2023	Herrings Coastal Plumbing & Gas	Install New Cook Top Install Fridge Hose & Filter at Doctors House, Change Taps at Dreghorn Street Units and Test Backflow Devices	951.87	1
EFT16497	20/03/2023	Pat's Mobile Mechanical	Remove, Rebuild & Reinstall Gear Box And Repair Oil Leaks	17,068.90	1
EFT16498	20/03/2023	Industrial Automation Group Pty Ltd	12137 Standpipe Control System	41,787.90	1
EFT16499	20/03/2023	The Collab Effect	Regulation 17 Assistance	2,702.70	1
EFT16500	20/03/2023	Bullivants Pty Ltd	Ch Slg G100 8Mm 2M	1,321.66	1
EFT16501	20/03/2023	Clare Nash	Gym Bond Reimbursement	30.00	1
EFT16502	28/03/2023	Rip-It Security Shredding (Primecode Pty Ltd)	January 2023 - Collection & Storage Of Archive Documents	104.50	1
EFT16503	28/03/2023	Karen Jeanette Chappel	President And Member Sitting Fees For 3rd Quarter 2023	8,457.00	1
EFT16504	28/03/2023	Shirley Denise Katona	Member Sitting Fees For 3rd Quarter 2023	2,050.00	1
EFT16505	28/03/2023	Market Creations Agency Pty Ltd	Printing Of Shire Letterheads	913.00	1
EFT16506	28/03/2023	Think Water Geraldton	Reticulation Maintenance Items	4,596.45	1
EFT16507	28/03/2023	Canine Control	Visit On Friday 3 March 2023	985.49	1
EFT16508	28/03/2023	Cramer & Neill	Carry Out Repairs To Dripping Unit At The Shoebox	1,056.70	1
EFT16509	28/03/2023	Kenneth Peter Stokes	Deputy President & Member Sitting Fees For 3rd Quarter 2023	3,140.00	1
EFT16510	28/03/2023	Jane Coaker	Member Sitting Fees For 3rd Quarter 2023	2,050.00	1
EFT16511	28/03/2023	Terra Form Contracting	Vegetation Management With Heavy Equipment	14,701.50	1
EFT16512	28/03/2023	Yvette A Harris	Member Sitting Fees For 3rd Quarter 2023	2,050.00	1
EFT16513	28/03/2023	IKNOYX MEDICAL SERVICES PTY LTD	Payment Of Car Allowance In Advance As Per Agreement	20,000.00	1
EFT16514	28/03/2023	Norwest Building Group	Site Visit 15/3/2023	2,200.00	1

**Shire of Morawa**  
**List of Payments Report**  
For Period Ending 31 March 2023

Chq/EFT	Date	Name	Description	Amount	Bank
EFT16515	28/03/2023	Modus Australia PTY LTD	20% Deposit For The Yarra 2 Toilet Building	32,607.52	1
EFT16516	28/03/2023	Oliver Robert COSGROVE	Refund Of Gym Toggle Deposit	30.00	1
EFT16517	28/03/2023	Jason REYNOLDS	Refund Of Gym Toggle Bond	30.00	1
EFT16518	28/03/2023	Debbie Collins	Member Sitting Fees For 3rd Quarter 2023	2,050.00	1
EFT16519	28/03/2023	Mark Coaker	Member Sitting Fees For 3rd Quarter 2023	2,050.00	1
EFT16520	31/03/2023	Australian Services Union	Payroll Deductions	77.70	1
EFT16521	31/03/2023	Department of Human Services	Payroll Deductions	426.21	1

**Total Eft Payments    800,902.03**

12047	14/03/2023	Water Corporation	Water Expenses	58,851.31	1
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**Total Cheque Payments    58,851.31**

DD9200.3	01/03/2023	Fleet Partners Pty Limited	Monthly Lease On Bushfire Planning Officer Vehicle	1,089.00	1
DD9205.1	07/03/2023	Telstra Corporation Limited	Telephone Expenses	109.31	1
DD9205.2	13/03/2023	Telstra Corporation Limited	Telephone Expenses	503.45	1
DD9205.5	02/03/2023	Telstra Corporation Limited	Telephone Expenses	1,019.10	1
DD9211.1	01/03/2023	Aware Super	Payroll Deductions	6,601.39	1
DD9211.2	01/03/2023	Maritime Super	Superannuation Contributions	302.23	1
DD9211.3	01/03/2023	Australian Retirement Trust	Payroll Deductions	411.30	1
DD9211.4	01/03/2023	Australian Super	Superannuation Contributions	1,384.33	1
DD9211.5	01/03/2023	Hawkins Super	Superannuation Contributions	1,309.70	1
DD9211.6	01/03/2023	BT FINANCIAL GROUP	Superannuation Contributions	379.09	1
DD9211.7	01/03/2023	MLC Super Fund	Superannuation Contributions	485.78	1
DD9211.8	01/03/2023	CBUS	Superannuation Contributions	208.25	1
DD9211.9	01/03/2023	MLC Super Fund	Superannuation Contributions	262.30	1
DD9225.1	15/03/2023	Aware Super	Payroll Deductions	6,279.47	1
DD9225.2	15/03/2023	Maritime Super	Superannuation Contributions	302.23	1
DD9225.3	15/03/2023	Australian Retirement Trust	Payroll Deductions	411.30	1
DD9225.4	15/03/2023	Australian Super	Superannuation Contributions	1,392.09	1

**Shire of Morawa**  
**List of Payments Report**  
For Period Ending 31 March 2023

Chq/EFT	Date	Name	Description	Amount	Bank
DD9225.5	15/03/2023	Hawkins Super	Superannuation Contributions	1,080.51	1
DD9225.6	15/03/2023	BT FINANCIAL GROUP	Superannuation Contributions	372.34	1
DD9225.7	15/03/2023	MLC Super Fund	Superannuation Contributions	506.42	1
DD9225.8	15/03/2023	CBUS	Superannuation Contributions	212.33	1
DD9225.9	15/03/2023	MLC Super Fund	Superannuation Contributions	262.30	1
DD9241.1	01/03/2023	Westnet Pty Ltd	Monthly Internet Tourist Centre	29.95	1
DD9241.2	15/03/2023	Fleet Partners Pty Limited	Monthly Lease On Bush Fire Planning Officer	1,089.00	1
DD9241.3	01/03/2023	Exetel Pty Ltd	Monthly Internet Service Shire Admin	1,375.00	1
DD9242.1	07/03/2023	Telstra Corporation Limited	Telephone Expenses Tourist Bureau	321.05	1
DD9242.2	19/03/2023	Telstra Corporation Limited	Monthly Telephone Expenses - Mobile Phones	1,018.36	1
DD9242.3	22/03/2023	Telstra Corporation Limited	Telephone Expenses - Doctors Expenses	113.47	1
DD9242.4	27/03/2023	Telstra Corporation Limited	Telephone Expenses Medical Centre	497.81	1
DD9245.1	29/03/2023	Aware Super	Payroll Deductions	6,334.60	1
DD9245.2	29/03/2023	Maritime Super	Superannuation Contributions	302.23	1
DD9245.3	29/03/2023	Australian Retirement Trust	Payroll Deductions	411.30	1
DD9245.4	29/03/2023	Australian Super	Superannuation Contributions	1,537.38	1
DD9245.5	29/03/2023	Hawkins Super	Superannuation Contributions	831.84	1
DD9245.6	29/03/2023	BT FINANCIAL GROUP	Superannuation Contributions	365.58	1
DD9245.7	29/03/2023	MLC Super Fund	Superannuation Contributions	485.78	1
DD9245.8	29/03/2023	CBUS	Superannuation Contributions	208.25	1
DD9245.9	29/03/2023	MLC Super Fund	Superannuation Contributions	262.30	1
DD9247.1	15/03/2023	Synergy	Electricity Expense - Shire Residential Property	3,192.50	1
DD9247.2	16/03/2023	Synergy	Electricity Expense - Lions Park & Playground	7,466.12	1
DD9247.3	09/03/2023	Synergy	Electricity Expenses Swimming Pool	2,884.22	1
DD9247.4	14/03/2023	Synergy	Electricity Expense Morawa Town Hall And Old Shire Building	420.40	1
DD9247.5	31/03/2023	Synergy	Electricity Expenses - Fire Brigades Canna	245.93	1
DD9247.6	17/03/2023	Synergy	Electricity Expense - Shire Commercial Property	1,904.92	1
DD9247.7	20/03/2023	Synergy	Electricity Expenses - Oval Buildings	5,179.01	1
DD9247.8	21/03/2023	Synergy	Electricity Expenses - Gymnasium	682.74	1
DD9247.9	24/03/2023	Synergy	Electricity Expense - Harris Park	130.10	1

**Shire of Morawa**  
**List of Payments Report**  
For Period Ending 31 March 2023

Chq/EFT	Date	Name	Description	Amount	Bank
DD9249.1	31/03/2023	Synergy	Electricity Expense For Gutha Hall	103.39	1
DD9211.10	01/03/2023	HOSTPLUS Superannuation Fund	Superannuation Contributions	285.68	1
DD9211.11	01/03/2023	HESTA	Superannuation Contributions	251.29	1
DD9225.10	15/03/2023	HOSTPLUS Superannuation Fund	Superannuation Contributions	296.21	1
DD9225.11	15/03/2023	HESTA	Superannuation Contributions	251.29	1
DD9245.10	29/03/2023	HOSTPLUS Superannuation Fund	Superannuation Contributions	285.68	1
DD9245.11	29/03/2023	HESTA	Superannuation Contributions	251.29	1
DD9247.10	28/03/2023	Synergy	Electricity Expenses - Street Lights	4,050.56	1
DD9247.11	29/03/2023	Synergy	Electricity Expenses - Fire Brigades	232.54	1
DD9247.12	30/03/2023	Synergy	Electricity Expenses - Sewerage Scheme Maintenance	113.72	1
2223-09.05	01/03/2023	WATC	Loan Payment For Netball Redevelopment	7,538.61	1
2223-09.06	31/03/2023	Department of Transport	Being Payment Of Licensing Collection	25,562.70	1

**Total Direct Debit Payments** **101,397.02**

2223-09.07	01/03/2023	Bank West	Bank Charges	61.20	1
2223-09.08	03/03/2023	Bank West	Merchant Fees	480.18	1
	02/03/2023	Payroll	Payroll For Pay Cycle 22/12/2022 - 4/1/2023	64,322.65	1
	16/03/2023	Payroll	Payroll For Pay Cycle 5/01/2023 - 18/1/2023	61,666.33	1
	30/03/2023	Payroll	Payroll For Pay Cycle 5/01/2023 - 18/1/2023	61,476.23	1

**Total Bank Transfers/ Payments** **188,006.59**

**Shire of Morawa**  
**List of Payments Report**  
For Period Ending 31 March 2023

Chq/EFT	Date	Name	Description	Amount	Bank
2223-09.01	06/03/2023	Bank West	Corporate Card Purchases Paid In March 2023	2,099.31	1
		<b>EMCCS - Corporate Credit Card</b>			
	2/02/2023	INK Station	Printing Cartridges Admin	158.34	
	4/02/2023	House in Gerladton	Items For The Doctor's House	216.97	
	6/02/2023	House in Gerladton	Items For The Doctor's House	39.99	
	6/02/2023	Bunnings	Items For The Doctor's House	15.45	
	8/02/2023	Bindoon Roadhouse	Fuel for Shire Vehicle	128.29	
	15/02/2023	Three dogs Enterprises	Gift for Citizenship Ceremony	260.00	
	15/02/2023	Coles	Food Items For Citizenship Ceremony	55.70	
	15/02/2023	Bunnings	Items For The Doctor's House	105.71	
	18/02/2023	The Reject Shop	Gift Box for Citizenship Ceremony	6.50	
	18/02/2023	The good guys	Items For The Doctor's House	59.00	
	18/02/2023	Kmart	Items For The Doctor's House	10.00	
	20/02/2023	AP Morawa LPO	Firearm Licence Renewal Payment	147.00	
	22/02/2023	Kmart	FRR Grant Paint And Sip Event	297.25	
	24/02/2023	Hotel Products Direct	Toiletries For Caravan Park	271.08	
			<b>Sub Total</b>	<b>1,771.28</b>	
		<b>EMWA - Corporate Credit Card</b>			
	10/02/2023	WALGA	Walga Roads Forum 8/3/2023	70.00	
	10/02/2023	BP	Fuel For Shire Vehicle	84.62	
	16/02/2023	Mach 1 Auto Parts	Foam Applicator Depot Maintenance	28.95	
	19/02/2023	Fuel Distributors	Fuel For Shire Vehicle	99.35	
	22/02/2023	Shire of Morawa	Vehicle 1HTS571 To MO752 Plate Change	18.50	
				<b>301.42</b>	
		<b>CEO - Corporate Credit Card</b>			
	5/02/2023	ZOOM.US	Zoom Standard Pro Monthly Subscription For Council	20.99	
	13/02/2023	Kick Solutions	Printing Of A Picture Of Councillors	5.00	
	28/02/2023	Bank West	Foreign Transaction Fee (Zoom)	0.62	
			<b>Sub Total</b>	<b>26.61</b>	

**TOTAL Corporate Credit Card Payment      2,099.31**

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## Ordinary Council Meeting 20 April 2023

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***Attachment 1- 12.1a Minutes of WALGA State Council Meeting, 1 March 2023***

***Item 12.1- March 2023 Minutes of WALGA State Council Meeting***

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# **State Council**

# **Summary Minutes**

**1 March 2023**



Ordinary meeting no. 1 of 2023 of the Western Australia Local Government Association (WALGA) State Council held at ONE70, LV1, 170 Railway Parade, West Leederville on Wednesday, 1 March 2023.

## **OPEN and WELCOME**

*The Chair declared the meeting open at 4:23pm.*

## **1. ATTENDANCE and APOLOGIES**

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### **1.1 Attendance**

The Chair welcomed:

- State Councillors
- LG Professionals WA President, Ms Annie Riordan
- WALGA secretariat

Observers:

- Deputy State Councillor Cr Melissa Northcott, South East Metropolitan Zone

### **1.2 Apologies**

- The Rt. Hon. Lord Mayor Basil Zempilas

## **2. ACKNOWLEDGEMENT OF COUNTRY**

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WALGA acknowledges the Whadjuk Nyoongar People who are the Traditional Custodians of the land we meet on today and pays respects to their Elders past and present.

## **3. ANNOUNCEMENTS**

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Following the resignations of Mayor Mark Irwin and former Councillor Carl Celedin from State Council in December last year, two new State Council representatives have been elected at the most recent round of Zone meetings:

1. Cr David Lagan, City of Stirling for the North Metropolitan Zone; and
2. Mayor Patrick Hall, City of Canning for the South East Metropolitan Zone.

*The Chair extended her welcome to Cr Lagan and Mayor Hall for their first State Council meeting.*

## 4. MINUTES OF THE PREVIOUS MEETINGS

---

### 4.1 Minutes of the State Council meeting held 7 December 2022

#### RECOMMENDATION

Moved: Cr Chris Mitchell JP  
Seconded: Cr Frank Cvitan JP

That the Minutes of the WALGA State Council meeting held on [Wednesday, 7 December 2022](#) be confirmed as a true and correct records of proceedings.

#### RESOLUTION 416.1/2023

CARRIED

#### 4.1.2 Business arising from the Minutes of meeting held 7 December 2022

Nil

### 4.2 Flying Minute – WALGA Submission Aboriginal Cultural Heritage Act 2021 Co-design Process, Phase Three

#### RECOMMENDATION

Moved: Cr Doug Thompson  
Seconded: President Cr Phil Blight

That the Flying Minute – [WALGA Submission Aboriginal Cultural Heritage Act 2021 Co-design Process, Phase Three](#) be confirmed as a true and correct record of proceedings.

#### RESOLUTION 417.1/2023

CARRIED

#### 4.2.1 Business arising from the Minutes of meeting held 7 December 2022

Nil

## 5. DECLARATIONS OF INTEREST

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Pursuant to our Code of Conduct, State Councillors must declare to the Chair any potential conflict of interest they have in a matter before State Council as soon as they become aware of it.

- Cr Paul Kelly declared an interest in item 7.10, LGIS Board Tenure
- Cr Helen Sadler declared an impartiality interest in item 7.1, Proposed Advocacy Position on Constitutional Recognition of Aboriginal and Torres Strait Islander People and an impartiality interest in item 9.5, WALGA Submission on Phase Three of the Aboriginal Cultural Heritage Act 2021 Co-Design Process

## 6. EMERGING ISSUES

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Nil

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## 7. MATTERS FOR DECISION

### 7.1 Proposed Advocacy Position on Constitutional Recognition of Aboriginal and Torres Strait Islander People

*By Rachel Armstrong, Senior Policy Advisor Emergency Management*

#### WALGA RECOMMENDATION

That the following Advocacy Position be endorsed:

*WALGA supports constitutional recognition of Aboriginal and Torres Strait Islander People through the enshrining of a Voice to Parliament.*

#### COMPOSITE RECOMMENDATION

That WALGA:

1. Supports a robust and respectful national debate on constitutional recognition for Aboriginal and Torres Strait Islanders and requests the Commonwealth Government provide further details on the proposed Voice to Parliament.
2. Requests that the Commonwealth Government ensure that Local Governments and local communities across WA are meaningfully engaged with on this issue.
3. Does not take a position on Constitutional Recognition of Aboriginal and Torres Strait Islander People through the enshrining of a Voice to Parliament at this time.

*Cr Helen Sadler declared an impartiality interest in this item.*

#### ALTERNATE MOTION

Moved: Cr Helen Sadler  
Seconded: Cr Michelle Rich

That WALGA:

1. Supports respectful conversations about constitutional recognition of Aboriginal and Torres Strait Islanders and the Voice to Parliament.
2. Requests that the Commonwealth Government ensure that Local Governments and communities are kept informed on the proposal.

#### AMENDMENT

Moved: Cr John Daw  
Seconded: Cr Catherine Ehrhardt

That an additional point 3 be added as follows:

3. Supports constitutional recognition of Aboriginal and Torres Strait Islander People through the enshrining of a Voice to Parliament.

**THE AMENDMENT WAS PUT AND LOST**

*Cr Michelle Rich called for a division.*

For	Against
<ol style="list-style-type: none"> <li>1. Cr John Daw</li> <li>2. Cr Catherine Ehrhardt</li> <li>3. Mayor Ruth Butterfield</li> <li>4. Cr Helen Sadler</li> <li>5. President Cr Michelle Rich</li> <li>6. Cr Doug Thompson</li> <li>7. Mayor Logan Howlett JP</li> </ol>	<ol style="list-style-type: none"> <li>1. Cr Paul Kelly</li> <li>2. President Cr Moira Girando JP</li> <li>3. President Cr Tony Dean</li> <li>4. Mayor Patrick Hall</li> <li>5. Cr Cheryl Cowell</li> <li>6. President Cr Laurene Bonza</li> <li>7. President Cr Stephen Strange</li> <li>8. Mayor Peter Long</li> <li>9. President Cr Phil Blight</li> <li>10. Cr Chris Mitchell JP</li> <li>11. President Cr Chris Pavlovich</li> <li>12. Cr David Lagan</li> <li>13. Cr Russ Fishwick JP</li> <li>14. Cr Frank Cvitan JP</li> <li>15. Cr Les Price</li> <li>16. Mayor Carol Adams OAM</li> <li>17. Cr Ken Seymour</li> </ol>

### **THE ORIGINAL MOTION WAS PUT**

**That WALGA:**

1. **Supports respectful conversations about constitutional recognition of Aboriginal and Torres Strait Islanders and the Voice to Parliament.**
2. **Requests that the Commonwealth Government ensure that Local Governments and communities are kept informed on the proposal.**

**RESOLUTION 418.1/2023**

**CARRIED**

*Cr Michelle Rich called for a division.*

For	Against
<ol style="list-style-type: none"> <li>1. Cr Paul Kelly</li> <li>2. President Cr Moira Girando JP</li> <li>3. President Cr Tony Dean</li> <li>4. Mayor Ruth Butterfield</li> <li>5. Mayor Patrick Hall</li> <li>6. Cr Helen Sadler</li> <li>7. President Cr Cheryl Cowell</li> <li>8. President Cr Laurene Bonza</li> <li>9. President Cr Michelle Rich</li> <li>10. Mayor Peter Long</li> <li>11. President Cr Phil Blight</li> <li>12. Cr Doug Thompson</li> <li>13. Mayor Logan Howlett JP</li> <li>14. Mayor Carol Adams OAM</li> <li>15. Cr Ken Seymour</li> </ol>	<ol style="list-style-type: none"> <li>1. Cr John Daw</li> <li>2. Cr Catherine Ehrhardt</li> <li>3. President Cr Stephen Strange</li> <li>4. Cr Chris Mitchell JP</li> <li>5. President Cr Chris Pavlovich</li> <li>6. Cr David Lagan</li> <li>7. Cr Russ Fishwick JP</li> <li>8. Cr Frank Cvitan</li> <li>9. Cr Les Price</li> </ol>

## 7.2 Community Disaster Resilience Strategy Submission

*By Rachel Armstrong, Senior Policy Advisor, Emergency Management*

### WALGA RECOMMENDATION

That the submission on the draft *Western Australian Community Disaster Resilience Strategy* be endorsed.

### COMPOSITE RECOMMENDATION

Moved: President Cr Phil Blight

Seconded: President Cr Tony Dean

That the Submission on the draft Western Australian Community Disaster Resilience Strategy be endorsed, incorporating the following points:

1. Guidance on donation management during a disaster, recovery from a disaster and ongoing;
2. Additional detail on the State's role, the funding that is required and how support can be accessed;
3. Acknowledgment that the role of volunteer bush fire brigade members is focused on response, and that resilience training is better targeted to support agencies and community groups assisting with disaster recovery. Any training requirements for brigade members should be voluntary.

**RESOLUTION 419.1/2023**

**CARRIED**

### 7.3 Child Safeguarding Advocacy Position

By Vikki Barlow, Senior Policy Advisor Community

#### WALGA RECOMMENDATION

Moved: Cr Chris Mitchell JP

Seconded: Cr David Lagan

That the Child Safeguarding Advocacy Position as follows be endorsed:

#### Child Safeguarding

1. **Local Government supports:**
  - a. *the recommendations from the Royal Commission into Institutional Responses to Child Sexual Abuse 2017, in particular Recommendation 6.12 which can be achieved by Local Government implementing and embedding child safeguarding across its functions with support from Governments at the national, state and territory levels; and*
  - b. *the ten National Principles for Child Safe Organisations (Australian Humans Rights Commission).*
2. **The State Government through an Independent Oversight Body should provide financial, resourcing and capacity building support to Local Governments to implement and embed child safeguarding across its functions, through the provision of:**
  - a. *supporting materials such as template policies, procedures and guidelines;*
  - b. *consistent key messaging and resources to promote and share in venues and facilities and online;*
  - c. *examples of best practice, including case studies;*
  - d. *self-assessment tools to assist Local Government;*
  - e. *ongoing training and skills development for Local Government staff, including online training options;*
  - f. *funding for the delivery of the child safeguarding function within smaller, less well resourced (Band 3 and Band 4) Local Governments; and*
  - g. *expert officers within each region to provide support and guidance to Local Government on child safeguarding.*
3. **The Local Government sector supports Local Government participation in the State's National Redress Scheme, with full financial coverage by the State.**

**RESOLUTION 420.1/2023**

**CARRIED**



## **7.4 Submission on Draft Guideline Minimising Noise Impact from Outdoor Community Basketball Facilities**

*By Rebecca Brown, Manager, Environment and Waste*

### **WALGA RECOMMENDATION**

That the submission on the *Draft Guideline: Minimising noise impact from outdoor community basketball facilities* be endorsed.

### **COMPOSITE RECOMMENDATION**

That WALGA note that the Environment Minister has withdrawn the Draft Guideline: Minimising noise impact from outdoor community basketball facilities.

### **ALTERNATE MOTION**

Moved: President Cr Michelle Rich

Seconded: Mayor Ruth Butterfield

That WALGA:

1. Note that:
  - a. The Environment Minister has withdrawn the Draft Guideline: Minimising noise impact from outdoor community basketball.
  - b. The strategic issue is how to balance increasing urban density and infill, and consequent need for public recreation, with management of noise from active recreation in public spaces.
  - c. To address this issue requires a whole of Government approach as these considerations intersect with Local Government, Sport, Planning and Environmental Regulation.
  - d. Without a whole of Government approach, to ensure the appropriate framework and support is in place, individual Local Governments will continue to have to deal with this issue on a case by case basis.
2. Write to the Ministers for Environment, Local Government, Sport and Planning requesting the formation of a cross Government working group, including relevant representative bodies, to consider and develop solutions to balance urban density and infill, public recreation and noise management.

### **AMENDMENT**

Moved: Mayor Patrick Hall

Seconded: Mayor Carol Adams OAM

That points b, c and d be removed.

**RESOLUTION 421.1/2023**

**THE AMENDMENT WAS PUT AND CARRIED**

**THE SUBSTANTIVE MOTION NOW READS**

That WALGA:

1. Note that the Environment Minister has withdrawn the Draft Guideline: Minimising noise impact from outdoor community basketball.
2. Write to the Ministers for Environment, Local Government, Sport and Planning requesting the formation of a cross Government working group, including relevant representative bodies, to consider and develop solutions to balance urban density and infill, public recreation and noise management.

**RESOLUTION 422.1/2023**

**CARRIED**

**7.5 Main Roads Draft Roadside Advertising Policy and Application Guidelines**

*By Max Bushell, Policy Officer Road Safety and Infrastructure*

**WALGA RECOMMENDATION**

That the submission to Main Roads on its Draft Roadside Advertising Policy and Application Guidelines be endorsed.

**ALTERNATE MOTION**

Moved: Cr Helen Sadler  
Seconded: Cr Chris Mitchell JP

1. That WALGA endorse the Main Roads Draft Roadside Advertising Policy and Applications Guidelines in full; and
2. That the WALGA administration draft a submission to reflect its support.

**RESOLUTION 423.1/2023**

**CARRIED**

## **MATTERS FOR CONSIDERATION BY STATE COUNCILLORS (UNDER SEPARATE COVER)**

---

### **7.6 Best Practice Governance Review Final Report**

*By Tony Brown, Executive Director Member Services, and Tim Lane, Manager Corporate and Association Governance*

#### **WALGA RECOMMENDATION**

**That:**

- 1. The Best Practice Governance Review Stage 3 Final Report be received;**
- 2. The proposed changes to WALGA's governance structure as per the revised Model 1, detailed in the Stage 3 Final Report, be endorsed;**
- 3. Members be engaged on the detail of the model; and**
- 4. Constitutional changes be developed for consideration at the July 2023 State Council meeting.**

#### **ALTERNATE MOTION**

**Moved: Cr Les Price**

**Seconded: Cr Frank Cvitan JP**

**That:**

- 1. The Best Practice Governance Review Stage 3 Final Report be received;**
- 2. The proposed changes to WALGA's governance structure as per the revised Model 1, detailed in the Stage 3 Final Report, be noted;**
- 3. Members be engaged on the detail of the model and a Final Report be presented to the May 2023 State Council meeting for consideration;**
- 4. Any recommendation to the 2023 AGM include Option 5 as the Current Model and Option 1 as an alternative to the Current Model; and**
- 5. Subject to points 1, 2, 3 and 4 above, constitutional changes be developed for consideration by State Council.**

**RESOLUTION 424.1/2023**

**CARRIED**

## **7.7 Finance and Services Committee Minutes – 15 February 2023**

*By Tony Brown, Executive Director Member Services*

### **WALGA RECOMMENDATION**

**Moved: Cr Chris Mitchell JP**  
**Seconded: Mayor Logan Howlett**

**That the Minutes of the Finance and Services Committee meeting held on 15 February 2023 be endorsed.**

**RESOLUTION 425.1/2023**

**CARRIED**

## **7.8 Selection Committee Minutes – 23 February 2023 – CONFIDENTIAL**

*By Tim Lane, Manager Association and Corporate Governance and Chantelle O'Brien, Governance Support Officer*

### **WALGA RECOMMENDATION**

**Moved: Cr Paul Kelly**  
**Seconded: President Cr Moira Girando JP**

**That the recommendations contained in the 23 February 2023 Selection Committee Minutes be endorsed.**

**RESOLUTION 426.1/2023**

**CARRIED**

## **7.9 LGIS Board Minutes – 1 December 2022 – CONFIDENTIAL**

*By Craig Hansom, LGIS Contract Manager*

### **WALGA RECOMMENDATION**

**Moved: President Cr Chris Pavlovich**  
**Seconded: Mayor Logan Howlett JP**

**That State Council note the minutes of the LGISWA Scheme Board meeting held on 1 December 2022.**

**RESOLUTION 427.1/2023**

**CARRIED**

## **7.10 LGIS Board Tenure – CONFIDENTIAL**

*By Craig Hansom, LGIS Contract Manager*

*Cr Paul Kelly declared an interest in this item and left the meeting at 5:53pm.*

### **WALGA RECOMMENDATION**

**Moved: Mayor Logan Howlett JP**  
**Seconded: Cr Chris Mitchell JP**

**That State Council endorse the reappointment of Cr Paul Kelly as a Director of the LGIS Board for a three-year term upon the expiry of his current term.**

**RESOLUTION 428.1/2023**

**CARRIED**

*Cr Paul Kelly returned to the meeting at 5:56pm.*

## **7.11 Local Government House Trust Board of Management Minutes – 23 February 2023 – CONFIDENTIAL**

*By Tony Brown, Executive Director Member Services*

### **WALGA RECOMMENDATION**

**Moved: Cr Catherine Ehrhardt**  
**Seconded: President Cr Moira Girando JP**

**That the Minutes of the Local Government House Trust Board of Management meeting held on 23 February 2023 be noted.**

**RESOLUTION 429.1/2023**

**CARRIED**

*Cr Helen Sadler left the meeting at 6:01pm and did not return.*

## 7.12 Appointments to State Council Policy Teams and Committees

*By Nick Sloan, Chief Executive Officer*

### **WALGA RECOMMENDATION**

**Moved: Cr Frank Cvitan JP**

**Seconded: President Cr Chris Pavlovich**

**That:**

- 1. Cr David Lagan be appointed to the Governance and Organisational Services Policy Team;**
- 2. Mayor Patrick Hall be appointed to the Finance and Services Committee;**
- 3. Mayor Mark Irwin be appointed to the Metropolitan Representative position on the Local Government House Trust; and**
- 4. Mayor Patrick Hall be appointed to the Metropolitan State Councillor position on the Local Government House Trust.**

**RESOLUTION 430.1/2023**

**CARRIED**

## 8. POLICY TEAM REPORTS

---

### 8.1 Environment and Waste Policy Team Report

*Presented by Policy Team Chair, Cr Les Price*

#### **WALGA RECOMMENDATION**

**Moved: Mayor Logan Howlett JP**  
**Seconded: President Cr Moira Girando JP**

**That the matters considered by the Environment and Waste Policy Team be noted.**

**RESOLUTION 431.1/2023**

**CARRIED**

### 8.2 Governance and Organisational Services Policy Team Report

*Presented by Policy Team Chair, Cr Russ Fishwick*

#### **WALGA RECOMMENDATION**

**Moved: Cr Russ Fishwick JP**  
**Seconded: Cr Chris Mitchell JP**

**That the Governance and Organisational Services Policy Team Report be noted.**

**RESOLUTION 432.1/2023**

**CARRIED**

### 8.3 Infrastructure Policy Team Report

*Presented by Policy Team Chair, President Cr Chris Pavlovich*

#### **WALGA RECOMMENDATION**

**Moved: Mayor Logan Howlett JP**  
**Seconded: President Cr Laurene Bonza**

**That the matters considered by the Infrastructure Policy Team be noted.**

**RESOLUTION 433.1/2023**

**CARRIED**

## 8.4 People and Place Policy Team Report

*Presented by Policy Team Chair, President Cr Tony Dean*

### **WALGA RECOMMENDATION**

**Moved: President Cr Tony Dean**

**Seconded: Mayor Logan Howlett JP**

**That the matters considered by the People and Place Policy Team be noted.**

**RESOLUTION 434.1/2023**

**CARRIED**



## **9. MATTERS FOR NOTING / INFORMATION**

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### **9.1 Animal Welfare in Emergencies Grant Program Overview**

*By Cassandra Mora, Policy Officer, Emergency Management*

#### **WALGA RECOMMENDATION**

**Moved: President Cr Phil Blight**  
**Seconded: Cr Frank Cvitan JP**

**That the update on the Animal Welfare in Emergencies Grant Program be noted.**

**RESOLUTION 435.1/2023**

**CARRIED**

### **9.2 Emergency Management Update**

*By Rachel Armstrong, Senior Policy Advisor, Emergency Management*

#### **WALGA RECOMMENDATION**

**Moved: President Cr Phil Blight**  
**Seconded: Cr Frank Cvitan JP**

**That State Council note this Emergency Management update.**

**RESOLUTION 435.1/2023**

**CARRIED**

### **9.3 Local Development Plan Background Paper**

*By Coralie Claudio, Senior Policy Advisor Planning*

#### **WALGA RECOMMENDATION**

**Moved: President Cr Phil Blight**  
**Seconded: Cr Frank Cvitan JP**

**That State Council note the Local Development Plan Background Paper.**

**RESOLUTION 435.1/2023**

**CARRIED**

#### **9.4 2023-24 WALGA Federal Budget Submission**

*By Daniel Thomson, Economist*

##### **WALGA RECOMMENDATION**

**Moved: President Cr Phil Blight**  
**Seconded: Cr Frank Cvitan JP**

**That WALGA's letter in support of the Australian Local Government Association's 2023-24 Federal Budget Submission be noted.**

**RESOLUTION 435.1/2023**

**CARRIED**

#### **9.5 WALGA Submission on Phase Three of the Aboriginal Cultural Heritage Act 2021 Co-Design Process**

*By Alina Hobson, Policy Officer, Resilient Communities*

*Cr Helen Sadler had declared an interest in this item, however had already left the meeting.*

##### **WALGA RECOMMENDATION**

**Moved: President Cr Phil Blight**  
**Seconded: Cr Frank Cvitan JP**

**That the submission on Phase Three of the *Aboriginal Cultural Heritage Act 2021* Co-design Process, endorsed via Flying Minute on 23 December 2022, be noted.**

**RESOLUTION 435.1/2023**

**CARRIED**

#### **9.6 Child Care Premises Position Statement: Consultation Response**

*By Ruby Pettit, Policy Officer Planning*

##### **WALGA RECOMMENDATION**

**Moved: President Cr Phil Blight**  
**Seconded: Cr Frank Cvitan JP**

**That State Council note the consultation response to the Child Care Premises Position Statement.**

**RESOLUTION 435.1/2023**

**CARRIED**

## **9.7 Report Municipal Waste Advisory Council (MWAC)**

*By Rebecca Brown, Manager Waste and Environment*

### **WALGA RECOMMENDATION**

**Moved: President Cr Phil Blight**

**Seconded: Cr Frank Cvitan JP**

**That the resolutions of the 14 December 2022 Municipal Waste Advisory Council meeting be noted.**

**RESOLUTION 435.1/2023**

**CARRIED**

## 10. ORGANISATIONAL REPORTS

### 10.1 Key Activity Reports

#### 10.1.1 Report on Key Activities, Advocacy Portfolio

*By Narelle Cant, Executive Manager Advocacy*

##### **WALGA RECOMMENDATION**

**Moved: Mayor Carol Adams OAM**  
**Seconded: President Cr Moira Girando JP**

**That the Key Activities Report from the Advocacy Portfolio to the March 2023 State Council meeting be noted.**

**RESOLUTION 436.1/2023**

**CARRIED**

#### 10.1.2 Report on Key Activities, Infrastructure Portfolio

*By Ian Duncan, Executive Manager Infrastructure*

##### **WALGA RECOMMENDATION**

**Moved: Mayor Carol Adams OAM**  
**Seconded: President Cr Moira Girando JP**

**That the Key Activities Report from the Infrastructure Portfolio to the March 2023 State Council meeting be noted.**

**RESOLUTION 436.1/2023**

**CARRIED**

#### 10.1.3 Report on Key Activities, Member Services Portfolio

*By Tony Brown, Executive Director Member Services*

##### **WALGA RECOMMENDATION**

**Moved: Mayor Carol Adams OAM**  
**Seconded: President Cr Moira Girando JP**

**That the Key Activities Report from the Member Services Portfolio to the March 2023 State Council meeting be noted.**

**RESOLUTION 436.1/2023**

**CARRIED**

#### 10.1.4 Report on Key Activities, Policy Portfolio

*By Nicole Matthews, Executive Manager Policy*

##### **WALGA RECOMMENDATION**

**Moved: Mayor Carol Adams OAM**  
**Seconded: President Cr Moira Girando JP**

**That the Key Activities Report from the Policy Portfolio to the March 2023 State Council meeting be noted.**

**RESOLUTION 436.1/2023**

**CARRIED**

#### 10.2 President's Report

*WALGA President, Cr Karen Chappel JP*

Report previously distributed to all Zones.

##### **WALGA RECOMMENDATION**

**Moved: Mayor Carol Adams OAM**  
**Seconded: President Cr Moira Girando JP**

**That the President's Report for March 2023 be received.**

**RESOLUTION 436.1/2023**

**CARRIED**

#### 10.3 CEO's Report

*WALGA Chief Executive Officer, Nick Sloan*

##### **WALGA RECOMMENDATION**

**Moved: Mayor Carol Adams OAM**  
**Seconded: President Cr Moira Girando JP**

**That the CEO's Report for March 2023 be received.**

**RESOLUTION 436.1/2023**

**CARRIED**

## 10.4 Ex-Officio Reports

### 10.4.1 City of Perth Report

The Rt. Hon. Lord Mayor Basil Zempilas is an apology for this meeting.

### 10.4.2 LG Professional's Report

Ms Annie Riordan, President, LG Professionals WA, provided a report to the meeting.

## 11. ADDITIONAL ZONE RESOLUTIONS

### WALGA RECOMMENDATION

**Moved:** Cr Ken Seymour  
**Seconded:** President Cr Phil Blight

That the additional Zone Resolutions from the February 2023 round of Zones meetings as follows be referred to the appropriate policy area for consideration and appropriate action, noting that some may have already been referred.

**RESOLUTION 437.1/2023**

**CARRIED**

### AVON MIDLAND COUNTRY ZONE (Governance and Organisational Services Policy Team)

#### ***Encouraging community members to nominate for Council***

That the Avon-Midland Country Zone request WALGA to:

1. Investigate and identify perceived barriers against members of the public nominating for Council.
2. Identify potential opportunities and incentives to encourage more members of the public to nominate as elected members, both financial and non-financial and including the option of tax not being paid on elected member allowances.

### GOLDFIELDS ESPERANCE COUNTRY ZONE (Governance and Organisational Services Policy Team)

#### ***Local Government Reform Regulations – Superannuation for Sitting Members***

The GVROC State Councillor, Cr Laurene Bonza, to request WALGA and the State Council to advocate to the Minister for Local Government and the State Government for the Superannuation for Local Government Sitting Members to be included in Tranche One of the Local Government Act Regulation Reform process.

### SOUTH EAST METROPOLITAN ZONE (Governance and Organisational Services Policy Team)

#### ***Local Government Act Reforms – Elected Member superannuation***

The South East Metropolitan Zone request WALGA to advocate for Elected Member Superannuation to be included in the first tranche of Local Government Act reforms.

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**SOUTH METROPOLITAN ZONE (Governance and Organisational Services Policy Team)**

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***Local Government Legislative Reform***

That the South Metropolitan Zone request WALGA to advocate for Elected Member Superannuation to be included in the first tranche of Local Government Act reforms.

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**GREAT EASTERN COUNTRY ZONE (Governance and Organisational Services Policy Team)**

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***Review of Audit Process by the Office of the Auditor General***

That the Great Eastern Country Zone supports a comprehensive review, prioritised, and led by WALGA, of the audit process managed by the Office of the Auditor General.

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**NORTH METROPOLITAN ZONE (Governance and Organisational Services Policy Team)**

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***Performance of the Office of the Auditor General***

That the North Metropolitan Zone requests WALGA seek feedback from the Local Government sector regarding the performance of the Office of the Auditor General with regard the end of financial year audits, and to provide that feedback to the Premier and Minister for Local Government.

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**AVON MIDLAND COUNTRY ZONE (Infrastructure Policy Team)**

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***Heavy Haulage Cost Recovery – Charge for Road Maintenance for Extractive Industries***

That the Avon-Midland Country Zone support the South West Country Zone's resolution advocating that WALGA update the suite of User Guides and Technical Tools for Recovering the Cost of Road Wear from Heavy Haulage and investigate an extractive industry royalty for Local Government.

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**GOLDFIELDS ESPERANCE COUNTRY ZONE (Governance and Organisational Services Policy Team)**

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***Proposed Changes to Gun Laws***

That GVROC:

1. support inviting the Minister for Police, Hon Paul Papalia CSC MLA, to address the next scheduled GVROC meeting on 31 March 2023 to outline the proposed changes to gun laws.
2. GVROC Chair to write to the Premier, Minister for Police and the Police Commissioner requesting further consultation on these changes before they are implemented from 1 July 2023 to consider the following issues:
  - a. Need for exemptions as is what has happened when the Federal Government implemented a similar scheme after the Port Arthur Massacre to allow Pastoralists and farmers in the remote regions to manage the constant issue of feral pests including feral camels, wild horses, donkeys, pigs and dogs that threaten the livelihood of those operating.
  - b. Better understanding of the mental health checks required and how this will work given the shortages of qualified doctors etc in the region available to undertake these checks.
  - c. The level of funding towards the buy-back scheme, given the market costs for these guns and the numbers to be bought back outweigh the amount in the fund.
3. GVROC Chair and the GVROC State Councillor raise this issue with WALGA requesting them to advocate the above position on behalf of all regional LGAs to the State Government.

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**GOLDFIELDS ESPERANCE COUNTRY ZONE (Infrastructure Policy Team)**

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***Proposal to Seal Goldfields Highway – Wiluna to Meekatharra Road***

That the GVROC:

1. Support the Shire's of Wiluna and Meekatharra in sealing the remainder of the Goldfields Highway (Meekatharra Wiluna Rd) as a matter of priority.

2. Make representation to the State and Federal Government on behalf of the Shire's of Wiluna and Meekatharra to provide funding for the completion of the project as part of its requests for LGA Road Funding addressed at Agenda Item 10.7.
3. Include this motion and support in the next WALGA State Council Agenda.

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#### **GREAT SOUTHERN COUNTRY ZONE (Infrastructure Policy Team)**

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##### ***National Recovery and Resilience Agency***

That the Great Southern Country Zone requests WALGA to survey Local Governments to quantify the impact to Local Government of Disaster Recovery Funding Arrangements WA reimbursement delays, including for each affected Local Government the \$ value and timeframe for which reimbursements have been outstanding / delayed, and for WALGA to advocate to the Department of Fire and Emergency Services expedite resolution of this issue.

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#### **NORTHERN COUNTRY ZONE (Infrastructure Policy Team)**

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##### ***Total Fire Ban Impacts on Road Management***

That the Northern Country Zone of WALGA request WALGA to advocate to the State Government for a review of exemption conditions relevant to Road Work activities in relation to section 22C of the *Bushfires Act 1954* and Bush Fires Regulations 1954 – Reg. 24Y to 24ZG.

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#### **SOUTH EAST METROPOLITAN ZONE (Environment and Waste Policy Team)**

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##### ***Advocacy on Environmental Issues***

1. That WALGA develops a strategy to identify private land holdings within a two-four hour proximity to the metropolitan area, that may be appropriate locations to rehome displaced macropod populations.
2. That WALGA advocate for a planning instrument to be developed by the State Government that ensures a holistic strategic approach to environmental issues where development is proposed in precincts that have multiple government landowners.

## **12. DATE OF NEXT MEETING**

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The next meeting of the WALGA State Council will be a Regional meeting hosted by the South East Metropolitan Zone at the City of Armadale on **Wednesday, 3 May 2023**.

## **13. CLOSURE**

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*There being no further business the Chair declared the meeting closed at 6:23pm.*