

AGENDA



SHIRE OF MORAWA 18th September

Councillors and Senior Staff are reminded that the next Ordinary Meeting of the Morawa Shire Council will be held in the Morawa Shire Chambers, Winfield Street, Morawa on **Thursday 18th September 2014**

Ordinary Council Meeting

5.30pm



John Roberts
Chief Executive Officer
Date: 12th September 2014



WILDFLOWER COUNTRY

18th September 2014

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Ordinary Meeting 16th October, 2014

DISCLAIMER

INFORMATION FOR PUBLIC ATTENDING COUNCIL MEETINGS

PLEASE NOTE:

THE RECOMMENDATIONS CONTAINED IN THIS AGENDA ARE OFFICERS RECOMMENDATIONS ONLY AND SHOULD NOT BE ACTED UPON UNTIL COUNCIL HAS RESOLVED TO ADOPT THOSE RECOMMENDATIONS.

THE RESOLUTIONS OF COUNCIL SHOULD BE CONFIRMED BY PERUSING THE MINUTES OF THE COUNCIL MEETING AT WHICH THESE RECOMMENDATIONS WERE CONSIDERED.

MEMBERS OF THE PUBLIC SHOULD ALSO NOTE THAT THEY ACT AT THEIR OWN RISK IF THEY ENACT ANY RESOLUTION PRIOR TO RECEIVING AN OFFICIAL WRITTEN NOTIFICATION OF COUNCILS DECISION.

**JOHN ROBERTS
CHIEF EXECUTIVE OFFICER**

COUNCIL MEETING INFORMATION NOTES

1. Your Council generally handles all business at Ordinary or Special Council Meetings.
2. From time to time Council may form a Committee to examine subjects and then report to Council.
3. Generally all meetings are open to the public, however, from time to time Council will be required to deal with personal, legal and other sensitive matters. On those occasions Council will generally close that part of the meeting to the public. Every endeavour will be made to do this as the last item of business of the meeting.
4. Public Question Time. It is a requirement of the Local Government Act 1995 to allow at least fifteen (15) minutes for public question time following the opening and announcements at the beginning of the meeting. Should there be a series of questions the period can be extended at the discretion of the Chairman.

Written notice of each question should be given to the Chief Executive Officer fifteen (15) minutes prior to the commencement of the meeting. A summary of each question and response is included in the Minutes.

When a question is not able to be answered at the Council Meeting a written answer will be provided after the necessary research has been carried out. Council staff will endeavour to provide the answers prior to the next meeting of Council.

5. **Councillors** may from time to time have a financial interest in a matter before Council. Councillors must declare an interest and the extent of the interest in the matter on the Agenda. However, the Councillor can request the meeting to declare the matter **trivial, insignificant** or **in common with a significant number of electors** or **ratepayers**. The Councillor must leave the meeting whilst the matter is discussed and cannot vote unless those present agree as above.

Members of staff who have delegated authority from Council to act on certain matters, may from time to time have a financial interest in a matter on the Agenda. The member of staff must declare that interest and generally the Chairman of meeting will advise the Officer if he/she is to leave the meeting.

6. Agendas including an Information Bulletin are delivered to Councillors within the requirements of the Local Government Act 1995, ie seventy-two (72) hours prior to the advertised commencement of the meeting. Whilst late items are generally not considered there is provision on the Agenda for items of an urgent nature to be considered.

Should an elector wish to have a matter placed on the Agenda the relevant information should be forwarded to the Chief Executive Officer in time to allow the matter to be fully researched by staff. An Agenda item including a recommendation will then be submitted to Council for consideration. The Agenda closes the Monday week prior to the Council Meeting (ie ten (10) days prior to the meeting).

The Information Bulletin produced as part of the Agenda includes items of interest and information, which does not require a decision of Council.

7. Agendas for Ordinary Meetings are available in the Morawa Shire offices seventy two (72) hours prior to the meeting and the public are invited to secure a copy.
8. Agenda items submitted to Council will include a recommendation for Council consideration. Electors should not interpret and/or act on the recommendations until after they have been considered by Council. Please note the Disclaimer in the Agenda.
9. Public Question Time – Statutory Provisions – Local Government Act 1995.
 1. Time is to be allocated for questions to be raised by members of the public and responded to at:
 - (a) Every ordinary meeting of a council; and
 - (b) Such other meetings of councils or committees as may be prescribed

Procedures and the minimum time to be allocated for the asking of and responding to questions raised by members of the public at council or committee meetings are to be in accordance with regulations.

9A. Question Time for the Public at Certain Meeting - s5.24 (1) (b)

Local Government (Administration) Regulations 1996

- Reg 5 For the purpose of section 5.24(1)(b), the meetings at which time is to be allocated for questions to be raised by members of the public and responded to are:
- (a) every special meeting of a council; and
 - (b) every meeting of a committee to which the local government has delegated a power or duty.

Minimum Question Time for the Public – s5.24 (2)

- Reg 6 (1) The minimum time to be allocated for the asking of and responding to questions raised by members of the public at ordinary meetings of councils and meetings referred to in regulation 5 is fifteen (15) minutes.
- (2) Once all the questions raised by members of the public have been asked and responded to at a meeting referred to in sub regulation (1), nothing in these regulations prevents the unused part of the minimum question time period from being used for other matters.

Procedures for Question Time for the Public – s5.24 (2)

Local Government (Administration) Regulations 1996

- Reg 7 (1) Procedures for the asking of and responding to questions raised by members of the public at a meeting referred to in regulation 6 (1) are to be determined:
- (a) by the person presiding at the meeting; or
- (b) in the case where the majority of members of the council or committee present at the meeting disagree with the person presiding, by the majority of members,
- having regard to the requirements of sub regulations (2) and (3).
- (2) The time allocated to the asking and responding to questions raised by members of the public at a meeting referred to in regulation 6(1) is to precede the discussion of any matter that requires a decision to be made by the council or the committee, as the case may be.
- (3) Each member of the public who wishes to ask a question at a meeting referred to in regulation 6(1) is to be given an equal and fair opportunity to ask the question and receive a response.
- (4) Nothing in sub regulation (3) requires:
- (a) A council to answer a question that does not relate to a matter affecting the local government;
- (b) A council at a special meeting to answer a question that does not relate to the purpose of the meeting; or
- (c) A committee to answer a question that does not relate to a function of the committee.

10. Public Inspection of Unconfirmed Minutes (Reg 13)

A copy of the unconfirmed Minutes of Ordinary and Special Meetings will be available for public inspection in the Morawa Shire Offices within ten (10) working days after the Meeting.

**DECLARATION OF
FINANCIAL INTEREST FORM**

TO: THE CHIEF EXECUTIVE OFFICER

AS REQUIRED BY SECTION 5.65 OF THE LOCAL GOVERNMENT ACT 1995,

I HEREBY DISCLOSE MY INTEREST IN THE FOLLOWING MATTERS OF

THE AGENDA PAPERS FOR THE COUNCIL MEETING DATED _____

AGENDA ITEM No.	SUBJECT	NATURE OF INTEREST	MINUTE No.

DISCLOSING PERSON'S NAME: _____

SIGNATURE: _____ DATE: _____

NOTES:

1. For the purpose of the financial interest provisions you will be treated as having a financial interest in a matter if either you, or a person with whom you are closely associated, have a Direct or indirect financial interest or a proximity interest in the matter.
NB: it is important to note that under the Act you are deemed to have a financial interest in a matter if a person with you are closely associated has financial interest or proximity interest. It is not necessary that there be a financial effect on you.
2. This notice must be given to the Chief Executive Officer prior to the meeting.
3. It is the responsibility of the individual Councillor or Committee Member to disclose a Financial interest. If in doubt, seek appropriate advice.
4. A person who has disclosed an interest must not preside at the part of the meeting relating to The matter, or participate in, be present during any discussion or decision-making procedure relating to the matter unless allowed to do so under Section 5.68 or 5.69 of the Local Government Act 1995.

OFFICE USE ONLY:

1. PARTICULARS OF DECLARATION GIVEN TO MEETING
2. PARTICULARS RECORDED IN MINUTES
3. PARTICULARS RECORDED IN REGISTER.

CHIEF EXECUTIVE OFFICER _____ DATED _____

SHIRE OF MORAWA
REQUEST FOR WORKS AND SERVICES

REPORT ON REQUESTS FOR WORKS AND SERVICES REQUIRING
ATTENTION BY THE CHIEF EXECUTIVE OFFICER OR DELEGATED TO
OTHER STAFF BY THE CHIEF EXECUTIVE OFFICER FOR ACTION.

To the Chief Executive Officer,
I submit the following for consideration at the _____ meeting held

On _____ Council
Date

Chief Executive Officer

Received Date

Filed On: _____
Date

Item No:	Subject Matter	CEO Action
1.		
2.		
3.		
4.		
5.		
6.		

Councillors Name/Signature _____

Date: _____

OFFICE USE ONLY	TICK
1. Given to Chief Executive Officer	
2. Placed on Status/Information Report	
3. Action Recorded on Report	

1 Declaration of Opening

The Shire President to declare that the meeting open at 5.30 pm

1.1 Recording of Those Present

Cr K J Chappel	President
Cr D S Carslake	Deputy President
Cr D B Collins	
Cr D J Coaker	
Cr D S Agar	
Cr M J Thornton	

Mr J Roberts	Chief Executive Officer
Mr D Williams	Deputy Chief Executive Office
Mr P Buist	Principal Works Manager
Ms W Gledhill	Manager of Accounting and Finance

1.2 Recording of Apologies

Cr K P Stokes

1.3 Recording Leave of Absence Previously Approved

1.4 Welcoming of Visitors to the Meeting

1.5 Announcements by the Presiding Member without Discussion

2 Public Question Time

2.1 Response to previous public questions taken on notice

2.2 Public question time

3 Declaration of Interest

Members are to declare financial, proximity and indirect interests.

4 Confirmation of Minutes of Previous Meeting

4.1 Confirmation of Minutes

21st August 2014 – Ordinary Council Meeting

5 Public Statements, Petitions, Presentations and Approved Deputations

6 Method of Dealing with Agenda Business

7 Reports

7.1 Reports from Committees

Nil

7.2 Reports from the Chief Executive Officer

<i>Date of Meeting:</i>	18 September 2014
<i>Item No:</i>	7.2.1
<i>Subject:</i>	Status Report – August 2014
<i>Date & Author:</i>	9 September 2014 John Roberts
<i>Responsible Officer:</i>	Chief Executive Officer
<i>Applicant/Proponent:</i>	Chief Executive Officer John Roberts
<i>File Number:</i>	Various
<i>Previous minute/s &</i>	
<i>Reference:</i>	21 August 2014 (Last Update to Council)

SUMMARY

The Status Report provides an update on the progress of matters that have come before Council where a decision was made.

DECLARATION OF INTEREST

The author has no interest to declare in this report.

ATTACHMENTS

Shire of Morawa August 2014 Status Report.

BACKGROUND INFORMATION

The Status Report provides an update on the progress of matters that have come before Council where a decision was made.

OFFICER'S COMMENT

As per the Status Report

COMMUNITY CONSULTATION

As per the Status Report

COUNCILLOR CONSULTATION

As per the Status Report

STATUTORY ENVIRONMENT

Shire of Morawa Meeting Procedures Local Law 2012 (Standing Orders).

POLICY IMPLICATIONS

Not Applicable

FINANCIAL IMPLICATIONS

Not Applicable

STRATEGIC IMPLICATIONS

Not Applicable

RISK MANAGEMENT

Not Applicable

VOTING REQUIREMENT:

Simple Majority

OFFICER'S RECOMMENDATION

Council accepts the Shire of Morawa Status Report for August 2014.

MEETING	ITEM	ACTION REQUIRED	RESPONSE	OFFICER	TIME FRAME
Jun-06	10.20	Consider community options for use of existing Morawa Hospital.	<ul style="list-style-type: none"> • Hospital has been transferred to the Shire under an interim deed of arrangement through the Dept of Health until permanent transference has been completed via resolution of an outstanding native title matter. Morawa's selection as a Super Town may also offer some opportunities. TPG has suggested that old Hospital could be turned into a modern Backpacker's Hostel to service Morawa and the region. Another option is an over 55's Retirement Village or converting the site into a potential camp school for education purposes. An engineering assessment is being coordinated to clarify the condition of the building. • A scope of works is currently being prepared follow up requested on 8 May 2013. Engineer was onsite 12-06-2013 report to follow. Still waiting. • EHO sent reminder 11 November 2013 re report. • The report was received on 26 November 2013. Council advised of its contents at the Briefing Forum on 19 December 2013; • CEO and DCEO did a thorough walkthrough of the site on 6 January 2014 re the report; • CEO discussed further with Council at the Briefing Forums on 11 February 2014 and March 2014; • Council visited the site on 20 March 2014. Initial discussions followed the site visit. It is recommended that a workshop on the matter is held at an appropriate time in the future; • CEO advised at the Council meeting 17 April 2014 that he has asked for an extension of time on the "Intention to Take" order to allow Council time to consider this matter. This has now been granted. • CEO to meet with Andrew Klein District Operations Manager on 19 September 2014 to discuss maintenance and security issues. 	CEO	Dec-14

Mar-08	8.1.2	Sinosteel Midwest Corporation Ltd – Entry Statement Project (Gateway Project)	<ul style="list-style-type: none"> • DPI has offered assistance to ensure that Ministerial Directions in relation to the Rail Siding development are met. Council has agreed to undertake an internal design review to establish suitable on ground structures going forward. CYDO has been commissioned to manage this project with initial community meeting held. Review process will incorporate the main town entry statements and a new northern entry statement along the realigned Mingenew – Morawa Road. Preliminary designs were rejected by Council at September 2010 Meeting. Public tender process initiated to seek alternate design proposals has been suspended. Shire is seeking preliminary design proposals on an array of various concepts for further Council consideration. Visiting artists from Geraldton toured site on 15th March 2011. Preliminary concept designs rejected by Council. Council Working Group established and met to identify a way forward to further the concept design process. Landscape adviser identified and visitation to site occurred on 29th November 2011 with a following submission. TPG have provided a proposal to provide a scoping design role under the Morawa Super Town Project. • Council sub-committee and SMC representative met with principal consultants in Perth on 27th February 2012. Initial design proposal received and on site meeting held on 7th May 2012. Further design received for Council consideration. • Informal discussion held between ACEO and Scott Whitehead (SMC) – June 2013? Topics included: <ul style="list-style-type: none"> ○ Gateway project; ○ Future fund; ○ Radio tower • Options now required to address status of this project: <ul style="list-style-type: none"> ○ CEO (Sean Fletcher) met with Scott Whitehead on 20 December 2013 and had a further meeting with SMC Legal Advisor Stuart Griffiths on 22 January 2014; ○ Discussions highlighted that SMC is willing to allocate \$100,000 to the project or this level of funding to another town based project; ○ Council informed of status at the Briefing Forum on 11 February 2014. • The former CEO suggested to Council at the February Council meeting that perhaps it was time to revisit the Gateway Project. Council suggested that this should be done at the Briefing Forum regarding the Old Morawa Hospital. Some preliminary discussion was had on 20 March 2014. • SP, CEO & Stuart Griffiths (SMC) met on 17 July 2014 to discuss the Gateway Project and the future fund.. SMC stated 	CEO / CYDO	Dec-13
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			that the \$100,000 allocation was not tied to the Gateway Project. It was suggested it could be used for community benefit infrastructure such as a childrens playground.		
Oct-09	8.1.2	Morawa Sports Ground Amenities Upgrade	<ul style="list-style-type: none"> • Official opening held 9 December 2013 with over 85 persons in attendance and three members of parliament including the Minister for Sport. • Council resolved at the November 2013 OCM that further designs and costings were required regarding the roof over the patio area. Four designs were received early March but failed to address the area over the canteen area were returned for correction. Final designs and quotes were received 4 April 2014: <ul style="list-style-type: none"> ○ Designs and costs to be discussed at the Briefing Session on 15 May 2014. Funding not available. • Works regarding the playground are completed with the fence installed 29 April 2014 and shade sail installed 5 May 2014: • Councillors were given the opportunity on 20 February 2014 to review the Pavilion and discuss suggestions regarding the hanging, display and storing of the sporting clubs honour boards and memorabilia. A discussion with the clubs was held on 26 March 2014 regarding the placement of the honour boards and memorabilia within the Pavilion: <ul style="list-style-type: none"> ○ CEO to seek costs from Shire of Irwin regarding the mobile display cabinets; 	CEO	Oct-13

			<ul style="list-style-type: none"> ○ Clubs still sorting out honour boards and memorabilia. Following a meeting with club presidents an agreement was reached ensuring the honour boards would be installed in August 2014. ● BBQ now installed and operational. Override switch installed. ● CCTV equipment installed and operational., awaiting an electrical point to be installed. ● Other rectifications include: <ul style="list-style-type: none"> ○ Kitchen door window - completed; ○ Repairs to toilet holders - completed; ○ Correction to sensor in Ladies Changeroom - completed; ○ Hand basin in Ladies Changeroom is affected by distance from the hot water system – pressure issue. A quote has been received to improve the pressure. The quote of \$44k is prohibitive. This not a problem during the winter months as watering of the grounds not required (watering reduces water pressure). ○ Airconditioning controllers – Ladies Changeroom changed to manual control; ○ Mirror installed in Ladies Changeroom; ○ Seals installed on roller doors. 		
Feb-10	8.2.2	Morawa Perenjori Trail Master Plan	<ul style="list-style-type: none"> ● Initiate action to source grant funds to assist with development of Morawa Perenjori Trail Master Plan. R4R grant application lodged with the MWDC has been unsuccessful. Further grant funding options are being pursued. Approval for part funding for the Bush trial project has been received (\$65,000). Further funding for other projects is being sought from Lotteries West. A report was prepared for the August 2013 meeting for Council's consideration. Outcome was to defer project until Council's contribution could be budgeted. ● Second application seeking \$65,000 was submitted in February 2013. There has been a delay due to State Elections in assessment of the application. Notification on the outcome of this application is expected January 2014; ● Notified 5 March 2014 that the above application was unsuccessful; ● The DCEO suggested on 20 March 2014 that perhaps there was an opportunity to combine the approved funding to the Gateway project. See Gateway Project comments. 	CEO	Dec-12

Jul-10	8.1.3	Heavy Industrial Land 10781 Stage 2	<ul style="list-style-type: none"> • Commence with heavy industrial land subdivision stage 2 at Lot 10781 Morawa – Yalgoo Road in accordance with Council resolution. Awaiting resolution of future access to ‘Club Road’ which will impact on the final lots to be made available. LandCorp has confirmed its interest and intent to develop the site into a new Industrial Estate for Morawa. Joint stakeholder meeting scheduled for 7th February 2011. One landholder has indicated a preference to returning the block to the Shire and another landholder has expressed an interest in developing the site. The latter has received Council approval to a proposed land development plan, but has not met timeframe requirements as required under contractual agreement. LandCorp land development application also received and adopted as a preferred plan by Council. WAPC currently considering subdivision application. • Stage 1 – Clearing: <ul style="list-style-type: none"> ○ Landcorp Board met in October 2013 regarding the high cost of this project and has approved Stage 1 of a three stage program. (This will include Club Rd, clearing of the access roads and land to the subdivision). Work started 3 March 2014 and is completed; • Stage 2 – Headworks: <ul style="list-style-type: none"> ○ Will be funded by Landcorp. Approval to finalise funding will not occur until November 2014 • Stage 3 – Installation of Roadways: <ul style="list-style-type: none"> ○ Funded by Landcorp with work to be done by Shire. Discussions have been held to explore the possibility of utilising surplus funds from the Town Centre projects when projects are complete in January 2015. 	DCEO	Dec-12
Jul-10	Urgent Business	Club Road Access	<ul style="list-style-type: none"> • A cost estimate has been received to construct a new thoroughfare to the east of ‘Club Road’. WNR has also issued advice offering a 5 year lease to the Shire of Morawa for continued access to ‘Club Road’. During the lease term, it is proposed that both parties agree to work together as a means of jointly resolving future access or otherwise to Club Road at the completion of the 5 year term. Club road has now been included as part of the Industrial subdivision process. • Department of Environment and Regulation permits approved end of December 2013. • Landcorp has recommended local contractor to assist with the clearing. This work ties in with Stage 1 of Heavy Industrial Land <p><u>Note:</u> The progress on this project is now subject to the Industrial Sub-division outcomes. See previous item.</p>	CEO	Dec-13

Dec-10	8.3.4	Karara Mining Ltd Regional Community Trust	<ul style="list-style-type: none"> • Enter into discussions and negotiate a Regional Community Trust for Morawa, Perenjori, Three Springs and Mingenew with Karara Mining Ltd. • Met with Karara on 17 July 2014. SMC have offered prepare a draft trust document for the Shire. 	CEO	Feb-13
Jun-11	8.2.1	Climate Change Risk Assessment & Adaptation Action Plan	<ul style="list-style-type: none"> • Implement adaptation action plan strategies rated 'extreme' and 'high' as budgetary and human resources permit. • Consideration required to start funding actions in 2014/15 	CEO	Jun-13
Dec-11	8.2.6	Morawa Skate Park	<ul style="list-style-type: none"> • The major work on the Skate Park has been completed • Remaining minor works include: <ul style="list-style-type: none"> ○ Shade sail – an allocation included in the 14/15 budget, subject to grant funding. ○ Lighting – an allocation included in the 14/15 budget, subject to grant funding. 	CYDO	Dec-12
Feb-12	8.2.1	Shire of Morawa Asset Management Plan	<ul style="list-style-type: none"> • A consultant to be provided by the Department of Local Government with the Shire of Morawa Asset Management Plan. The consultant will be provided at no cost to the Shire. • Fair value calculations regarding assets nearing completion: <ul style="list-style-type: none"> ○ Greenfields to undertake FV of Infrastructure Assets. ○ Morrison Low will then update the Asset Management Plan to reflect calculations. Allocation in 14/15 budget. 	CEO	Dec-12
Apr-13	8.2.2	Regional Mobile Tower Coverage	<ul style="list-style-type: none"> • DRD confirmed on 26 February 2014 that the \$1M from the CLGF-R component was approved by Cabinet and issued the FAA at the same time. Minister Redman made this announcement on 7 March 2014. • In the interim, the CEO advised DRD (Meegan Babe – Project Officer) on 6 March 2014 that the project commencement date and access to funding is subject to endorsement by the MWDC Board re MWIP funding, which in turn is still subject to final approval by Cabinet. • The MWDC Board met on 28 February 2014 to discuss the project. CEO asked for feedback on 6 March 2014 regarding the outcome of the meeting. • The CEO and Project Officer also made a submission to the Commonwealth Government's \$100M Mobile Coverage Programme and have listed Merkanooka and Morawa East High as areas requiring a base station. The President based on comments made by some councillors at the Council meeting on 20 February 2014 suggested they contact the CEO on other potential locations. The CEO also asked for this information in the Councillor update issued on 28 February 2014 including whether Merkanooka North and Canna/Gutha North East was 	CEO	Jun-30

			<p>suitable;</p> <ul style="list-style-type: none"> • In an email to councillors on 19 March 2014, the author advised that the MWDC Board did not support the project. In short, the letter from the MWDC stated that funding from the Mid West Investment Plan to the seven sites is not supported (worth about \$2.2M) as: <ul style="list-style-type: none"> ○ The MWDC is continuing to work with the State Government regarding the implementation of RMCP Round 2 and that three of the seven sites have been included on the initial draft list of priority sites for the Mid West (Arrino, Latham and Yandanooka); ○ Suggests the shires fund the other four towers themselves (for Morawa this means funding both towers – Merkanooka and Morawa East). • The letter was also sent to the participating member shire presidents. • As discussed at a session with councillors on 20 March 2014: <ul style="list-style-type: none"> ○ In Morawa’s case, there is not the capacity to fund the two towers (the expected cost is in the order of \$2M). As a result, it is highly doubtful that this project will now proceed and leaves the recently awarded \$1M from the County Local Government Fund (CLGF) Regional component to this project at a loose end; ○ Reallocate the \$1M CLGF – Regional component funding to another Morawa project that is regional in nature. In essence, the Shire of Morawa is entitled to the total allocation of this funding to a regional project due to the other shires already benefitting from earlier allocations out of the CLGF – Regional component; ○ The Shire President advised that she has spoken to Shane Love MLA on 19 March 2014 to advocate further on this matter re the MWDC and funding from the MWIP. The author also then provided supporting information to Mr Love; ○ In response, councillors suggested that the \$1M CLGF – R was allocated to the Morawa Airport project. The Shire President indicated that the other shires will need to agree. • On 1 April 2014 Megan from DRD contacted the author regarding whether the funds will be spent this financial year or next financial year. The author commented that the funds will be spent next financial year. Accordingly, Megan advised that the funds will be available from 1 July 2014 once the Shire needs this funding. • The CEO has advised the other CEOs that they need to meet to discuss the possibility of reallocating the \$1M CLGF – R 		
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			<p>funds to a Morawa project that is of regional benefit. He has also had the opportunity to have preliminary discussions with the CEOs of Three Springs and Mingenew and mention that the upgrade of the Morawa Airport meets the funding requirements.</p> <ul style="list-style-type: none"> • Letter of Support received from the Shire of Mingenew 29 April 2014. • Business Plan completed and is being reviewed by Shire staff. • <p>Note: The 2013/14 Budget contained an additional \$250,000 for electrical works</p>		
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Council Resolutions for Actioning or Attention Completed

	Chief Executive Officer				
Feb 2014	7.2.6.1	Strategic Plan Update and Progress Report	<p>Put forward for 2014/15 Budget consideration the requirements of Regulation 17 regarding risk management:</p> <ul style="list-style-type: none"> ▪ CEO attended LGMA briefing session on 28 February 2014 regarding the requirements of Regulation 17; ▪ Quote received from LGIS to undertake this project on a group basis: Mingenew, Carnamah, Coorow, Morawa and Perenjori. ▪ Cost will be \$5,856. ▪ Project has been completed. Report to Council in October 2014.. 	CEO	Completed
Feb 2014	7.2.6.2	Management of Morawa Community Care Units	This matter is now handled by the Morawa Community Aged Care Committee. Next committee meeting 16 September 2014.	CEO	Completed
Mar 2014	12.1.1	Proposal to Reallocate Solar Thermal Feasibility Funding (\$500,000)	<ul style="list-style-type: none"> • Letter requesting transfer of \$500,000 to the upgrade of the Morawa Airport issued 2 April 2014; • This matter replaces the previous item on this matter (Western Power – September 2007) • Business Plan completed and is being reviewed by Shire staff. • 	CEO	In Progress
	Deputy Chief Executive Officer				
Apr 2014	7.2.5.1	Agreement to Perform Works Level Crossing Upgrade Brookfield Rail – Shire of Morawa	<ul style="list-style-type: none"> • Document executed 17 April 2014. • Document re-executed 30 April 2014 and sent registered post 5 May 2014 	DCEO	Completed

	Manager Accounting & Finance				
	Nil			MAF	
	Project Officer				
	7.2.4.2	Morawa Freight Heavy haulage Road main Road Acquisition of Portion of Lot 454 Winfield Street Morawa	Also refer Status Update 8.2.1 April 13.	PO	In Progress
Apr 2014	7.2.4.1	Proposed Amendment No. 3 to Local Planning Scheme No. 2 (Omnibus Scheme Amendment)	<ul style="list-style-type: none"> Matter was deferred at the April 2014 meeting pending further information; To be presented to the 19 June 2014 OCM Period of advertising seeking submissions closed 7 July 2014. No submissions received. 	PO	In Progress
	Community Youth Development Officer			CYDO	
	Nil				

Legend

1. Text in red indicates current action.
2. Table items shaded in yellow refer to long outstanding items (generally six months or more).
3. Table items in green refer to matters within the last six months.

Date of Meeting:	18 th September 2014
Item No:	7.2.3.1
Subject:	Volunteers Appreciation Function Policy
Date & Author:	10 September; Sally Hoad, CYDO
Responsible Officer:	Sally Hoad CYDO
Applicant/Proponent:	
File Number:	
Previous minute/s & Reference:	May and September 2013 Council Meeting Minutes

SUMMARY

The purpose of this report is for Council to approve the changes to the Morawa Volunteers Appreciation Function policy so that these changes can be implemented effective immediately.

DECLARATION OF INTEREST

ATTACHMENTS

Morawa Volunteers Appreciation Function Policy – showing tracked changes

BACKGROUND INFORMATION

Council resolved at the May 2013 meeting;

COUNCIL RESOLUTION

Moved: Cr KP Stokes

Seconded: Cr DS Agar

Council resolve to adopt the Morawa Volunteers Appreciation Function Policy so that it can be included into the Shire of Morawa Policy Manual and implemented immediately.

Whilst organising the 2013 event, it was brought to the attention of the CYDO that the Meals on Wheels Volunteers needed to be added to the invite list.

The CYDO would like to make this small change to the policy to allow an invite to be sent to Meals on Wheels volunteers for this year's function.

The CYDO has arranged for the event to take place at the Morawa Golf and Bowling Club, on Thursday 16th October to follow the ordinary meeting of Council. The time of the function has been set to start at 6.30pm, this meaning that the Council may need to agree to hold an early Council meeting to be finished in time for the function.

The function will be a casual BBQ/sun downer type function where guests will be invited to enjoy a free BBQ dinner and light refreshments to thank them for their time devoted to the community over the past 12 months. It is requested that those Councillors who are available on the night will assist to cook the BBQ for the volunteers.

OFFICER'S COMMENT

The CYDO would like to invite Council to review the changes to the attached document; Morawa Volunteer Appreciation Function Policy, and provide any final feedback before the invites are distributed to attendees.

COMMUNITY CONSULTATION

Positive feedback was received from the community following the 2013 Volunteers Appreciation Function.

COUNCILLOR CONSULTATION

Nil

STATUTORY ENVIRONMENT

Local Government Act 1995

POLICY IMPLICATIONS

Morawa Volunteers Appreciation Function Policy

FINANCIAL IMPLICATIONS

A sum of \$3,000 has been included into the 14/15 budget to cover the cost of the event. The budget for the event will be reviewed each year in conjunction with the annual budget.

STRATEGIC IMPLICATIONS

Nil

RISK MANAGEMENT

Without Council's approval of the policy, the new changes cannot be made to the policy.

VOTING REQUIREMENT:

Absolute Majority

OFFICER'S RECOMMENDATION

It is recommended that:-

- 1. Council resolve to change the time of the October Council Meeting to allow Councillors to be in attendance at the Volunteers Appreciation Function at 6.30pm.**
- 2. Council approve the changes to the Morawa Volunteers Appreciation Function policy.**

APPRECIATION FUNCTION – MORAWA VOLUNTEERS

In recognition for the valuable contribution made by volunteers in the Morawa community the Shire agree to hold an annual event to thank those volunteers for the giving of their time.

The event will be on the third Thursday of October each year to follow the Ordinary Meeting of the Council.

The event will consist of a Sundowner / BBQ function which will be held at a location within the town. The event budget will be \$3000 (to be reviewed each year in conjunction with the Annual Budget). The funds will cover the cost of food, drinks and entertainment.

The volunteer community groups invited to attend the function shall be those listed below:-

- FESA
- SES
- St John Ambulance
- Tourist Centre
- RSL
- CWA
- Red Cross
- Lions Club
- Historical Society
- Hospital Auxiliary
- Northern Districts Community Support Group
- Op Shop
- [Morawa Meals on Wheels](#)
- And any general volunteers at the discretion of the President and CEO.

The Community Youth Development Officer will confer with the President and CEO on the event arrangements in August of each year.

Date of Meeting:	18 th September 2014
Item No:	7.2.5.1
Subject:	Cavenagh Transport Pty Ltd Restricted Access Vehicle (RAV) Network Permit Shire of Morawa
Proponent:	Deputy Chief Executive Officer
Signature of Officer:	
File Number:	ADM 0287
Previous minutes	Included in report

INTRODUCTION

Cavenagh Transport Pty Ltd has approached Council for a Restricted Access Vehicle (RAV) short triple road train approval to enable trailer combinations up to 36.5 metres to operate on a section of local roads **during the following year** in the Shire of Morawa. The approval sought is for cartage to local farmers for grain, super and lime-sand. The roads are currently listed as part of the Shire of Morawa Local Road RAV 2/3 network and network 7.

The section of local roads requested;

- The commencement of the Morawa Yalgoo road at the Morawa –Mullewa road to the laydown area at Location 7806 Lot 9851 Morawa Yalgoo Road near the Yalgoo Morawa Road Rail Crossing. This section is under control of the Shire of Morawa
- Junction of the Mullewa Wubin Road/Mingenew-Morawa Road to the Co-operative bulk handling set down area. This section is now under control of Mainroads Western Australia (WA) but until Council is advised otherwise approved above a RAV 2/3 network through town still requires Council approval.

The request is to permit travel to the sites for hooking up and unhooking trailer combinations, which will enable lower network operations to operate from the sites for continued cartage to local farmers as required by the Mainroads Western Australia (WA) network framework on Shire of Morawa local roads.

DECLARATION OF INTEREST

Nil

ATTACHMENTS

Information provided by Cavenagh Transport Pty Ltd requesting approval to transport.

Map of Site locations

Letter of approval from Land owner

BACKGROUND INFORMATION

Under Main Roads Western Australia (WA) RAV networks conditions, there is a need to seek approval by certain RAV users to travel on roads controlled by Council.

Main Roads WA in consultation with the Shire of Morawa have classified the majority of local roads and low volume roads in the Shire as a RAV 2/3 network. The network allows for RAV 3 to carry a mass of eighty four (84) tonnes with a length of twenty seven point five (27.5m) metres and a height of four point six (4.6m) metres. RAV 2 classification is lower in weight and in some cases shorter in length.

Main Roads WA website provides information regarding the Class 2/3 RAV network publication Morawa Shire LG511 Audit dated 12 March 2009.

Main Roads WA has also provided the following feedback regarding RAV vehicles on Shire of Morawa Local Road RAV 2/3 network as is provided below.

The road design requirements for RAV 3 and RAV 4 are the same. They have the same approved maximum length and the same number of axle groups.

If Morawa Shire requests an upgrade, a route assessment would be undertaken and the roads could then be added to the RAV network 4 Road Tables, however the roads are not designed for continual use by larger RAV networks.

Council at a meeting in April 2009 provided the following:-

COUNCIL RESOLUTION

- 1. Council endorse the provided Main Roads Western Australia Restricted Access Vehicles Class 2/3 RAV network publication Morawa Shire LG511 audit dated 12 March 2009 and advise Main Roads of the following:-*
- 2. Council will consider approving addition Restricted Access Vehicle Class 2/3 usage during grain harvest subject to:-*
- 3. The Chief Executive Officer having delegated authority to approve (with consultation of the Principal Works Supervisor) applications for permit type loads on roads in the Shire of Morawa not detailed on the provided Main Roads Restricted Access Vehicles Class 2/3 RAV network publication Morawa Shire LG511 audit dated 12 March 2009, subject to the following Shire of Morawa standard conditions being adhered to:-*

Standard Conditions of Use:

- a) Maximum speed unsealed roads 70kms/hr or 10kms/hr less than designated signage*

- b) *Maximum speed sealed roads 90kms/hr or 10kms/hr less than designated signage*
 - c) *Maximum speed of 40kms/hr in built up areas including the Morawa Townsite*
 - d) *Only approved routes will be permitted in the Morawa Townsite*
 - e) *Reduce speed to 60kms/hr and moving over to give way to oncoming traffic*
 - f) *Headlights on at all times*
 - g) *Removing dust from tyres rims when entering sealed roads*
 - h) *Compliance with maximum gross weight limits*
 - i) *Vehicle length not to exceed 36.5 metres*
 - j) *No operation after a heavy rain fall event*
 - k) *No operation during school bus routes drop off and pick up times*
 - l) *Signage warning of oversized vehicle be in operation are placed at entry and egress points unless already in place*
 - m) *Vehicle to be operated as required by the Mains Roads Class 2/3 RAV permit*
 - n) *Entries to properties being serviced by the permit holder must be constructed for safety and to prevent damage to sealed edges and road verges. Approval may be withdrawn if damage occurs and is not repaired to the satisfaction of the Council's representative.*
4. *Council advises Mains Roads Western Australia of the concerns regarding the unsafe status of the Wubin Mullewa Rd for all users.*

CARRIED
7-0

At the March 2012 meeting of Council the following was resolved:-

COUNCIL RESOLUTION

1. *The application by H A Fabling & Co for Restricted Access Vehicle (RAV) 4 approval to enable a RAV 4 combination to travel along Fabling Road is approved.*

CARRIED
7/0

Reason for Deviation from officer's recommendation

It was Council's opinion that these vehicles should be permitted to use local roads with consideration being given to upgrading our local road network to accommodate the RAV 4 rating.

At the June 2012 meeting of Council the following was resolved;

COUNCIL RESOLUTION

Moved: Cr G R North

Seconded: Cr D S Carslake

That:-

1. *The application by Cavenagh Transport Pty Ltd for Restricted Access Vehicle to operate continually as per Mains Roads WA permits to enable combinations greater than 27.5 on local roads is denied.*
2. *Cavenagh Transport Pty Ltd is advised greater length combinations may be permitted during harvest with Council approval.*

CARRIED
7/0

Council at the September 2013 meeting resolved

'Council approve the application from Walstow Nominees to operate a road train up to 36.5 metres under the category of network7 (B-double and dog) on the following roads in the Shire of Morawa:-'

The approval was subject to a number of conditions which included a restricted time frame of road use during the harvest period only

OFFICER'S COMMENT

Previous consultation with Mainroads Western Australia provided a further condition to permit approval subject to conditions set by Council to include;- *'condition CA07 All operators must carry written approval from the Local Government authority permitting use of the roads.'*

The Shire of Morawa local road network (before increased mining activity) has been subject to low level usage with the exception of harvest.

Conditions for low volume road use for harvest are provided above.

Road usage is on the increase due to various activities in the region. The activities include Extractive Industries, Agricultural, Mine ore cartage, mining construction works (inclusive of supporting infrastructure) and road network upgrades.

Increased activities impact on the Council's resources being able to maintain certain roads to a level of access and safety required and detailed in the Main Roads Heavy Vehicle Operations document *'GUIDELINES FOR ASSESSING THE SUITABILITY OF ROUTES FOR RESTRICTED ACCESS VEHICLES'*.

By permitting this application, even with conditions, places the Shire of Morawa in a position both in terms of probable increased maintenance costs and creating a

precedent for others to potentially follow. This request seeks an approval which is both inside and outside of the grain harvest period. The section under control of the Shire is dual lane and well maintained. Both sites have clear line of site for accessing and leaving the site.

COMMUNITY CONSULTATION

Nil

COUNCILLOR CONSULTATION

Nil

STATUTORY ENVIRONMENT

Local Government Act 1995
Main Roads Act 1930

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS

Council's review of the process for issuing RAV permits provides part of an asset review for use of road infrastructure in the Shire.

RISK MANAGEMENT

An approval of RAV network permits provides the Shire with consultation and a due diligence process for road users in the Shire of Morawa. Without the process Council's road network assets could become unsafe and unmanageable for current resources. There are inherent risks to the Shire in approving this request. The main risk relates to increased road maintenance costs and the other is setting a precedent for other similar applications to follow.

The Shire of Morawa local road network has been audited and rated. Local roads are rated as a local volume RAV 2/3 roads. The requested use seeks to permit for up to RAV 7 combinations.

VOTING REQUIREMENT

Simple Majority

OFFICER'S RECOMMENDATION

It is recommended:-

Council approve the application from Cavenagh Transport Pty Ltd to operate a Restricted Access Vehicle (RAV) short triple road train to enable trailer combinations up to 36.5 metres to operate on the following sections of local roads detailed below in the Shire of Morawa.

- The commencement of the Morawa Yalgoo road at the Morawa –Mullewa road to the laydown area at Location 7806 Lot 9851 Morawa Yalgoo Road near the Yalgoo Morawa Road Rail Crossing.
- Junction of the Mullewa Wubin Road/Mingenew-Morawa Road to the Co-operative bulk handling set down area.

The approval is for one year only commencing 1st October 2014 subject to:-

Standard Conditions of Use:

- o) Maximum speed unsealed roads 60kms/hr or 10kms/hr less than designated signage*
- p) Maximum speed sealed roads 90kms/hr or 10kms/hr less than designated signage*
- q) Maximum speed of 40kms/hr in built up areas including the Morawa Townsite*
- r) Only approved routes will be permitted in the Morawa Townsite*
- s) Reduce speed to 60kms/hr and moving over to give way to oncoming traffic*
- t) Headlights on at all times*
- u) Removing dust from tyres rims when entering sealed roads*
- v) Compliance with maximum gross weight limits*
- w) Vehicle length not to exceed 36.5 metres*
- x) No operation after a heavy rain fall event*
- y) No operation during school bus routes drop off and pick up times*
- z) Signage warning of oversized vehicle be in operation are placed at entry and egress points unless already in place*
- aa) Vehicle to be operated as required by the Mains Roads Class 2/3 RAV permit*
- bb) Entries to properties being serviced by the permit holder must be constructed for safety and to prevent damage to sealed edges and*

road verges. Approval may be withdrawn if damage occurs and is not repaired to the satisfaction of the Council's representative.

Condition CA07 All operators must carry written approval from the Local Government authority permitting use of the roads

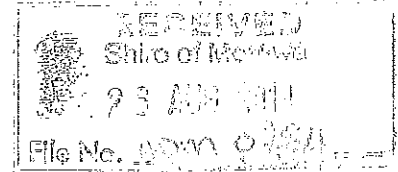
Further applications may be considered subject to an assessment of the Shire road conditions at the expiry of the one year completion on 30 September 2015.

The Applicant must seek Main roads Western Australia Approval for all RAV network permits

Cavenagh Transport Pty Ltd.
Po Box 377
Morawa W.A. 6623
Ph: 0438069188
cavenaghtsp@bigpond.com
ACN 109 550 024

Att: Bernie Millar, Rob Gillis
Main Roads Geraldton Western Australia

Att: Dave Williams
Morowa Shire,



Further to our previous discussions and approvals with you in the past regarding operating a 36.5 mtr a/b triple road train(RAV class 7) on your shire roads, I am writing to apply to use Shire Roads/Main roads listed below during the follow year for cartage to and from local farmers, for grain, super and limesand. As a 36.5 mtr short triple road train. Travel will be from these points to CBH Geraldton, Mingenew, Super from Geraldton to these points, and lime sand from Dongera to these points.

Morawa-Yalgoo rd from the Morawa Mullewa road to laydown pad just over the Karara railway line on the western side of the Morawa Yalgoo rd for the purpose of hooking up and unhooking, loading grain(at Grant Chadwicks property)(laydown area is just over railwayline on lhs before old Mullewa rd easily accessed by wide entrance)

Mullewa Wubin rd from the junction of Morawa Mingenew rd to the CBH Morawa bulking only, for the Purpose of hooking up and unhooking, in a safe manner instead of the side of the road north of town.

These are only slight extentions on current 36.5 mtr RAV class 7 routes Which I wish to use With a SHORT TRIPPLE as a safer option for hook up/unhook locations .

I am quite happy to operate under conditions such as the following...

- o Maximum speed through Morawa town site 30 kms per hr
- o Maximum speed limit on unsealed roads of 60 kms hr.
- o Maximum speed limit on sealed roads of 90 kms hr.
- o Reduction in speed to 40 kms hr in built up areas or housing next to roadways.(eg keeping dust to a minimum.
- o Headlights on at all times.
- o All travel abiding by Main roads WA Permits and RAV conditions
- o Removing dust from truck tyres/rims when entering sealed roads off dirt roads
- o Maintaining maximum Gross weights within legal limits as per MRWA/ CBH rules.(eg legal permitted weights)
- o Maximum length of unit not to exceed 36.5 mtrs.
- o No operations in wet conditions.(eg after a reasonable shower of rain)
- o No operations Between 11 pm and 6 am on shire roads
- o Any other listed MRWA/Shire conditions

Sand & Surface
Season & hour 23rd

"C" Train only

Spoke with John
Cavenagh for 12 months

*No operations on school bus routes in pick up Drop off times. Please supply a list of above.

- o Hazard/rotating beacons to be used if unit has to stop on road for any reason, and driver will use high visibility clothing

The following is a list of truck details for this application.

2012 Mack Superliner prime mover rego MO 3603 gvm 131tn

2014 Freightmaster 28ft tri axle tipper rego MO 7651 Currently being built in SA (replacing 30ft same)

1996 CWT bogie dolly rego MO 7650

1996 CWT bogie chassi tipper rego MO 7654

2008 T S E bogie dolly rego MO 7652

1994 Hamelex tri axle TOA tipper rego MO 7653

I hope this criteria is acceptable for operations in your shire, all equipment is in good to excellent mechanical order and available for inspection upon request. A copy of current Permit is attached and I am available for consultation on 0438069188 anytime.

Regards John Cavenagh



Director Cavenagh Transport Pty Ltd.

25/08/2014



Heavy Vehicle Operations
525 Great Eastern Highway
Redcliffe WA 6104

Telephone: 138 436 Facsimile: +61(08)9475-8455
Website:

<http://www.mainroads.wa.gov.au/UsingRoads/HeavyVehicles>
Email: permit.applications@mainroads.wa.gov.au

Operator No: 03076

Operator: CAVENAGH TRANSPORT PTY LTD

Address: PO BOX 377
MORAWA WA 6623

Permit Number: 5621386

Status: Approved
Valid from: 27/02/2014 To: 26/02/2017
Details as at: 27/02/2014 5:12:51 PM
Date issued: 27/02/2014 05:12 PM
Amended:
Issued by: c4449

Contact Details:

Tel: 0898241144
Mob: 0427069188
Fax: 0898241144
Email: cavenaghtsp@bigpond.com

Short Triple Road Train Period Permit - 36 months

Permit Costs:

	Total (\$) (incl GST)	GST (\$)	Payment Reference	Payment Method	Date Paid
Total Permit Costs	50.00	0.00			
Total Paid To Date	50.00	0.00			
Permit Fee	50.00	0.00	201402270095	Credit Card	27/2/2014

Primary Vehicle Details:

State: WA Make: MACK
Rego: MO3603 Model: SUPERLINER
Vin/Chassis: 6FMT14H37CD803679 Body Type: PRIME MOVER Owner: CAVENAGH TRANSPORT PTY LTD

Additional Vehicle Details:

Any suitably rated trailer that is applicable to this permit.

Specific Conditions

1 EXEMPTION

Vehicles operating under this permit are NOT exempt from any provisions of the Road Traffic (Vehicle Standards) Regulations 2002.

APPLICATION

1. This permit only applies to vehicles specified in Clause 1 of the 'Short Triple Road Train Period Permit Operating Conditions', which form part of this permit.
2. If the vehicle combination is found to be operating in breach of these operating conditions, this permit may be suspended or revoked.
3. This period permit cannot be used in conjunction with any other Restricted Access Vehicle permit or approval.

OPERATING CONDITIONS

This permit is issued, exempting a vehicle from the provision listed above, subject to the conditions set out in the 'Short Triple Road Train Period Permit Operating Conditions', issued with and forming part of this permit.

The 'Short Triple Road Train Period Permit Operating Conditions' are available on the Main Roads WA website - www.mainroads.wa.gov.au or from Main Roads Heavy Vehicle Operations.

ROUTES

Refer to the Approved Roads section in the 'Short Triple Road Train Period Permit Operating Conditions'.

2 NOTE: The Operating Conditions are conditions on the 'Exemptions' provided by this permit. If a vehicle is not exempt from a provision of any relevant legislation, the vehicle must comply with the relevant legislation in addition to the Operating Conditions.

DEO

KOOLANOOKA FARMS

PO BOX 12 MORAWA 6623

ABN 13419157986

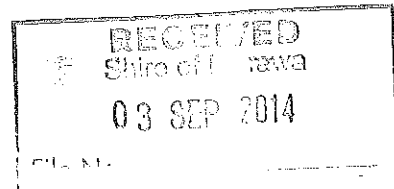
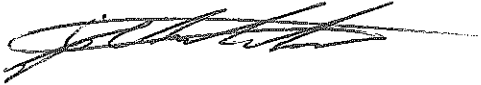
To whom it may concern

That I Grant Chadwick of Koolanooka Farms hereby give permission to John Cavenagh of Cavenagh Transport. To use my laydown area on Yalgoo Rd location no 7806 Morawa Shire.

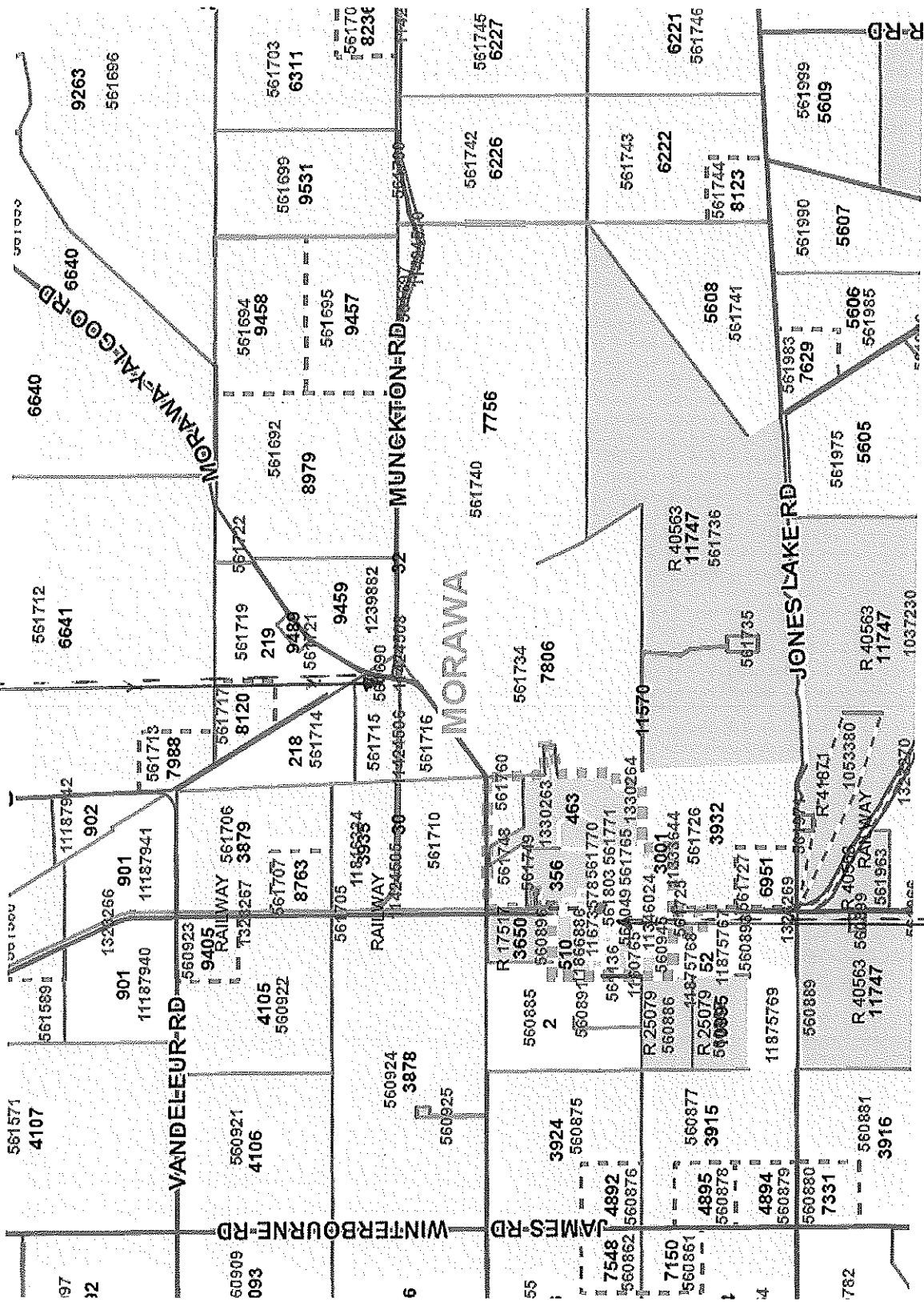
To couple and uncouple his trailers and leave unattended in the use of carting grain at harvest and lime during the rest of year.

Signed Grant Chadwick

2/09/2014



MORAWA - YALGOO CROSSING LAY DOWN SITE



C-B-H Site Morawa - Mulkewas, Wubin Rd.

Date of Meeting:	18 th September 2014
Item No:	7.2.5.2
Subject:	Restricted Access Vehicle (RAV) Network Permit Shire of Morawa LA Logistics
Date & Author:	23 August; David Williams, DCEO
Responsible Officer:	David Williams DCEO
Applicant/Proponent:	LA Logistics
File Number:	Adm:0284
Previous minute/s & Council meeting	in April 2009, March 2012, June 2012, September 2013
Reference:	

SUMMARY

La Logistics has again approached Council for a Restricted Access Vehicle (RAV) 2/3 network 7 approval to operate a C-Train Combination (single trailer with a Dolly and a B-double combination) which enables trailer combinations greater than 27.5 metres but under 36.5metres to operate on local roads during the following harvest year of 2014 to assist long term clients Mr Darren Agar and Mr Brian Winterbourne with their grain harvest.

DECLARATION OF INTEREST

Cr D Agar

ATTACHMENTS

Extract from received email

Dear Mr Williams

My name is Lillian Slattery Aitken the owner of LA Logistics. We are a nationally accredited (including WA), Victorian based operator who travels over to Morawa each year to assist long term clients Mr Darren Agar and Mr Brian Winterbourne with the grain harvest.

Mr Agar was very happy with the new configuration last year and as we were able to run incident free with Main Roads for the entire season.

With this in mind we would ask for your support again to be granted permission to run as a C-Train Combination (single trailer with a Dolly and a B-double combination) and to travel on the following shire roads over stipulated distances.

Moffatt Rd - 5 km

Healy Rd – 3 km
Agar Rd - 2 km
Burma Rd - 6 km
Winterbourne Rd - 3 km

Time frame for request is October - December 2014.

Thankyou for your time, support and consideration of this mater and I look forward to hearing from you at your earliest convenience.

Kind regards

*Lillian Slattery Aitken
Owner/ Business Manager
LA Logistics
PO BOX 795
WODONGA VIC 3689
0438 226 511*

BACKGROUND INFORMATION

Council has considered restricted access application permits and resolved to approve restricted access vehicle permits on Shire roads for a limited time during harvest subject to a number of conditions. The applicant has been informed of an assessment on the roads carried out by Main-roads WA in 2013.

OFFICER'S COMMENT

The application received is similar to applications approved by Council for the 2013 harvest and could be approved subject to conditions imposed on previous applicants.

COMMUNITY CONSULTATION

Feed-back is received at Council from road users and assists in monitoring the impact the large vehicles have on local roads and user safety.

COUNCILLOR CONSULTATION

Nil

STATUTORY ENVIRONMENT

Local Government Act 1995
Main Roads Act 1930

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS

Council's review of the process for issuing RAV permits provides part of an asset review for use of road infrastructure in the Shire.

RISK MANAGEMENT

An approval of RAV network permits provides the Shire with consultation and a due diligence process for road users in the Shire of Morawa. Without the process Council's road network assets could become unsafe and unmanageable for current resources. There are inherent risks to the Shire in approving this request. The main risk relates to increased road maintenance costs and the other is setting a precedent for other similar applications to follow.

The Shire of Morawa local road network has been audited and rated. The majority of Local roads are rated as a local volume RAV 2/3 roads. The requested use seeks to permit for up to RAV 7 combinations. This would appear in contrary to the audit and rating process as undertaken by the Shire of Morawa in 2009.

VOTING REQUIREMENT:

Simple Majority

OFFICER'S RECOMMENDATION

It is recommended:-

Council approval is granted for La Logistics to operate a C-Train Combination (single trailer with a Dolly and a B-double combination) which enables trailer combinations greater than 27.5 metres and under 36.5metres to operate in the Shire of Morawa on local roads listed below,

Moffatt Rd - 5 km
Healy Rd - 3km
Agar Rd - 2 km
Burma Rd - 6 km
Winterbourne Rd - 3 km

For the harvest 2014 period only subject to:-

Standard Conditions of Use:

- o) Maximum speed unsealed roads 70kms/hr or 10kms/hr less than designated signage*
- p) Maximum speed sealed roads 90kms/hr or 10kms/hr less than designated signage*
- q) Maximum speed of 40kms/hr in built up areas including the Morawa Townsite*
- r) Only approved routes will be permitted in the Morawa Townsite*
- s) Reduce speed to 60kms/hr and moving over to give way to oncoming traffic*
- t) Headlights on at all times*
- u) Removing dust from tyres rims when entering sealed roads*
- v) Compliance with maximum gross weight limits*
- w) Vehicle length not to exceed 36.5 metres*
- x) No operation after a heavy rain fall event*
- y) No operation during school bus routes drop off and pick up times*
- z) Signage warning of oversized vehicle be in operation are placed at entry and egress points unless already in place*
- aa) Vehicle to be operated as required by the Mains Roads Class 2/3 RAV permit*
- bb) Entries to properties being serviced by the permit holder must be constructed for safety and to prevent damage to sealed edges and road verges. Approval may be withdrawn if damage occurs and is not repaired to the satisfaction of the Council's representative.*

Condition CA07 All operators must carry written approval from the Local Government authority permitting use of the roads

Further applications may be considered subject to an assessment of the Shire road conditions after the 2014 harvest.

Advise note:

The applicant will still need to seek Mainroads approval for the requested C-Train Combination (single trailer with a Dolly and a B-double combination)

<i>Date of Meeting:</i>	18 September 2014
<i>Item No:</i>	7.2.5.3
<i>Subject:</i>	Restricted Access Vehicle (RAV) Network Permit Shire of Morawa
<i>Date & Author:</i>	8 September 2014; David Williams, DCEO
<i>Responsible Officer:</i>	David Williams DCEO
<i>Applicant/Proponent:</i>	Frankland Logistics Pty Ltd
<i>File Number:</i>	Adm:0284
<i>Previous minute/s &</i>	Council meeting in April 2009, March 2012, June 2012 ,September 2013
<i>Reference:</i>	

SUMMARY

Frankland Logistics Pty Ltd has approached Council for a Restricted Access Vehicle (RAV) 2/3 network 7 approval to operate as a B' Double and Dog trailer Combination to 36.5 metres to operate on local roads during the following 2014 harvest year.

DECLARATION OF INTEREST

Nil

ATTACHMENTS

Extract from received email 2014

'Hi Dave

We would like to apply for permits to use the following roads in the Shire of Morawa from October 1 through to December 15, 2014.

The truck configuration is B' Double towing a Dog Trailer(Main Roads Network 7) At the present time we use the Main Roads Network 3 which is a Prime mover, Semi-Trailer towing a dog trailer ≤ 27m.

Roads required are:

*Canna North East Road, Fabling Road, Williamson Road, Morris Road ,Swanson Road
McDonald Road, Pullbrook Road ,Newnham Road ,Gerber Road ,Jenkins Road ,Caldwell Road
,Madden Road ,McWhirter Road, Toohey Road ,Gaston Road ,Young Road ,Morawa – Yalgoo
Road, Norton Road
Morawa South Road, Koolanooka South Road*

Regards

Deb Tregoning
Frankland Logistics Pty Ltd'
Phone/Fax 08 9826 7088
franklandlogistics@reachnet.com.au

Extract from received email 2013

To Dave Williams

We seek shire permission to use the following roads in the Morawa Shire for a B'Double and Dog Combination to 36.5 metres. We require this due to CBH grain segregation, taking us to CBH sites further afield. We are based on Swanson Rd, Canna for the duration of Harvest.

Roads required north of Morawa townsite are:

Yalgoo Rd, Madden Rd, Toohey Rd, Swanson Rd, Williamson Rd, Fabling Rd, McDonald Rd, Pullbrook Rd, Gerber Rd, Newnham Rd, Jenkins Rd, Canna North East Rd, Offsanka Rd and Nanekine Rd.

Roads required south of Morawa townsite are:

Morawa Sth Rd, Gaston Rd, Calver Rd, Olden Rd, Norton Rd, Malcolm Rd & Koolanooka Sth Rd.

Regards

Chris MacLeod

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Frankland River WA 6396

franklandlogistics@reachnet.com.au

Phone/Fax 08 9826 7088

BACKGROUND INFORMATION

Council has recently considered restricted access application permits and resolved to approve restricted access vehicle permits on Shire roads for a limited time during harvest subject to a number of conditions.

OFFICER'S COMMENT

The application received is similar to applications approved by Council and could be approved subject to conditions imposed on previous applicants. However the roads requested are slightly different as the operator intends to travel different routes this harvest and the contractor has still requested a network seven (7) which is up to 36.5 metres.

COMMUNITY CONSULTATION

Feed-back is received at Council from road users and assists in monitoring the impact the large vehicles have on local roads and user safety.

COUNCILLOR CONSULTATION

Nil

STATUTORY ENVIRONMENT

Local Government Act 1995
Main Roads Act 1930

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS

Council's review of the process for issuing RAV permits provides part of an asset review for use of road infrastructure in the Shire.

RISK MANAGEMENT

An approval of RAV network permits provides the Shire with consultation and a due diligence process for road users in the Shire of Morawa. Without the process Council's road network assets could become unsafe and unmanageable for current resources. There are inherent risks to the Shire in approving this request. The main risk relates to increased road maintenance costs and the other is setting a precedent for other similar applications to follow.

The Shire of Morawa local road network has been audited and rated. The majority of local roads are rated as a local volume RAV 2/3 roads. The requested use seeks to permit for up to RAV 7 combinations.

VOTING REQUIREMENT:

Simple Majority

OFFICER'S RECOMMENDATION

It is recommended:-

Council approval is granted to Frankland Logistics Pty Ltd for a permit Restricted Access Vehicle (RAV) 2/3 network 7 approval to operate as a B'Double and Dog trailer Combination to 36.5 metres during the following 2014 harvest year to operate in the Shire of Morawa on the local roads listed below,

Canna North East Road, Fabling Road, Williamson Road, Morris Road, Swanson Road McDonald Road, Pullbrook Road, Newnham Road , Gerber Road, Jenkins Road, Caldwell Road, Madden Road, McWhirter Road, Toohey Road, Gaston Road, Young Road ,Morawa – Yalgoo Road, Morawa South Road, Koolanooka South Road Norton Road

For the harvest period only subject to:-

Standard Conditions of Use:

- o) Maximum speed unsealed roads 70kms/hr or 10kms/hr less than designated signage*
- p) Maximum speed sealed roads 90kms/hr or 10kms/hr less than designated signage*
- q) Maximum speed of 40kms/hr in built up areas including the Morawa Townsite*
- r) Only approved routes will be permitted in the Morawa Townsite*
- s) Reduce speed to 60kms/hr and moving over to give way to oncoming traffic*
- t) Headlights on at all times*
- u) Removing dust from tyres rims when entering sealed roads*
- v) Compliance with maximum gross weight limits*
- w) Vehicle length not to exceed 36.5 metres*
- x) No operation after a heavy rain fall event*
- y) No operation during school bus routes drop off and pick up times*
- z) Signage warning of oversized vehicle be in operation are placed at entry and egress points unless already in place*

- aa) Vehicle to be operated as required by the Mains Roads Class 2/3 RAV permit***
- bb) Entries to properties being serviced by the permit holder must be constructed for safety and to prevent damage to sealed edges and road verges. Approval may be withdrawn if damage occurs and is not repaired to the satisfaction of the Council's representative.***

Condition CA07 All operators must carry written approval from the Local Government authority permitting use of the roads

The Contract is still required to seek MainroadsWA approval to operate on the roads listed.

Further applications may be considered subject to an assessment of the Shire road conditions after the 2014 harvest.

7.2.6 Chief Executive Officer - Other

<i>Date of Meeting:</i>	18 September 2014
<i>Item No:</i>	7.2.6.1
<i>Subject:</i>	Strategic Plan Update and Progress Report August 2014
<i>Date & Author:</i>	9 September 2014 John Roberts
<i>Responsible Officer:</i>	Chief Executive Officer
<i>Applicant/Proponent:</i>	Chief Executive Officer John Roberts
<i>File Number:</i>	Various
<i>Previous minute/s &</i>	
<i>Reference:</i>	21 August 2014 Council Meeting

SUMMARY

The Strategic Plan Update and Progress Report provides an update on the progress of matters under the Integrated Planning and Reporting Process including the:

- Shire of Morawa Strategic Community Plan 2012, and
- Corporate Business Plan.

Other updates are also provided regarding the informing strategies including:

- The Long Term Financial Plan;
- The Asset Management Plan; and
- The Workforce Plan.

DECLARATION OF INTEREST

The author has no interest to declare in this report.

ATTACHMENTS

- 2014/15 Project Summary Report;
- Shire of Morawa August 2014 *Strategic Plan Update and Progress Report*.

BACKGROUND INFORMATION

The Strategic Plan Update and Progress Report is provided to Council each month for information. The Strategic Community Plan was adopted 21 June 2012 and a desktop review was undertaken on 12 August 2014.

Currently, the Strategic Community Plan has 106 actions listed:

Objective	Actions	Projects 2014/15	Programs 2014/15	Comment
1. A diverse, resilient and innovative economy	44	9	3	This objective is divided into 2 sub-objectives with 9 key projects and 3 programs covering 27 of the 44 actions which are due for completion in 2014/15
2. Protect and enhance the natural environment	13	5	0	5 key projects covering 13 strategic actions are required to be completed for 2014/15
3. A community that is friendly, healthy and inclusive	26	5	0	5 key projects covering 17 of the 26 actions are due for completion for 2014/15
4. A connected community with strong leadership	23	3	1	3 key projects and one program area covering 18 actions are due for completion for 2014/15

Table One: Summary of Strategic Actions

Accordingly, the progress of the projects and program areas covering the strategic actions for 2014/15 are tracked within the Corporate Business Plan. This is because:

- This plan has the projects or actions the Shire is required to achieve over a four year period to meet the objectives listed in the Strategic Community Plan;
- This approach will also ensure there is a cross link with the Status Report where Council has made a decision regarding the projects listed in the Corporate Business Plan from time to time; and
- The Corporate Business Plan also acknowledges the key operating costs for each program area and the external stakeholders.

Informing Strategies

Other reports that need consideration in terms of their impact on the Strategic Community Plan include the following informing strategies:

Long Term Financial Plan

The long term financial plan is due for review this year. A budget allocation has been included in the 2014/15 budget.

Status

No change - The Long Term Financial Plan requires updating. UHY Haines Norton have provided a quote which has been included in the 2014/15 Budget.

Asset Management Plan

To date the review of the Asset Management Plan (AMP) has seen three of the four key areas completed. The final area for completion is that regarding plant and equipment for inclusion.

Status

No change - The fair value report regarding plant and equipment needs to go to Morrison Low so that the AMP can be updated.

A meeting with Greenfields took place on 9 September 2014 discussing road infrastructure fair values for 2013/14.

Romans II has been updated with local road data.

Workforce Plan

The Workforce Plan is monitored by the Department of Local Government and Communities. This required assessment by staff by the end of March 2014.

Status

The Acting CEO, DCEO and MFA commenced this review on 4 April 2014. A final review is now required. This will be completed by the end of October 2014.

Information Communication and Technology (ICT) Plan

Although the ICT is not a formal requirement, the Department of Local Government and Communities highly recommends that such a plan is developed and implemented and provides the appropriate framework for such a plan on its website.

It should be noted that the Shire of Morawa does not have such a plan.

Status

Development of such a plan is required, and from a business continuity perspective it is prudent to do so (in line with the Local Government Audit Regulations - Regulation 17). The CEO will discuss with the Shire's IT contractor.

Other Key Informing Strategies

Other key plans that impact on the Strategic Community Plan and the Corporate Business Plan include the Local Planning Scheme and Strategy, the Growth Plan, the Mid West Investment Plan and the North Midlands Economic Plan (proposed Mid West Blue Print). Generally, links are made back from the Corporate Business Plan to the applicable project within this plan.

Risk Management Framework and Compliance Plan

. The Shire (CEO) by 31 December 2014 will need to have in place:

- A risk management policy;
- A risk management framework including processes, procedures and reporting;
and
- A compliance plan

Status

LGIS representatives have indicated that initial requirements could be developed on a regional basis. A proposal was received on 23 April 2014 outlining a joint project with the Shires of Mingenew, Carnamah, Coorow, Morawa & Perenjori at a cost of \$5,856 each. The former CEO accepted this quote and is included in the 2014/15 budget consideration. The project commenced on 26 August 2014 with a regional meeting to receive and discuss an LGIS prepared Risk Management Governance Framework which will be the subject of a report to Council at the October OCM. The following day a workshop took place, facilitated by LGIS, involving Shire staff. At this workshop risk profiles for 16 themes were developed. This project will enable the CEO to prepare a report to the audit committee on the appropriateness and effectiveness of the Shire's Risk Management systems and procedures.

OFFICER'S COMMENT

Strategic Community Plan

Further to the above, the success of the Strategic Community Plan (SCP) is based on the outcomes of the Corporate Business Plan and the key performance measures (KPIs) that will form part of the SCP from March 2014. The key performance measures show the desired trend to be achieved for each objective (Economic, Environment, Social and Governance). The key performance measures were inserted into the SCP at the Council meeting on 20 March 2014.

Corporate Business Plan

The Corporate Business Plan Report is provided to Council each month. Accordingly, a summary report and full copy of the Corporate Business Plan report for August 2014 is attached.

In short, the progress of the Corporate Business Plan is summarised as follows:

Projects

Under the Corporate Business Plan, there are 35 projects that are monitored:

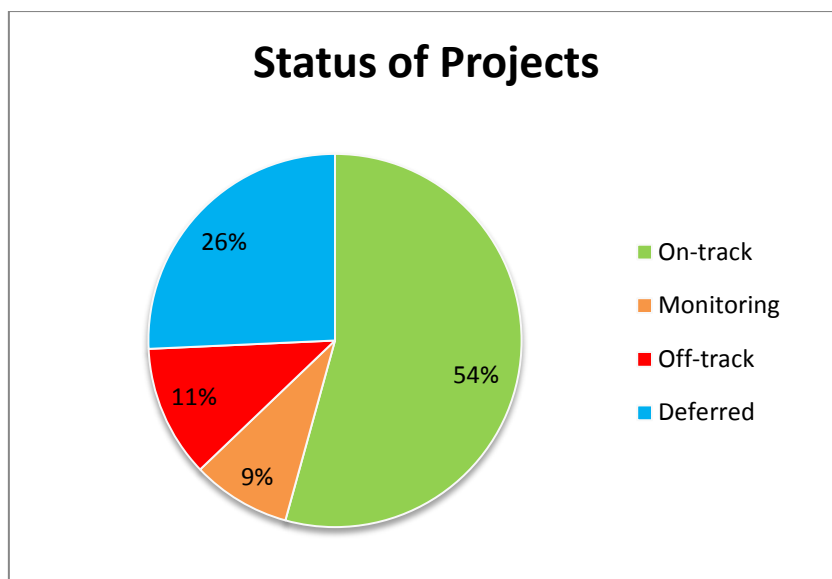


Chart 1: Breakdown on Status of Projects for 2014/15

The key things to note regarding Chart 1 - Breakdown on Status of Projects are:

Status Type	Status	Comment
Overall Completion	In terms of overall completion (i.e. the percentage of each project completed divided by the number of projects underway), this is 60.08%.	
On-track	There are 19 (54%) projects on track (1, 2, 3, 4, 10, 12, 13, 14, 18, 19, 20, 21, 26, 27, 29, 31, 32, 33, 34, & 35).	Although The Industry Attraction & Retention project is now on track, the intent of this project will require reassessment (Project 18)
Monitoring	Three (%) projects are at the monitoring level (7, 8, 17,)	The three projects in monitoring mode are subject to initial delays and subsequent changes in circumstance.
Off-track	In total there are four projects off track (5, 9, 15, and 30).	<p>The impacts on these projects include:</p> <ul style="list-style-type: none"> • Staff resourcing in terms of key roles has been a constant issue regarding consistency and progressing of goals i.e. the long term vacancy of the CEO position (Project 9 lacked a project owner and Project 30 – Gateway Project is subject to further discussions with the key funding stakeholder) Discussions took place with Sinosteel on 17 July 2014. • The second key issue has been waiting on the approval of funding or resources for key projects: <ul style="list-style-type: none"> ○ Scrapping of Commonwealth funding programs e.g. RADF5 (Project 5 - Town Hall project). The tender specification has been developed. ○ MWDC requirement to continually review business cases (Project 15) ; • Thirdly competing re-allocation of resources undermining the strategic focus e.g. ongoing maintenance of key assets not provided for. However, the Asset Management Plan should improve this over time.
Deferred	There are nine projects deferred due to fiscal constraints and other resourcing issues or because the priority has changed (6, 11, 16, 17, 22, 23, 24, 25 & 28);	There is no change to the status of these projects following the desktop review of the Strategic Community Plan in August 2014.

Programs

Under the Corporate Business Plan, there are four key program areas that are monitored:

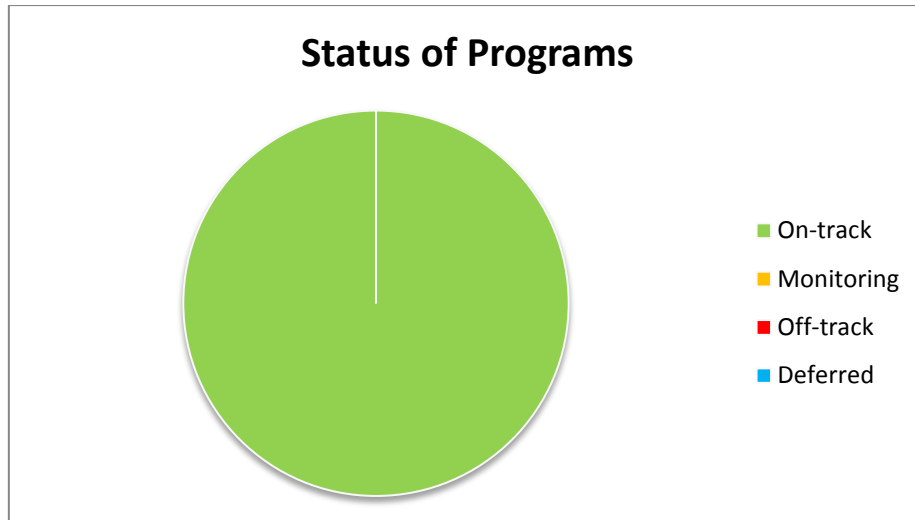


Chart 2: Breakdown on Status of Programs for 2014/15

Chart 2 indicates that all four program areas on track i.e. the Sports Facilities and Programs (5%), Roads Program (1%), Ongoing Health Care Provision (3%) and Governance (2%). The programs on track are subject to key operational or day to day activities and are impacted by seasonal issues. The latter programs generally take time for the costs to come through.

COMMUNITY CONSULTATION

As per the Strategic Plan Update and Progress Report

COUNCILLOR CONSULTATION

As per previous reports to Council and the Information and CEO Briefing Sessions (Forums).

STATUTORY ENVIRONMENT

Local Government (Administration) Regulations 1996 Part 5 Annual Reports and Planning for the Future - Division 3 – Planning for the Future

POLICY IMPLICATIONS

Not Applicable

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS

As per the reporting requirements regarding the Strategic Community Plan and the Corporate Business Plan.

RISK MANAGEMENT

Under the Integrated Planning and Reporting Framework, the Shire of Morawa is required to meet the compliance requirements. By meeting each of the key requirements regarding Integrated Planning and Reporting, the Shire will avoid further scrutiny and action by the Department of Local Government and Communities.

VOTING REQUIREMENT:

Simple Majority

OFFICER'S RECOMMENDATION

Council accepts the Shire of Morawa Strategic Plan Update and Progress Report for August 2014.

Overview

The Shire of Morawa Corporate Business Plan Report sets out the key objectives to be achieved for the reporting year in question based on the Shire's Strategic Community Plan. In this case it is 2014/15. The report is presented to Council each month with an update on the status of each project and relevant program area and an assessment of the Corporate Business Plan (CBP) overall.

Objective: A friendly community that is healthy, passionate, caring and inclusive

Program Area: Recreation & Leisure

Goal: Provide and promote sport, recreation and leisure facilities and programs

Project	Priority	SCP Link	Who	12/13 \$	13/14 \$	14/15 \$	15/16 \$	Stakeholders	Progress (Including Performance Indicators)
1. Greater Sports Ground Project Project management 0.0 FTE 2014/15 Percentage Completed: 99%	High	3.5.2	CEO	0	2,800,000	0	0	Department of Sport and Recreation	<ul style="list-style-type: none"> Playground works: <ul style="list-style-type: none"> Play equipment completed; Fencing installed 28/04/14; Shade sail installed 05/05/14 BBQ installed and working. Remaining paths to be done. Difficulties arranging quotes at this time. CCTV has been installed. <hr/> Increased Sporting Participation <ul style="list-style-type: none"> Club membership numbers reported by clubs Increased Usage <ul style="list-style-type: none"> Additional events reported by Sporting Committee. To date: two events held
2. Sports Club Development Officer – Regional Project Project management 0 FTE Percentage Completed: 95%	Medium	3.1.7	CEO, Shire of Three Springs	0	12,500	12,500	12,500	<ul style="list-style-type: none"> Department of Sport and Recreation Shire of Three Springs Shire of Perenjori Shire of Mingenew 	<ul style="list-style-type: none"> Advised 26/02/14 Perenjori/Morawa/Three Springs submission successful (\$30,000 PA for two years from 2014/15.); Next steps: <ul style="list-style-type: none"> \$10,000 share allocated in 14/15 Budget to an existing function Perenjori have advertised for a shared resource. Closing date 22 September 2014. <hr/> Increased Support for Members & Volunteers <ul style="list-style-type: none"> Membership numbers Club Officials trained in financial and corporate governance <ul style="list-style-type: none"> Clubs report improvement
3. Recreational Facility	Medium	3.5.3	CEO	0				Department of Sport	Swimming Pool (Works 2014/15 -

Development: 3.1 Swimming Pool Upgrade 3.2 Construction of the Skate Park Project management 0.1 FTE Percentage Completed: 70% 3.1: 47% 3.2 95%					800,000	400,000	0	and Recreation	\$757,578) <ul style="list-style-type: none"> • CLGF funding of \$358,000 for 12/13 withheld as Shire had not acquitted a previous project within required timelines. Request for reconsideration was declined; • DSR contribution \$229,000 parked. (Submission seeking deferral made 29/04/14); • Minister Redman agreed as a result of WALGA lobbying to re-include for 2014/15 Budget consideration; • Council resolved at Feb 2014 Budget Review to fund gap by way of a loan. Currently on hold for now; • CEO has provided further information to Shane Love for Minister Redman's information; • DCEO met with consultants 6/03/14 to initiate program of works; • CEO met with Eastman Poletti Sherwood on 2 September 2014. • Steps: <ul style="list-style-type: none"> o Filtration System and Shed included in 14/15 budget. o Requests for Tenders are being developed. EPS undertaking site visit 11 September 2014. o Works to be completed following the pool season ending in April 2015. Skate Park. <ul style="list-style-type: none"> • Core works completed and official opening held 10 November 2013; • Water cooler, bin holder installed. • Shade sails to be installed in 14/15 subject to obtaining grant funding. • Lighting to be installed in 14/15 subject to obtaining grant funding. Reduction of Vandalism <ul style="list-style-type: none"> • Maintenance costs (reduced) Improved School Attendance <ul style="list-style-type: none"> • School attendance records
					300,000				
Program Area Operating Cost:	Ongoing			775,000	790,000	805,000	821,000		Recurrent Cost post 2017: \$837,000 Staff Required: 3 FTE Cost YTD: \$37,295

<ul style="list-style-type: none"> Undertake ongoing maintenance and management of the Sports facilities and programs <p>Percentage Completed: 5%</p>										<p>Note: Expenditure for 2013/14 set at: \$712,501 (Swimming Pools & Other Recreation)</p>
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Program Area: Health Provision

Goal: Support ongoing health care provision through existing arrangements

Project	Priority	SCP Link	Who	12/13 \$	13/14 \$	14/15 \$	15/16 \$	Stakeholders	Progress (Including Performance Indicators)
<p>Program Area Operating Cost:</p> <ul style="list-style-type: none"> Support the implementation of the North Midlands Primary Care Project Support the provision of adequate GP services Support the Three Springs Dental Service <p>Percentage Completed: 3%</p>	Ongoing	3.1.1, 3.1.2, 3.1.3, 3.1.4		251,884	256,900	262,000	267,000		<p>Note:</p> <ul style="list-style-type: none"> Expenditure for 2014/15: \$301,809; Includes one off contribution to Mobile Dental Clinic of \$50,000: <ul style="list-style-type: none"> February clinic had 67 patients; Next clinic due 31 March 2014 As of 10 February 2014, Dr Rao is in the process of setting up Mid West Medical Services and seeking to employ an additional GP. Requires use of 2 Caulfield Street for accommodation <p>Recurrent Cost post 2017: \$272,000 Staff Required: 0.02 FTE Cost YTD: \$8,062</p>

Program Area: Community Amenities

Goal: Provide and promote sport, recreation and leisure facilities and programs

Project	Priority	SCP Link	Who	12/13 \$	13/14 \$	14/15 \$	15/16 \$	Stakeholders	Progress (Including Performance Indicators)
<p>4. Morawa Community Care</p> <p>Project management 0.6 FTE</p> <p>Percentage Completed: 85%</p> <p>4 Units: 100%</p> <p>Management: 85%</p>	High	1.9.1	CEO	528,800	420,718	40,000	40,000	Morawa Community Care	<p>Construction 2013:</p> <ul style="list-style-type: none"> Construction of the 4 units completed Cost post 2013/14 are recurrent costs. Will need revaluation <p>Management:</p> <ul style="list-style-type: none"> Committee commenced 18 March 2014 and identified action matrix; Draft service delivery plan and policies developed and considered 13/05/14; Handover of units underway 30 April 2014; Sean Fletcher has been engaged to finalise the transfer of the Morawa Aged Care Units to the Shire. The next

									<p>committee meeting will take place on 19 August 2014.</p> <ul style="list-style-type: none"> • Transfer of land management order underway. • It is anticipated the completion of the handover will occur in November 2014 <hr/> <p>Elderly people age in their home community</p> <ul style="list-style-type: none"> • Census figures <p>Older people able to live independently</p> <ul style="list-style-type: none"> • Increase in number aged people staying in community
<p>5. Refurbish Old Council Chambers</p> <p>Percentage Completed: 35%</p>	High	1.7.3	CEO	0	220,000			LotteryWest	<ul style="list-style-type: none"> • Capital Works for 2014/15 set at \$230,000. Funded: <ul style="list-style-type: none"> ◦ Lotterywest: 90,595 ◦ Reserve: 139,041 • RDAF5 funding of \$89,990 abolished by Commonwealth Government. This means façade, exterior and lesser hall kitchen cannot go ahead; • Lotterywest has indicated its funding is fine. Request to defer funding has been approved; • DCEO met with Terry Baker and Laura Gray (Heritage Adviser) during Jan 2014 to confirm schedule of works: <ul style="list-style-type: none"> ◦ Roof to change from tile to colourbond; • Change to roof material and other specification items approved by the Heritage Council; • Tender specification for remaining works i.e chambers & admin area: <ul style="list-style-type: none"> ◦ PO met Terry Baker 29 April 2014 to confirm requirements; ◦ Approval to go to tender 21 August 2014 OCM; ◦ Currently awaiting quotes. If less than \$100k tender not required. ◦ CEO site meeting with Eastman Poletti Sherwood on 10 September to discuss specification. <hr/> <p>Increased level volunteer activity</p> <ul style="list-style-type: none"> • Annual survey • Volunteering statistics available every census <p>Older people able to live independently</p>

									<ul style="list-style-type: none"> Number community activities per year monitored
									Note: regular use is occurring.
6. Childcare Centre development Project management 0.2 FTE Percentage Completed: NA	Medium	3.1.8	CEO	0	0	0	0	<ul style="list-style-type: none"> Department of Communities Mid West Development Commission LotteryWest 	<ul style="list-style-type: none"> Deferred post 2015/16 Expected cost \$750,000 Expected completion date 2018 Additional childcare places available to the community <ul style="list-style-type: none"> Uptake of service Employment opportunities in the caring industry <ul style="list-style-type: none"> Number of people employed Respite care available to parents <ul style="list-style-type: none"> Respite visits number per annum
7. Community Group Support: <ul style="list-style-type: none"> Billaranga Arts Studio Morawa Historical Society Community events Morawa CRC Biennial Arts Festival Morawa Future Fund Community connectedness forum Morawa Chamber of Commerce Project management 0.1 FTE Percentage Completed: 1%	Medium	3.2.2, 3.2.4, 3.2.5, 3.4.1	CEO	35,000	35,000	35,000	35,000		<ul style="list-style-type: none"> Preparation for the Arts Festival underway (Shire contribution: \$10,000). Opening night 15 August 2014. Discussions recommenced re Future Fund (Scott Whithead & Stuart Griffiths) Costs 2014/15 <ul style="list-style-type: none"> YTD: <ul style="list-style-type: none"> Arts Festival \$1,102 Museum: \$0 Depreciation: \$0 Recurrent costs post 2016 are \$35,000 per annum <hr/> Community events enhance liveability of community <ul style="list-style-type: none"> Reports to Council community groups Community feedback on events <ul style="list-style-type: none"> Annual community survey
8. Community Engagement and Communication Project management 0.05 FTE Percentage Completed: 0%	Medium	4.1.1, 4.1.2	CEO	1,020	1,020	1,020	1,020		Costs 2014/15 <ul style="list-style-type: none"> Met through Public Relations Budget (\$6,000) Recurrent costs post 2016 are \$1,020 per annum <hr/> Good relationship between community and Council <ul style="list-style-type: none"> Annual community survey
9. Trails Strategy Project management 0.1 FTE	Medium	1.7.2	CEO	0	0	260,000	0	<ul style="list-style-type: none"> LotteryWest Department of Regional Development 	Morawa Perenjori Wildflower Drive Trail <ul style="list-style-type: none"> R4R Grant required listed in 2013/14 Budget: \$467,000 - Pending

Percentage Completed: 0%									Town Heritage Walk Trails 2014/15 <ul style="list-style-type: none"> \$65,000 Lotterywest application unsuccessful (7 March 2014) \$65,000 Shire contribution not budgeted Bush Trails 2014/15? <ul style="list-style-type: none"> \$65,000 application "parked" with Lotterywest subject to Council contribution ; \$65,000 Shire contribution required Recurrent cost post 2016: \$5,000 PA Increased level of community activity and activation trails <ul style="list-style-type: none"> Annual community survey
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Objective: Protect and enhance the natural environment and sense of place

Program Area: Environment

Goal: Protect and enhance the natural environment

Project	Priority	SCP Link	Who	12/13 \$	13/14 \$	14/15 \$	15/16 \$	Stakeholders	Progress (Including Performance Indicators)
10. Waste Management – Regional Project Project management 0.15 FTE Percentage Completed: 20%	High	2.4	CEO, MWRC	0	360,000	0	0	Shires of Carnamah, Coorow, Mullewa, Perenjori, Three Springs and Mingenev	<ul style="list-style-type: none"> Capital works for tip set at \$265,000. Funded by Refuse Station Reserve Recurrent costs post 2016: \$60,000; Joint project identified between Shire of Morawa and Shire of Perenjori: <ul style="list-style-type: none"> DCEO successfully applied for \$5,000 in planning funding; Joint approach discussed on 9 December 2013 at meeting between Presidents, Deputy President and CEO's - Agreed this is a key project. Dallywater Consulting have developed strategic plan which was presented to Council on 17 July 2014 Application for funding in the Waste Authority Regional Funding Program was lodged on 27 June 2014. Anticipate assessment in October 2014. <hr/> Coordinated waste management by Shires <ul style="list-style-type: none"> Removal of waste to sub-regional station
11. Water Supply	Medium	1.4.1	CEO	0	0	0	Unknown	• Water	<ul style="list-style-type: none"> Recurrent costs post 2016: Unknown

<p>Development</p> <p>Project management 0.05 FTE</p> <p>Percentage Completed: N/A</p>								<ul style="list-style-type: none"> Corporation Department of Water 	<ul style="list-style-type: none"> Drainage re greening of the Town. Not until 2015/16 Stage Three SuperTowns. Subject to be raised with the Minister at the WALGA Convention in August 2014. <hr/> <p>Future water needs secured</p> <ul style="list-style-type: none"> Water storage constructed
<p>12. Solar Thermal Power Station Feasibility Study</p> <p>Project management 0.1 FTE</p> <p>Percentage Completed: 90%</p>	Medium	1.3.1	Project Officer	0	500,000	0	0	<ul style="list-style-type: none"> Western Power Public utilities Office 	<ul style="list-style-type: none"> Legal advice received re reallocation of \$500,000 to another project; Shire President and CEO met with Paul Rosair 17 February 2014 to discuss; Project suspended indefinitely; Letter issued to DRD 2 April 2014 seeking reallocation of funding to Airport Project;. Business Plan has now been completed. Adjust SCP at June 2014 Review Recurrent costs post 2016: \$60,000 <hr/> <p>Feasibility study completed</p> <ul style="list-style-type: none"> Completion. (Note: The feasibility study will not proceed) <p>Endorsement key agencies Satisfaction Western Power, Public utilities Office</p>
<p>13. Water Supply Development and Waste Water Plant Upgrade</p> <p>Project management 0.05 FTE</p> <p>Percentage Completed: 100%</p>	Medium	1.4.4, 2.1.1, 2.1.3	CEO	0	140,000	0	0	<ul style="list-style-type: none"> Watercorp 	<p>Works for 2013/14:</p> <ul style="list-style-type: none"> Set at \$70,000 for sewerage pond desludging; Scope of Works reduced to reflect budget; Works commenced 11 March 2014 and finished 31 March 2014 for \$32,000 (Leaving \$38,000). This means Stage 1 and 2 are now completed. <p>Works for 2014/15</p> <ul style="list-style-type: none"> One pond remaining (\$49,681); Funding from Reserv. <p>Recurrent costs post 2016:Unknown</p> <hr/> <p>Overflow managed in winter</p> <ul style="list-style-type: none"> Nil events

14. Sustainability Program: <ul style="list-style-type: none"> Identify policies to manage carbon sequestration Implement the Climate Change and Adaption Plan Continue to manage feral flora and fauna Rehabilitate, protect and conserve Shire controlled land Support and promote environmental management practices <p>Project management 0.1 FTE</p> <p>Percentage Completed: 83%</p>	Medium	2.1.5, 2.1.6, 2.2.1, 2.2.2, 2.2.3	DCEO	0	0	0	0	•	Improved use of waste water for irrigation <ul style="list-style-type: none"> Reduced potable water usage
									2013/14 <ul style="list-style-type: none"> Costs are as per in accordance with the EHO role; Sequestration policies to be included in LPS and Strategy; The Climate Change Risk Assessment & Adaption Action Plan needs resources for this to happen in 2014/15; Flora & Fauna pests in conjunction with Department of Agriculture Bio-Security Officer in Morawa; Shire has rehabilitation policy in place; Environmental management practices are supported through implementation of relevant infrastructure: <ul style="list-style-type: none"> Continuing monitoring and upgrading of key facilities <hr/> Sustainability initiatives achieved <ul style="list-style-type: none"> Set of nominated activities achieved

Objective: A diverse, resilient and innovative economy

Program Area: Economic Services

Goal: Provide economic services that drive growth and development of the Shire

Project	Priority	SCP Link	Who	12/13 \$	13/14 \$	14/15 \$	15/16 \$	Stakeholders	Progress (Including Performance Indicators)
15. Develop Industry Training Centre <p>Project management 0.1 FTE</p> <p>Percentage Completed: 25%</p>	High	1.2.8, 3.1.5	MEITA & Shire	0	508,404	0	0	<ul style="list-style-type: none"> MWDC, Durack Institute, Department of Training & Workforce Development, Karara Mining Limited 	<ul style="list-style-type: none"> Training Centre expenditure: <ul style="list-style-type: none"> 2013/14 set at \$433,908; Funded through Mid West Investment Plan; Business case reviewed and submitted to MWRC Board 28 November 2013. Further changes completed: <ul style="list-style-type: none"> Improve in-kind contribution re project management; Develop job description form for training coordinator. 13 December 2013 the MWDC Board approved funding for this project; Equipment costs queried before it con progress further; First part of funding should be received 2013/14, but works cannot commence at the Industrial units until the Ag School move out in

									<p>August 2014;</p> <ul style="list-style-type: none"> Final estimate received Business Case reviewed and submitted to MWDC. Design and specifications to be prepared prior to tender process in October. Recurrent cost post 2016: \$80,000 <hr/> <p>Students demand training and gain jobs in the mining industry as a result</p> <ul style="list-style-type: none"> Annual student numbers, conversion to employment <p>Specialist training provided through facility</p> <ul style="list-style-type: none"> Educational staff numbers (increase)
<p>16. Migration Settlement Scheme (Research)</p> <p>Project management 0.3 FTE</p> <p>Percentage Completed: N/A</p>	Medium	Super Town Growth Implementation Plan	CEO	0	0	0	0	<ul style="list-style-type: none"> Department of Immigration, Department of Training and Workforce Development 	<ul style="list-style-type: none"> Deferred post 2015/16 Expected cost \$45,000 <hr/> <p>Sustainable increase in population</p> <ul style="list-style-type: none"> Population trends
<p>17. Develop Additional Business Incubator Units</p> <p>Project management 0.2 FTE</p> <p>Percentage Completed: N/A</p>	Medium	1.9.7	CEO	0	0	0	0	<ul style="list-style-type: none"> MWDC, MEITS 	<ul style="list-style-type: none"> Deferred post 2015/16 Costs not identified <hr/> <p>New business established</p> <ul style="list-style-type: none"> New business establishment
<p>18. Industry Attraction and Retention Project</p> <p>Regional Resource – Investment Coordinator: 1.25 FTE (Funded MWIP)</p> <p>Project management 0.08 FTE</p> <p>Percentage Completed: 83%</p>	High	1.2.5, 1.5.2	Super Towns Project Manager	85,800	100,000	100,000	100,000	<ul style="list-style-type: none"> MWDC, MWCCI, Other Shires 	<p>2011/12</p> <ul style="list-style-type: none"> PRACYS developed Growth & Implementation Plan <p>2012/13</p> <ul style="list-style-type: none"> PRACYS commenced North Midlands Economic Development Strategy (\$85,800 inc GST); Prospectus reviewed January 2013 <p>2013/14</p> <ul style="list-style-type: none"> PRACYS developing North Midlands Economic Development Strategy: <ul style="list-style-type: none"> Framework finalised December 2013 Working Group established Feb 2014 (CEOs meeting 13 April 2014 for briefing); Investment plan required (attraction process defined)? Funding of \$100,000 pa from

									CLGF/Mid West Investment Plan not requested?; <ul style="list-style-type: none"> Project requires revaluation 2014 <ul style="list-style-type: none"> Regional Resource Coordinator employed and prospectus issued? <hr/> Service gaps filled <ul style="list-style-type: none"> Reported by community Increased business activity <ul style="list-style-type: none"> Applications recorded Reported by CCI
19. Local Tourism Industry Development Support Visitor Information Centre 0.02 FTE Project management 0.02 FTE Percentage Completed: 100%	Medium	1.2.7, 1.2.10, 1.2.11	CEO	0	50,000	0	0	<ul style="list-style-type: none"> Wildflower Way Committee, Local Tourism Group 	2013/14 <ul style="list-style-type: none"> CYDO is attending Wildflower Country Committee meetings. CEO attended June meeting. CEO has completed regional tourism project survey and attended the North Midlands Tourism Workshop 3 April 2014 (with CYDO and Tourism Centre members) as part of the Economic Blueprint process; Audit of 2010/11 Wildflower Way project completed 2 April 2014. Unfavourable report. A copy, including management responses, is attached. 13/14 \$40,000 allocated for the Caravan park Caretaker transportable accommodation to be cfwd to 14/15. \$5,500 Wildflower Country Brochure to be completed by August. (\$5,329); \$1,928 Wildflower Country Drive Trail <hr/> Increase in visitor numbers <ul style="list-style-type: none"> Visitor numbers Caravan park Wildflower Way project <ul style="list-style-type: none"> Completion of project

Objective: Morawa is a comfortable and welcoming place to live, work and visit

Program Area: Transport Infrastructure and Services

Goal: Provide transport linkages and infrastructure which enables industry and community to grow and develop

Project	Priority	SCP Link	Who	12/13 \$	13/14 \$	14/15 \$	15/16 \$	Stakeholders	Progress (Including Performance Indicators)
20. Upgrade Morawa Airport	High	1.10.1, 1.10.2	Project Officer	0	40,000	1,000,000	1,500,000	RDAF	2013/14 <ul style="list-style-type: none"> Airport Masterplan:

<p>Project development support 0.02 FTE 13/14</p> <p>Project management: 0.2 FTE – External 14/15</p> <p>Asset management: 0.2 FTE - ongoing</p> <p>Percentage Completed: 50%</p>									<ul style="list-style-type: none"> o \$20,000 RADS - approved o \$20,000 Shire funds o Andrew Forte appointed to develop Masterplan. • Shire President, ACEO met with Gavin Treasure 9 December 2013 confirming that the Airport project is an "above the line" project; • New airport road sealed Feb 2014; • Andrew Forte met with DCEO 28 March 2014 and completed preliminary discussions and assessment. Draft management plan has been received and circulated to Elected Members. • An EOI has been requested by MDC for \$900k funding. This was submitted by 11 July 2014. • Business Plans have been requested by DRD for the reallocation of \$500k Solar Thermal funds and \$1m Blackspot funds. These are now completed and under review. • • 2014/15 • Seal and upgrade runways and apron <p>2015/16</p> <ul style="list-style-type: none"> • Provide Terminal Building <hr/> <p>Commencement commercial facility</p> <ul style="list-style-type: none"> • Commencement <p>Improved transport hub to the region</p> <ul style="list-style-type: none"> • Volume traffic flow <p>Service hub RFDS</p> <ul style="list-style-type: none"> • Usage
<p>21. Upgrade Major Roads and Annual Road Program</p> <p>Project management: 0.9</p> <p>Percentage Completed: 1%</p>	Medium	1.8	Works Manager	1,580,000	1,580,000	1,580,000	1,580,000	Department of Main Roads	<p>2014/15 (\$1,041,965) YTD: \$14,412</p> <hr/> <ul style="list-style-type: none"> • Recurrent cost post 2016: \$1.6M <hr/> <p>Road safety</p> <ul style="list-style-type: none"> • Survey <p>Asset maintenance</p>

											• Improvement in asset ratios
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Program Area Operating Cost:	Ongoing		Works Manager	2,059,403	2,100,000	2,142,000	2,185,000			2014/15 (\$2,150,847) Staff Required: 11 FTE Cost YTD: \$100,677 Recurrent Cost post 2017: \$2.23M
Percentage Completed: 5%										

Program Area: Housing

Goal: Provide housing for all needs (staff, aged, tourism) to facilitate growth and development

Project	Priority	SCP Link	Who	12/13 \$	13/14 \$	14/15 \$	15/16 \$	Stakeholders	Progress (Including Performance Indicators)
22. Key Worker Housing Percentage Completed: N/A	Medium	1.9.3	CEO	0	0	0	0	Department of Housing	Project deferred until development of next corporate business plan
23. Staff Housing Project management 0.1 FTE Percentage Completed: N/A	High	1.9.5	CEO	0	0	350,000	350,000	Royalties for Regions - CLGF	2014/15 <ul style="list-style-type: none"> \$139,316 has been allocated for maintenance Recurrent cost post 2016: \$14,000 <hr/> Houses constructed <ul style="list-style-type: none"> Houses in place Staff satisfaction with housing <ul style="list-style-type: none"> Staff satisfaction (annual survey)
24. Expansion Van Park Project management 0.2 FTE Percentage Completed: N/A	Medium	1.2.9, 1.9.6	CEO	0	0	0	0		Project deferred until development of next corporate business plan: <ul style="list-style-type: none"> 4 dwellings constructed; Budget \$500,000 from Shire funds <hr/> Additional people stay in town <ul style="list-style-type: none"> Accommodation statistics Additional expenditure <ul style="list-style-type: none"> Increased estimated expenditure
25. Lifestyle Village for Aged	Medium	1.9.1	CEO	0	0	0	0	MWDC, RFR –	Project deferred until development of next

<p>Care</p> <p>Project management 0.3 FTE</p> <p>Percentage Completed: N/A</p>			EDO					CLGF, Morawa Community Care	<p>corporate business plan:</p> <ul style="list-style-type: none"> o Plan and feasibility study for additional aged care housing; o Budget \$10M from various sources.
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Note:

No key activity is occurring for this goal in 2014/15

Program Area: ?

Goal: ?

Project	Priority	SCP Link	Who	12/13 \$	13/14 \$	14/15 \$	15/16 \$	Stakeholders	Progress (Including Performance Indicators)
<p>26. Main Street Project</p> <p>Landcorp Project Management 1 FTE funded</p> <p>Project support: 0.5 FTE – External 13/14</p> <p>Percentage Completed: 60% Stage 1: 100% Stage 2: 20%</p>	High	1.7.1, 1.7.5, 1.6.1	Project Officer	0	3,536,000	2,200,000	0	SuperTownns Project – R4R	<ul style="list-style-type: none"> The main street of Morawa will be revitalised to provide new opportunities for community interaction and an increased level of retail and commercial services: <ul style="list-style-type: none"> Freight Realignment (Stage 1) - 2013/14/15 Civic Square (Stage 2) - 2013/14/15 Recurrent costs of \$50,000 Stage 3 deferred beyond 2015/16 Stage 4 deferred beyond 2015/15 Stage 5 commenced pending funding <p>2013/14</p> <ul style="list-style-type: none"> Additional funding of \$2.536M announced 12 February 2014. Tenders for freight road re-alignment: <ul style="list-style-type: none"> Awarded at OCM 20 Feb 2014; Site secured 4 March 2014; WBHO conducted meet and greet in town; Works commenced 17 March 2014; Drainage works nearing completion; Road base works to be completed in the next two weeks. Road seal commencing 16 June 2014. Practical Completion occurred on 26 August 2014. Tender specifications for Civic square have been developed during May 2014; <ul style="list-style-type: none"> Meeting held on site with PO 29 April 2014 to confirm requirements; Matters reviewed with CEO and WS on same day; Tender documents by 23 May Invitations for Tenders advertised closed on 1 July 2014. 5 submissions received

									<ul style="list-style-type: none"> by Emerge which are being assessed. o Preferred tenderer (BCL Group) selected by Emerge and endorsed by Council on 31 July 2014. o Initial site visit taking place on 9 September 2014. • Expected completion for Stage 1 and 2 January 2015 <hr/> <p>Civic Square constructed</p> <ul style="list-style-type: none"> • Project opening 2015 <p>Freight realignment constructed</p> <ul style="list-style-type: none"> • Project opening 2014
<p>27. Wireless and Mobile Blackspot Coverage</p> <p>Project involves Shires of Morawa, Mingenew, Perenjori and Three Springs and MWDC</p> <p>Project management: 0.1</p> <p>Percentage Completed: 50%</p>	High	1.3.2, 1.3.4	Project Officer	0	375,000	0	0	CLGF	<p>Shire of Morawa coordinating update to project business case. Funding required is as follows:</p> <ul style="list-style-type: none"> o Merkanooka (\$680,000) <ul style="list-style-type: none"> ▪ CLGF – R: \$ 83,333 ▪ MWIP: \$534,167 ▪ Shire Funds: \$ 62,500 o Morawa East High (\$942,000): <ul style="list-style-type: none"> ▪ CLGF – R: \$500,000 ▪ MWIP: \$379,500 ▪ Shire Funds: \$ 62,500 <ul style="list-style-type: none"> • Business went to the MWDC Board on 28 February 2014; • Minister Redman announced 7 March 2014 \$1M approved from CLGF – R; • FAA for project received by CEO. Advised DRD awaiting outcome of MWIP decision before project milestones developed; • MWDC Board advised 19/03/14 it does not support EOI. Advice issued to participating shire presidents; • Issue also referred to Shane Love MLA to discuss with Minister Redman; • Council briefed on current position 20 March 2014. Indicated that funding should now go to the upgrading of the Morawa Airport; • CEOs have had preliminary discussions on allocation of funding to the Airport project; • Item will be required by Council to seek reallocation of funding (May OCM 2014); • Letter of support received from Shire of

									<p>Mingenew 29 April 2014.</p> <ul style="list-style-type: none"> See comments under item 20. <p>Note: The 2013/14 Budget contains an additional \$250,000 from the Community Development Reserve for electrical works</p> <hr/> <p>Meets community standards</p> <ul style="list-style-type: none"> Monitoring data speed <p>Increase coverage and reliability</p> <ul style="list-style-type: none"> Telstra
<p>28. Power Line Upgrade</p> <p>Project management: 0.1</p> <p>Percentage Completed: N/A</p>	Medium	1.4.2	MWDC	0	0	0	0	Wester Power	<p>Project deferred until development of next corporate business plan:</p> <ul style="list-style-type: none"> Must be externally funded; Budget \$7M
<p>29. Land Development – Residential and Industrial</p> <p>Project management: Landcorp?</p> <p>Percentage Completed: 100%</p> <ul style="list-style-type: none"> Residential: 100% Industrial: 50% 	High	1.1.2	CEO	800,000 Landcorp	900,000 Landcorp			Landcorp	<p>Costs for 2012/13, 13/14 met by Landcorp:</p> <ul style="list-style-type: none"> 38 residential lots 50 industrial lots <p>2013/14 Residential Sub-division</p> <ul style="list-style-type: none"> First stage of residential sub-division completed – 8 blocks <p>Industrial Sub-division</p> <ul style="list-style-type: none"> First stage of industrial sub-division – 6 blocks. Clearing re Club Road completed 8 March 2014 Stage two re headworks is now scheduled for November 2014 Stage three – finalisation of roads <hr/> <p>Lots successfully developed</p> <ul style="list-style-type: none"> Sale of lots
<p>30. Gateway Project Plans</p> <p>Project management: 0.1</p> <p>Percentage Completed: 10%</p>	High	1.2.3, 1.6.1	CEO	0	250,000	0	0	Sinosteel	<ul style="list-style-type: none"> Designs received previously. Matters to be determined: level of funding, Munckton Road, the design (tower) Funding sources : <ul style="list-style-type: none"> Sinosteel: \$200,000. Stated in CBP confirmed. However, only \$30,000 put aside; Shire: \$50,000 to be budgeted.

									<ul style="list-style-type: none"> Has not happened. o 13/14 Budget \$250,000 Sinosteel? o SMC are now offering \$100,000 o CEO & SP have met with SMC on 17 July 2014 to discuss. SMC contribution to the gateway project. SMC agreed the contribution was not tied. • Recurrent costs post 2016 \$2,500 <hr/> <p>Formal entry will provide sense of place</p> <ul style="list-style-type: none"> • Annual community survey • Visitor survey conducted visitor centre
31. Omnibus Scheme Development Project management: 0.2 Percentage Completed: 80% <ul style="list-style-type: none"> • Omnibus: 80% • Urban Design: 80% • LP Strategy: 80% 	Medium	1.5.1	Planning Officer CEO	0	350,000	300,000	0	WAPC, EPA	2013/14 \$232,844 in Budget <ul style="list-style-type: none"> • Urban Design Guidelines developed: <ul style="list-style-type: none"> o Individual meetings held with business owners; o Staff briefed 25 February 2014; o Community meeting to be rescheduled; o Mike Davis briefed Council 17 April 2014 – matter deferred pending corrections submitted to May meeting • Omnibus amendments due 30/06/14, presented to Council 19 June 2014. • Public comment period closed 7 July 2014. No submissions received at present.. • Scheme strategy changes due 30/09/14 <hr/> <p>LP Strategy and Scheme</p> <ul style="list-style-type: none"> • Completed report WAPC <p>Omnibus</p> <ul style="list-style-type: none"> • Completed report WAPC <p>Urban design guidelines</p> <ul style="list-style-type: none"> • Endorsement by Shire of Morawa as policy
32. Old Morawa Hospital Project management: 0.05 Percentage Completed: 80%	Medium	1.9.4	CEO	0	50,000	0	0	MWDC, R4R	2013/14 <ul style="list-style-type: none"> • \$50,000 not budgeted; • Technical report received 16/11/13. Cost of report: \$3,900 funded from Consultancy Services Admin; • Scope of report discussed with Council 11 February 2014; • Separate site visit and briefing completed 20 March 2014;

										<ul style="list-style-type: none"> • Extension for management order (Intention to Take): <ul style="list-style-type: none"> ◦ Sort by CEO/DCEO/PO 3 April 2014 as current order expires in May 2014; ◦ Order approved until further notice • Further resolution on use of site required. CEO to follow up with the Health Department maintenance and security issues. <hr/> <p>Hospital is renewed as community asset</p> <ul style="list-style-type: none"> • Project completion and new community use
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Objective: A collaborative and connected community with strong and vibrant leadership

Program Area: Governance and Leadership

Goal: Provide high levels of governance to lead and successfully manage the Shire and program of services for the community

Project	Priority	SCP Link	Who	12/13 \$	13/14 \$	14/15 \$	15/16 \$	Stakeholders	Progress (Including Performance Indicators)
33. Leadership and Mentoring – Young people Project management 0.01 FTE Percentage Completed: 10%	High	3.1.9	CYDO	0	120,000	120,000	120,000	<ul style="list-style-type: none"> Morawa Youth Centre 	2013/14 <ul style="list-style-type: none"> Operating \$112,634; Projects \$24,200 (Grants): <ul style="list-style-type: none"> Crime Prevention Grant application to be submitted for CCTV and Skate Park lighting (\$24,000); LDAG Event: 160 people attended; National Youth Event (Music Festival) 4 April 2014 2013 Output: Youth Officer employed (completed) 2014/15 <ul style="list-style-type: none"> Operating \$158,892 YTD \$15,396; <hr/> Young people move into leadership role <ul style="list-style-type: none"> Number in community organisations and Council
34. Leadership and Advocacy Role: <ul style="list-style-type: none"> CBH to upgrade and extend facilities Lobby for access to education system Advocate with State Government to deliver NBN Advocate with Western Power for an upgrade of the Morawa Three Springs Feeder Lobby State Government to retain grain on rail Lobby for Roads Funding Engage with State Government re Kadji Kadji Station Advocate for visiting specialist and allied health Advocate for adequate police and emergency services 	High	1.2.1, 1.3.4	CEO	0	0	0	0	<ul style="list-style-type: none"> All major service providers, State and Australian Government Agencies 	Met through normal operating costs 2013/14 <ul style="list-style-type: none"> CBH: Has changed focus? No further action Education System: MEITA project – Interim Business Case completed; NBN: Satellite to Mt Campbell; Optic to Town; Western Power – Townsite has been upgraded, but feeder line under review see Status Report; Grain on Rail: Watching Brief; Kadji Kadji: Conservation watching brief; Specialist & Allied Health: <ul style="list-style-type: none"> GP expanding practice, RFDS Dental Van in place; Police & Emergency Services: LEMC and CESM Program in place; Participated in Northern Zone Conference; Regional Cooperation Workshop to be held 10 April 2014

<p>Project management 0.1 FTE</p> <p>Percentage Completed: 83%</p>									<p>Agencies and Service Providers meet community needs</p> <ul style="list-style-type: none"> Annual community survey
<p>35. Invest in Council's Capacity</p> <p>Oversee Management of Shire 0.1 FTE</p> <p>Integrated Strategic Planning Support: 0.2 FTE</p> <p>Annual Customer Survey: 0.1 FTE</p> <p>Percentage Completed: 83%</p>	<p>High</p>	<p>4.3.1, 4.3.2, 4.3.3, 4.4.1, 4.4.2, 4.5.1, 4.5.2, 4.5.3, 4.6.1, 4.6.2, 4.7.1, 4.7.2, 4.8.1, 4.8.3</p>	<p>CEO</p>	<p>0</p>	<p>0</p>	<p>0</p>	<p>0</p>		<p>Met through normal operating costs:</p> <p>Staff Training and Development</p> <ul style="list-style-type: none"> Well Program: \$12,696 (MWRC dissolved – will affect training of staff) PWOH: \$26,578 Other Property & Services: \$8,438 <p>Professional Development Councillors</p> <ul style="list-style-type: none"> \$8,000. Zone Conference 28/29 March - completed <p>Traineeships</p> <ul style="list-style-type: none"> \$0. CII Student 1 day a week engaged <p>Whole of Life Costings</p> <ul style="list-style-type: none"> 12/13 Plant & Equipment not finished 13/14 Land & Buildings 14/15 Road Infrastructure 15/15 Furniture & Equipment <p>Implemented IPR Framework</p> <ul style="list-style-type: none"> SCP 21/06/12; CBP 20/06/13; Department requested modifications to SCP by 31 March 2014 – completed 25/03/14; Risk Management policy, compliance plan and strategy now required (Reg 17). Commenced in August 2014 by LGIS <p>Review Council Policies and Local Laws</p> <ul style="list-style-type: none"> To be undertaken in March 2015. <p>Compliance with all Legislation and LG Act</p> <ul style="list-style-type: none"> Annual Compliance Return undertaken and submitted to March OCM – completed for 2013. PID annual survey completed, 30 June 2014 FOI annual return completed 30 June 2014 <p>Delivery of Services as Sub-Regional Hub</p> <ul style="list-style-type: none"> Ongoing Shared Services, further

										discussions to take place.
										<p>Website New design chosen. Went live on 3 June 2014. Staff training in content management has been completed.</p> <p>Annual Customer Surveys</p> <ul style="list-style-type: none"> Process to be revisited during 2014/15 <hr/> <p>Excellence in governance, management and leadership</p> <ul style="list-style-type: none"> Annual community survey

Program Area Operating Cost:	Ongoing		CEO	836,083	852,000	869,000	886,000			2014/15 (\$508,806)
Percentage Completed: 2%										<p>Staff Required: 1 FTE</p> <p>Members of Council</p> <p>Cost YTD: \$10,055</p> <p>Governance - General</p> <p>Cost YTD: \$225</p> <p>Recurrent Cost post 2017: \$903,000</p>

Assessment

The following matrix is a summary assessment on the status of the Corporate Business Plan:

Criterion	Key Requirements	Progress/Comment	Tracking
Assessment of Projects	<p>Projects (35):</p> <p>Projects on-track: 14 Projects monitored: 5 Projects off-track: 7 Projects deferred: 9 Percentage Completed: 66%</p> <p>Program Areas-Operating (4):</p> <p>Monitor 2 Off-track 2</p>	<p>Projects</p> <ul style="list-style-type: none"> Staff resourcing in terms of key roles has been a constant issue regarding consistency and progressing of goals i.e. the long term vacancy of the CEO position; The second key issue has been the constant waiting on the approval of funding or resources for key projects: <ul style="list-style-type: none"> State Cabinet – continual delays whilst it makes a decision (Town Centre Revitalisation and Freight Road Re-alignment); Scrapping of Commonwealth funding programs e.g. RADF5 (Town Hall project); Changes to Royalties for Regions (CLGF) funding or not meeting acquittal requirements (Includes key funding regarding the Morawa Swimming Pool); MWDC requirement to continually review business cases; Competition regarding the availability of bitumen for major road projects (has been secured for Feb 2014, so will be on track) The majority of projects with monitoring status, although they have a low completion status, are on track in terms of where they are regarding the timeline of the project. <p>Program Areas-Operating Each program area – operating although they have a monitoring status and off-track status, are on track in terms of normal operations for this time of year.</p>	
Resource Capability (Staff)	<ul style="list-style-type: none"> CBP: 2.08 FTE Programs: 24.07 FTE Project Officer funded externally MWRC setting up support re: <ul style="list-style-type: none"> Human Resource Management Higher Level Financial Management 	<p>The key issue here is that the MWRC has dissolved and so is no longer in a position to provide additional support. In particular:</p> <ul style="list-style-type: none"> HRM appears to be lacking; Higher level financial management appears to be lacking; Engineering support has fallen over; Health and building support has fallen over. CEO is currently assessing these issues. 	

	<ul style="list-style-type: none"> ○ Engineering ○ Health and Building ● Succession planning/mentoring 	<p>The balance between SuperTowns and local government operations is impacting on staff. Key impacts include:</p> <ul style="list-style-type: none"> ● The struggle to provide consistent governance support; ● Records management constantly suffers; ● Front line services constantly interrupt administration support. <p>Resource sharing with Shire of Perenjori is now being explored to help address the above. CEO has made contact with Perenjori CEO to discuss further.</p>	
Assets of the Shire	Whole of Life costs for the next 10 years are put at \$2,426,700 per annum	No change. However, this may change once the review of the asset management plans are completed	
Financial Estimates of the SCP	<p>Funding:</p> <ul style="list-style-type: none"> ● Shire Contribution \$3,041,238 ● CLGF – Regional: \$ 250,000 ● CLGF – Local: \$ 718,000 ● Mid West DC: \$3,049,980 ● Other: \$5,147,500 <p>Financial Ratios</p> <ul style="list-style-type: none"> ● It is not believed that the CBP will negatively impact on the ratios ● Will need recalculation in line with the long term financial plan 	<p>Funding:</p> <p>As per Assessment of Projects:</p> <ul style="list-style-type: none"> ● CLGF – R for Mobile Blackspot Tower Project of \$583,333 (out of \$1M approved 7 March 2014); ● CLGF – L 358,000 for 2012/13 is subject to reinstatement as part of the State Budget process for 2014/15 <p>Financial Ratios</p> <p>The 2013/14 auditor’s report puts three ratios within acceptable limits and three that are borderline</p>	
Operational Risk Assessment	<p>Consists of three key elements:</p> <ul style="list-style-type: none"> ● Systems ● Processes ● Resources 	<p>A Corporate Risk Management Plan and Matrix is required for the Shire (This was not identified as a key system in the CBP although there is an operational risk assessment that forms part of the CBP. The operational risk assessment does not provide the list of risk parameters or appetite that can be used on an ongoing basis. This is a critical tool when making key decisions). Now a requirement under R.17 by 31 Dec 2014.</p> <p>Document Management</p> <ul style="list-style-type: none"> ● Staff is in the process of setting up electronic records management. <p>Project Management</p> <ul style="list-style-type: none"> ● A project management policy has been prepared and will be presented to the September 2014 Council Meeting <p>Stakeholder Management System</p> <ul style="list-style-type: none"> ● Not in place 	

		<p>ICT System</p> <ul style="list-style-type: none"> • Current system is adequate for needs. Requires optimisation of its use. An ICT Stratgic Plan is required. <p>HR Processes</p> <ul style="list-style-type: none"> • Training and development is budgeted for; • Flexible work arrangements are in place; • Recruitment processes have been improved since November 2013 (recruitment start up sheet and interview assessment sheet introduced); • It is highly unlikely that HR support and high level financial support will come from the MWRC; <p>Workforce Planning and Cost Modelling</p> <ul style="list-style-type: none"> • Performance management system required; • Outstanding performance review need to be undertaken. • A review of JDFs (PDs) required. <p>Skills Development See HR processes and Workforce Planning and Cost Modelling</p> <p>Workforce</p> <ul style="list-style-type: none"> • Corporate Business Plan monthly report developed and implemented December 2013; • Also see workforce planning and cost modelling. <p>Council</p> <ul style="list-style-type: none"> • Engagement of community regarding the role of the Shire and Council's responsibilities is required: <ul style="list-style-type: none"> ◦ Review of the community engagement policy required; <p>Asset Base</p> <ul style="list-style-type: none"> • Rationalisation of assets will occur with the adoption of the asset management plans; • Collaborative regional processes that optimise the revenue base is occurring 	
<p>Internal Analysis (Required Improvements)</p>	<p>There are 10 key improvements required:</p> <ol style="list-style-type: none"> 1. Invest in electronic data management 2. Implement electronic project management 3. Stakeholder relationships managed electronically 4. Communication systems between staff and councillors 5. Formal HR mentoring for senior staff 	<p>See Operational Risk Assessment</p>	

	<ol style="list-style-type: none"> 6. Implement excellent HR systems 7. Effective job planning, detailed JDFs 8. Implement work output monitoring systems 9. Rationalise asset base at every opportunity 10. Continue to invest in regional processes that optimise Shire revenue base 		
Measuring Our Success	<p>The Key Performance Measures are:</p> <ul style="list-style-type: none"> • Community satisfaction telecommunication services (AS); • Community satisfaction town amenity (AS); • Community satisfaction housing supply (AS); • Community satisfaction other services (AS) • Number houses built per year; • Land availability for projects; • Nil waste targets achieved; • All residents able to access primary health care service within 24 hour target; • Number cultural events held; • Annual community satisfaction with cultural, heritage and recreation services (AS); • Volunteering rate each census period; • Community satisfaction with engagement with Council (AS); • Improvement in financial ratios • Low employee turnover • Successful fundraising for key projects 50% target 	<p>Annual Survey (AS) Outcomes:</p> <ul style="list-style-type: none"> • Survey process is in place. Satisfaction levels developed based on Shire of Morawa Community Engagement Report 2012. <p>House Built Statistics:</p> <ul style="list-style-type: none"> • To be determined (possibly 2 per annum) <p>Waste Targets</p> <ul style="list-style-type: none"> • Closure of Landfill by 2015; Subregional centre in place 2015 <p>Primary Health Care Access (24 hour)</p> <ul style="list-style-type: none"> • Increase satisfaction rating from 2.23 – 2.93. <p>Cultural Events</p> <ul style="list-style-type: none"> • There are 12 – 15 events in place a year. • Arts festival in place <p>Volunteering Rate (ABS Census)</p> <ul style="list-style-type: none"> • To be ascertained <p>Financial Ratios</p> <ul style="list-style-type: none"> • These are now compiled and form part of the 2012/13 annual financial statements. <p>Employee Turnover</p> <ul style="list-style-type: none"> • Currently 7%. The benchmark for local government is 12%-16% <p>Successful Fundraising for key Projects = 50%</p> <ul style="list-style-type: none"> • Grants approved to date include: <ul style="list-style-type: none"> ○ RADS funding \$20,000 to develop Airport Masterplan. Shire contribution will be \$20,000; ○ DER - Waste Management Strategic Plan: \$5,000. Shire's contribution \$5,000. • It would be appropriate to develop a grants plan and matrix to Identify, track and summarise all grants received 	

Legend

Off-track (0-49% completed)	Red
Monitor (50-69% completed)	Yellow
On-track (70 – 100% completed)	Green
Projects deferred	Blue

<i>Date of Meeting:</i>	18 September 2014
<i>Item No:</i>	7.2.6.2
<i>Subject:</i>	Desktop review of the Strategic Community Plan
<i>Date & Author:</i>	10 September 2014 John Roberts
<i>Responsible Officer:</i>	Chief Executive Officer
<i>Applicant/Proponent:</i>	Chief Executive Officer John Roberts
<i>File Number:</i>	Various
<i>Previous minute/s &</i>	
<i>Reference:</i>	

SUMMARY

The purpose of this report is for Council to adopt the Shire of Morawa Strategic Community Plan 2012 as amended following a desk top review so that it meets the Integrated Planning and Reporting Framework compliance criteria.

DECLARATION OF INTEREST

The author has no interest to declare in this report.

ATTACHMENTS

The Strategic Community Plan 2012 (Version 9).

BACKGROUND INFORMATION

It is a requirement of the Department of Local Government Integrated Planning and Reporting Advisory Standard that a strategic “desktop” review of the Strategic Community Plan is undertaken 2 years from when it was adopted.

OFFICER’S COMMENT

The Strategic Community Plan was adopted by Council on 21 June 2012. The plan was subsequently amended in March 2014 to comply with Department of Local Government requirements.

A “desktop” review of the Shire of Morawa’s Strategic Community Plan 2012 was undertaken on 12 August 2014.

Although the review was scheduled to be undertaken 2 years from adoption date the decision was made to ensure the new CEO and new Elected Member were present

at the review. This decision delayed the review outside the 2 year period but was justified to provide for good governance.

The amendments to the Strategic Community Plan are the removal of the following strategies:

1.3.1 Partner with private enterprise to deliver North Midlands Solar Thermal Power Project.

1.9.2 Secure funding to establish the multi-use accommodation village.

2.3.2 Support Yarra Yarra Catchment Council.

3.1.1 Support the implementation of the North Midlands Primary Care Project.

3.5.2 Secure funding for the Morawa Sports Ground upgrade.

3.5.3 Secure funding for the swimming pool upgrade.

COMMUNITY CONSULTATION

The changes to the Strategic Community Plan, seeking any feedback, will be advertised on the notice board and the Shire website.

COUNCILLOR CONSULTATION

Councillors attended the review sessions.

STATUTORY ENVIRONMENT

Local Government (Administration) Regulations 1996 Part 5 Annual Reports and Planning for the Future - Division 3 – Planning for the Future

19C (7). A council is to consider a strategic community plan, or modifications of such a plan, submitted to it and is to determine* whether or not to adopt the plan or the modifications.

*Absolute Majority required.

Department of Local Government & Communities Integrated Planning & Reporting Advisory Standard.

POLICY IMPLICATIONS

Nil

FINANCIAL IMPLICATIONS

Nil

STRATEGIC IMPLICATIONS

As per the reporting requirements regarding the Strategic Community Plan.

RISK MANAGEMENT

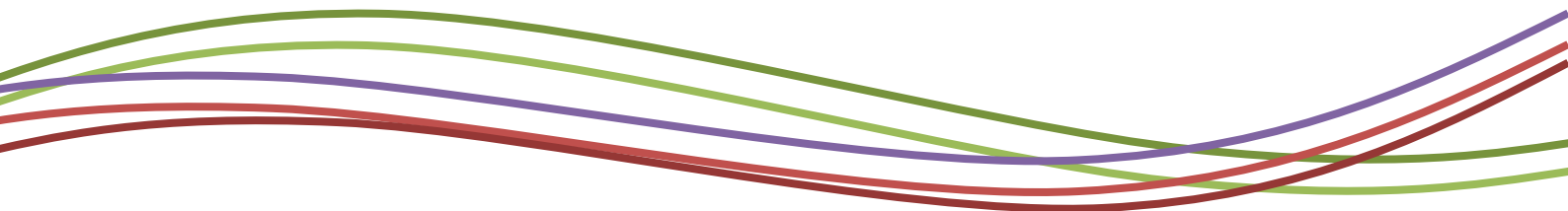
Reviewing the Strategic Community Plan 2012 maintains level of compliance as required by the Department of Local Government and Communities

VOTING REQUIREMENT:

Absolute Majority.

OFFICER'S RECOMMENDATION

That Council, under Regulation 19C (7) of the *Local Government (Administration) Regulations 1996* adopts the modifications to the Shire of Morawa Strategic Community Plan 2012 (Version 9)



Shire of Morawa
10+ Year
Strategic Community Plan
2012



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Document Management
Version: 9
Status: Reviewed
Date: 12 August 2014

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Draft

Our Vision

A proud and inclusive community with committed partnerships and a strong economy.

Welcome to our 2011 Strategic Community Plan for the Shire of Morawa.

This plan shares our visions and aspirations for the future and outlines how we will, over the next decade, work towards a brighter future for the Morawa community.

As a result of recent changes to the legislation, all Western Australian local governments are required to develop a Strategic Community Plan for a period of at least 10 years. Our Strategic Community Plan outlines our long term vision, values, aspirations and objectives, based on the input provided by the community. We are also planning to develop a Corporate Business Plan, which will be an internal working document to ensure our priorities and resources are aligned to the Strategic Community Plan, and provide a mechanism to ensure the strategies are delivered.

In 2011, the Minister for Regional Development and Lands, Hon Brendon Grylls MLA, nominated Morawa as one of nine local governments in the southern part of the State to be part of the State Government's Royalties for Region's SuperTowns Program, which encourages regional communities to accelerate planning to ensure they are well positioned to take advantage of projected population growth. The Morawa SuperTown Growth and Implementation Plan ("the SuperTown Growth Plan") was released in February 2012 and describes the strategies necessary for the growth of Morawa to occur. The Shire has endorsed the strategies identified in the SuperTown Growth Plan and will support its implementation, subject to state government funding approval.

The Shire of Morawa was keen to ensure that the planning and community engagement undertaken for both the SuperTown Growth Plan and Strategic Community Plan were complementary and integrated where possible. There has been good collaboration and cooperation in the development of each strategy and consequently, the visions, objectives and strategies of each document, are aligned.

This plan could not have been produced without the input of the local community and I thank everyone for their enthusiastic response and taking the time to fill in the surveys and attending the workshops. Your responses gave us a valuable insight into your visions and aspirations for the future.

We believe we have captured your aspirations and have reflected these in our desired outcomes. We will work in partnership with the community and other key stakeholders to deliver these outcomes using the strategies we have detailed in this plan.

I welcome your contributions and thoughts, and look forward to continuing our focus to ensure Morawa continues to be a proud and inclusive community with committed partnerships and a strong economy.

Karen Chappel
Shire President

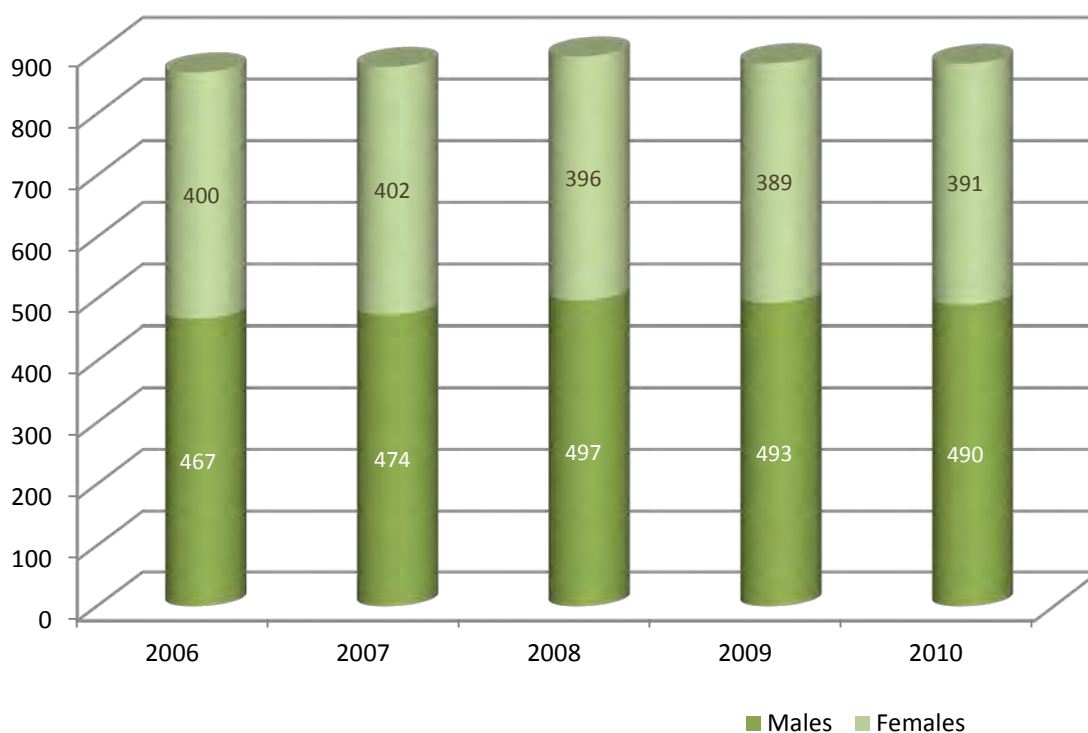


The Morawa Community

Morawa is a proud and inclusive community with a traditional farming economic backbone. Located in the Mid West Wheatbelt (also referred to as the North Midlands) and home to approximately 881 residents, Morawa is positioning itself to become a multi-faceted sub-regional centre with 2,500 residents. In addition to the town of Morawa the District also includes the localities of Canna, Gutha, Koolanooka, Merkanooka and Pintharuka.

The current estimated resident population has not changed significantly over the past five years in contrast to the population decline occurring of many other Mid West Shires. The Australian Bureau of Statistics (ABS) data for 2010 showed of the 881 residents 56% are male and 44% female representing a significant variation when compared to the State proportion of 51:49.

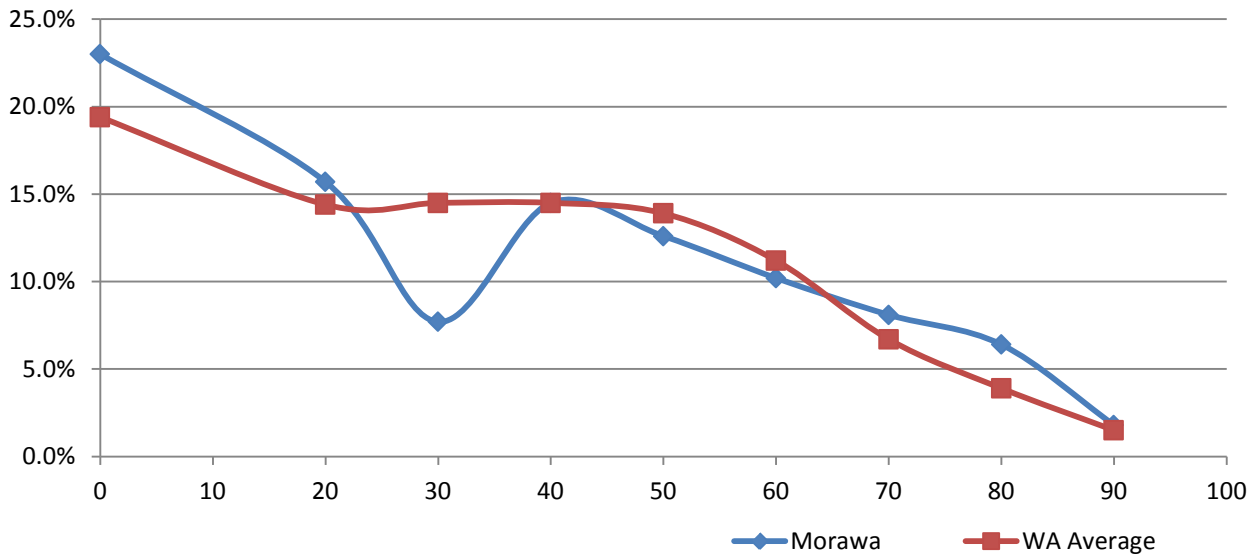
Estimated Resident Population



Data Source: Australian Bureau of Statistics

The ABS population estimate at 30th June 2011 is lower than the Shire's current population estimate of 950 people as the Shire's estimate takes into consideration the additional accommodation available in the Morawa townsite. However, for the purposes of this report the population estimates of the ABS has been used.

Estimated Resident Population by Age Group



Data Source: Australian Bureau of Statistics

The age demographic of the resident population compared to the State is shown in the above graph. The age distribution shows the number of residents in the Shire aged between 25 to 34 years is considerably lower than the State average which has been suggested is due to factors such as limited employment opportunities for this age group.

In contrast, the number of residents aged between 0 and 14 years is above the state average as is the number aged from 65 to 84 years. These statistics suggest there is a need for an emphasis on employment opportunities to retain families, a continued investment in facilities and services for children and youth and also investment in facilities and services for the aged.

In addition to cropping and wool production, iron ore mining has recommenced at Koolanooka Hills. Morawa also supports a strong education and training base with the Morawa Education and Industry Training Alliance (MEITA) seeking to position Morawa as a preferred destination for staff and students within the North Midlands District.

The growth of the mining industry and a desire to be a 'Centre of Excellence' in research, education and training are expected to result in an increase in the population of the Shire. This will hopefully encourage younger families to remain in the District. Population levels should also be supported if the 70 plus age group continue to show a preference for remaining within the Shire. However, this trend may increase the demand for medical, aged care and housing facilities.

These demographics and population trends have influenced the outcomes and strategies contained within this plan resulting in a number of strategies specifically to address these issues.

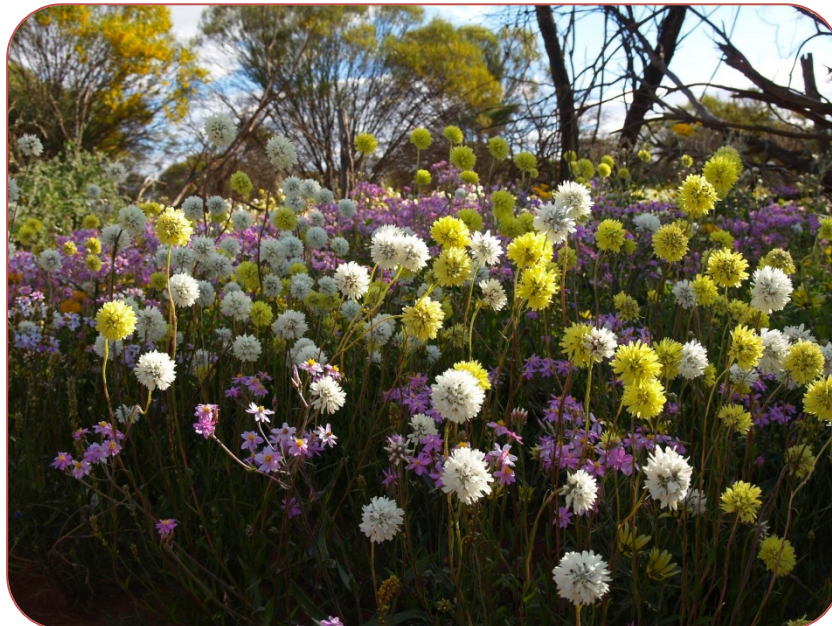
The natural landscape

Morawa is located approximately 370 kilometres north east of Perth and 180 kilometres south east of Geraldton. The Shire is bordered by the community of Mullewa to the north, the Shires of Perenjori to the South, Mingenew and Three Springs to the West and Yalgoo to the East.

The Shire covers 3,528 km² of agricultural and pastoral farmland, mining leases, Crown land and townsites and is within the Yarra Yarra catchment area. The landscape varies from large flat plains to rolling hills and rugged breakaway country. Approximately 12.8 km² of land is salt affected or salt lakes. Soil types are primarily York Gum soil (light/heavy) interspersed with Salmon Gum clay.

Morawa is an aboriginal name that is possibly derived from “Morowa” or “Morowar”, the name given to a small burrowing marsupial, now known as a Dalgite (similar to a Bilby). Morawa first appeared on maps in 1910 and marked the location of a rock hole.

Situated within the wildflower region the landscape turns to a mass of colour when the warmth of spring arrives, particularly after a wet winter, attracting tourists from all over Australia.



The built landscape

Morawa was declared a townsite in 1912 and the railway service commenced in 1913. Like many towns in the area Morawa owed its early existence to the railway line to Geraldton which represented a vital transport link for the agricultural industry. In 1948 Prater Airport was opened for use by light aircraft. The airstrip is fully illuminated to allow night landings by the Royal Flying Doctors Service and courier aircraft.



Since the 'early days' the town has grown to include education and medical services. The education services include a Primary School and District High School (pre-primary to Year 12) with 215 students enrolled in 2011 and the WA College of Agriculture with 62 students. The Morawa Perenjori Multi-purpose Medical Centre includes the Morawa-Perenjori Health Service, providing clinical services and primary health services, community care and patient assisted scheme. The Morawa Medical Centre supports a general practitioner who services the community 3.5 days per week. Two banks, two supermarkets, two agricultural agencies, a hardware store, pharmacy, newsagency, roadhouse, café and a variety of other retail, service and contractor businesses are all part of a vibrant commercial and industrial sector for the town.

To service agriculture and other industries, along with residents and visitors to the district, the Shire maintains 195km of sealed roads and 850 km of unsealed roads.

A major challenge for the area is electricity supply reliability as the town is located on the edge of the South West interconnected power grid with power usage at 90% of available supply. Water is obtained from the Arrowsmith borefield and approximately 80% of the borefield's allocation is being extracted each year.



Community engagement

The State Government's Integrated Planning and Reporting Framework requires all local governments to develop their 10+ year Strategic Community Plan through a process of community engagement aimed at identifying long term community aspirations, visions and objectives.

The community engagement process for this plan was combined with the SuperTown Growth Plan, to avoid mixed messages and stakeholder fatigue.

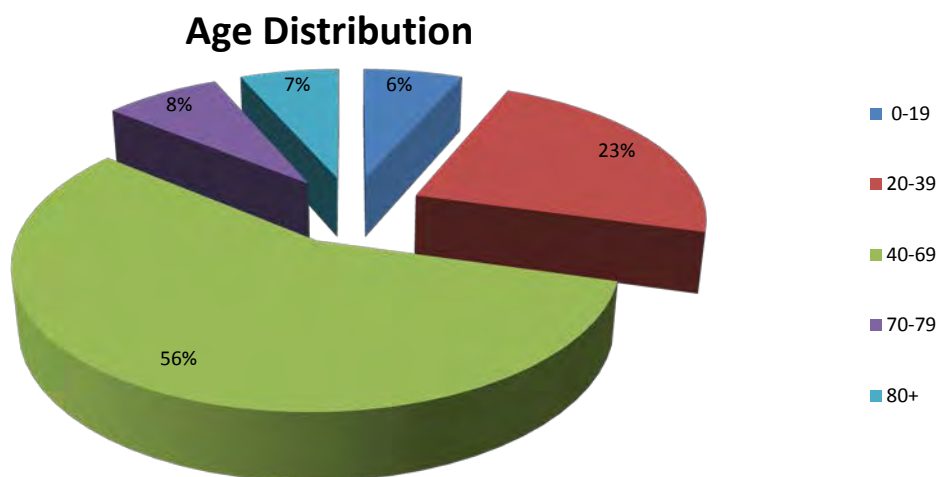
The Morawa community were asked to share their visions and aspirations for the future through a number of engagement methods, which were supported by a communications campaign that included newspaper articles and advertisements, regular information updates on the Shire's website, the distribution of project flyers and displays on information boards.

As part of the community engagement process, surveys were distributed by mail or letter drop to all ratepayers and households. An on-line version was also available from the Shire website. A Community Visioning Workshop was held in October 2011 attended by 26 people and the SuperTown Community Information Forum held in December 2011 was attended by 100 people.

A total of 91 people responded to two community surveys. 44 people completed the first survey, including four Councillors, two shire employees and four visitors. 47 people completed the second survey, including four visitors.

Statistically, the total responses received provide a 95% confidence level with a sampling error of plus or minus 9.7%. With an estimated population of approximately 881 residents, the number of survey responses received represents 10.3% of the estimated population. With the addition of a number of people who attended the community workshops, the basic community engagement standard defined in the Integrated Planning and Reporting Advisory Standard was achieved. This Standard requires basic community engagement to involve at least 500 or 10% of residents, whichever is fewer, and to be conducted by at least 2 documented mechanisms.

56% of survey respondents were males and 43% females. As represented in the following graph, respondents were from a range of age groups, although the majority of respondents were aged from 40 to 69 years of age.



More than half of the respondents (55%) described themselves as families with children, while 45% indicated they were older or younger singles and couples with no children. A significant number of respondents were ordinarily resident in Morawa (81.4%), while 9.3% were residents in a range of communities including the surrounding towns of Coorow and Carnamah. The remaining 9.3% of respondents did not respond with their place of residence.

More than half of the respondents who are ordinarily resident in Morawa have lived in Morawa for more than 10 years.

The surveys provided an insight into the key issues and aspirations important to the local community. These views have been recognised by the Council and subsequently shaped the visions, values, objectives and strategies documented in this Plan.

Following the community surveys and workshops, a Councillor and senior staff strategic planning workshop was held on 9th March 2012 to:

- Review the Community’s visions, values and priorities;
- Confirm the Shire’s vision, values and aspirations; and
- Define the Shire of Morawa’s Strategic Community Plan objectives.

Community Importance and Satisfaction

A number of the survey respondents added their views on the importance of, and satisfaction with, current and future Shire services. The results of these responses are grouped and summarised in the table below providing a guide to the prioritisation of service provision.

Whilst not a definitive priority listing this feedback will assist guiding the Shire with prioritisation of service provision. The table categorises services according to the community's assessment of their relative importance and satisfaction.

Very Important/ Low Satisfaction

Long term planning
Economic development
Small Business
Maintenance
Townscape presentation
Water supplies
Support for volunteers
Aged person homes
Education and Training
Drainage, storm water and flood management
Telecommunications
Verges and footpaths
Road works
Affordable housing
Power supplies

Very Important / High Satisfaction

Health services
Emergency services
Council's customer service
Parks and sporting facilities
Crime prevention
Playgrounds
Financial management
Child care, playgroup, maternal and infant services
Aged and disabled services
Community engagement

Important / Low Satisfaction

Mining partnerships
Community Resource Centre
Town planning
Waste Dump Point
Environmental initiatives
Museum management
Vegetation management
Street lighting
Employee housing
Pest control
Skate park
Libraries
Ranger services
Tourism management

Important / High Satisfaction

Tourist Centre
Police licensing services
Community halls and Rec Centre
Regional collaboration
Festival and event support
Public toilets
Youth services
Cemetery
Health administration and inspection
General garbage collection
Indigenous relations
Building control
Landscaping

Current and future resources to meet services

The Shire's resource position is a key consideration in terms of how it will impact on our ability to progress the community's aspirations. The trend regarding the Shire's capacity to meet the community's aspirations is shown in the following table:

Resource Profile	2006 Census, WAEC & 2006/2007 Annual Report	2011 Census, WAEC & 2011/2012 Annual Report
Population	824	894*
Number of Electors	498	479
Employees	25 FTE	27 FTE
Budget	\$14,957,984	\$22,359,547
Rates	\$866,085	\$1,267,434
Capital Grants	\$477,322	\$5,996,213
Operating Grants	\$1,291,725	\$3,828,396
Capital Expenditure	\$1,295,283	\$3,457,746
Operational Expenditure	\$3,322,984	\$5,537,564
Shire Reserves	\$1,218,841	\$11,041,691
Value of Assets	\$20,963,390	\$37,538,146
Total Labour Force	383	417
Occupied Dwellings	289	298
All Private Dwellings (including unoccupied)	415	386

*Note: Although this is based on the 2011 Census, the Shire's population figures are 950.

The Resource Profile shows that the Shire of Morawa has received a range of key funding to help it meet the community's aspirations. In particular, a number of new reserves were created based on the funding received and there is the expectation that some of these key sources of funding will continue. The sources of funding include:

- SuperTowns Funding (\$3,500,662). The majority of funding received will allow the implementation of the revitalisation of the Morawa Town Centre;
- Mid West Investment Plan Funding (\$1,000,000). The funding received will allow the Shire to upgrade or replace its key sporting facilities and the construction of accommodation for the aged in the community. Under the Mid West Investment Plan and other funding programs to be developed such as the North Midlands Economic Blue-Print, the Shire will have ongoing opportunities to seek additional funding for key projects;
- Sale of Fines Funding (\$3,165,061). The funding from the sale of iron ore purchased by the Shire previously has seen the creation of a Community Development Reserve to assist with key activities including the development of the Morawa Community Future Fund;
- Country Local Government Fund (\$717,156). This funding will allow for key works regarding the sewerage system and the waste management facilities;

- Contributions from Mining Companies (\$950,000). Key mining companies in the region have provided funding to assist the Shire achieve outcomes for the community in general. It is believed that key funding opportunities, contributions or joint community programs will continue.

Apart from the above, the Shire also has access to Landcorp to assist us with the development of additional residential and commercial subdivisions. The release of land with services provided will promote both the ongoing economic investment and support for people moving to the district.

It should be noted that without the financial contributions from the key funding bodies and other stakeholders, the Shire's existing rate base is insufficient to meet a number of aspirations otherwise outlined in the Strategic Community Plan. However, by striving towards the development of Morawa as a sub-regional centre through the implementation of the outcomes in the Strategic Community Plan, the resulting investment and population growth will see an increase in the Shire's rate base and thus make the provision of some ongoing services more affordable.

The Shire provides a range of infrastructure assets to enable services to be delivered to the community. This includes roads (1,050km), culverts (324), railway crossings (15), road signs (727), floodways (115), footpaths (13.8km) and kerbing. There are a number of buildings including Shire/depot (3), public/civic (10) and housing (19). Other assets include recreation (5), public civic (4) and airport (2). The value of many these assets will increase as they are renewed or replaced. Some new assets will occur. The total maintenance and capital renewal required to provide the infrastructure service in the next ten years is estimated at \$24,267,000 or an average of \$2,426,700 per annum. Correspondingly, the life cycle cost to provide these assets is \$2,190,400 PA and the life cycle cost funded by the Shire is \$2,067,700 PA or a life cycle sustainability index of 0.94. It is expected that the gap will be met through sustained rate increases of at least 6% PA.

The Shire has a small and flat staff structure. This means the Shire is limited in the types of services it can provide. Succession planning is difficult to plan for and the loss of corporate knowledge is an issue. However, this can be ameliorated in part through introducing key software regarding the building/planning application process and the tracking of the Shires services and assets including their status. Another strategy is to continue resource sharing with others in the region thus minimizing costs for some services and increasing funding opportunities for joint initiatives. Targeted mentoring, training and development of staff will also occur. The Shire will also need to re-evaluate staffing levels in the out years as key projects come on line.

Other key indicators to note are that generally the total labour force in the Shire has increased by 8.9%. due to increased mining activity in the area. As mining and infrastructure rebuilds come on line in the out years, the total labour force is expected to grow even further.

The level of occupied dwellings has increased by 3.1% with private dwellings decreasing by 7% demonstrating that dwellings beyond their usefulness have been renewed or demolished and a level of regeneration is occurring in the District. Further construction of new properties is expected to continue including provision for the aged.

What is in the plan

The Morawa Strategic Community Plan reflects the community's vision for the future and is the principal strategic guide for future Shire planning and activities.

Based on the community engagement results we have set out the vision for the Shire's future and captured the community's aspirations and values.

A strategic objective has been developed for each of the four key areas of community interest being **economic, environmental, social** and **civic leadership**. Desired outcomes have been determined to achieve each of these objectives after considering the capacity of the Shire's current and future resources along with demographic trends.

For each strategic objective we have provided the following:

- a summary of the major issues highlighted by the community;
- a selection of the community's comments;
- the opportunities available to the Shire;
- a table of strategies to achieve our desired outcomes; and
- an overview of the important partners that will help us achieve our objectives and outcomes.

In later sections we have also stated how we will measure our success in achieving our objectives and who else has influence over our ability to achieve these objectives.



How we will use this plan

This plan shares our visions and aspirations for the future and outlines how the Shire will, over the long term, work towards a brighter future for the Morawa community.

Looking to the future, the 2012 Strategic Community Plan will influence how as a Shire we resource and deliver our services. It will be the primary strategic plan for all other planning undertaken by the Shire.

The Shire of Morawa intends to use the Strategic Community Plan in several ways, including:

- Guide Council priority-setting and decision-making;
- Provide a framework for the on-going integration of local planning initiatives;
- Inform decision-making at other agencies and organisations, including community and State Government;
- Provide a rationale to pursue grants and other resources to demonstrate how specific projects align with the aspirations of our community and within the strategic direction outlined in the Strategic Community Plan;
- Inform potential investors and developers of our community's key priorities, and the ways in which we seek to grow and develop;
- Engage local businesses, community groups and residents in various ways to contribute to the Shire's future; and
- Provide a framework for monitoring progress against our vision, values and aspirations.

Importantly, plans are only effective if resourced adequately to ensure an outcome.

Strategies will be prioritised and actions applied (after an assessment of available resources) through the development of a Corporate Business Plan annually.

Key performance indicators will be used to report to the community on the Shire's performance in achieving the outcomes.



Updating the Strategic Community Plan

The Strategic Community Plan provides an outline of how the Shire of Morawa is listening to our community and taking responsibility for ensuring the sustainability of the local environment, local economy and the local community and the organisation itself. To ensure its ongoing relevance, there will be periodic reviews of the Strategic Community Plan undertaken that will see us adapt our actions to account for any shifts in community expectations and priorities.

The first periodic review will be undertaken in keeping with the requirements of the Integrated Planning and Reporting Advisory Standard. This means a “desk top” review of the Strategic Community Plan will be completed within two years and endorsed by Council prior to 30 June 2014. This review will focus on the strategies to ensure that they are still appropriate for achieving community objectives. This review was undertaken on 12 August 2014.

A full review of the Strategic Community Plan as required by the *Local Government (Administration) Regulations 1996* will be completed with a new Council endorsed plan by 30 June 2016. The full review will include going back to the community and asking what they want to see changed in the District of Morawa. This will test whether the aspirations and objectives need to be changed.

It is expected that the above review process will continue during the life of the Strategic Community Plan.

Community aspirations and values

The Morawa community aspires to be guided by the following values:

- To be innovative and creative;
- To cooperate through partnerships;
- To be managed by strong leaders that make informed decisions;
- To listen and respond; and
- To be flexible to grow.



Economic

Objective 1:

A diverse, resilient and innovative economy.

“Variety of jobs in all sectors”.

– Member of Community

Draft

What the community told us

Attracting steady economic growth, more jobs and population growth was one of the most common responses, in relation to the question, “what is your greatest ‘wish’ for the future?” Other important issues in relation to the economy were:

- Attract a diverse range of new businesses and maintain government services in Town;
- Industry diversification (agriculture, mining, renewable energy, supporting trades, health, education) and technological advancement;
- Population attraction and retention;
- Improving the availability and range of quality/affordable housing;
- Improved regional road access between towns and traffic management (truck freight bypass);
- Retain local community character and a safe environment (including heritage properties) and improve Town Centre presentation; and
- Improved infrastructure, particularly power, water and telecommunications.

The opportunity

The Shire of Morawa is entering an exciting phase with iron ore mining emerging in the region. While the opportunities presented by the mining industry are embraced, the community maintains the importance of agriculture as the local economy’s ‘backbone’. Other potential value-add businesses associated with agriculture were identified as important employment generators, as well as services, such as health, renewable energy industries, education and government administration. On-going liaison with the North Midlands sub-region and the recently established Morawa Chamber of Commerce is viewed as important in facilitating these opportunities. The provision of adequate infrastructure to accommodate growth, such as a reliable power supply, suitable land supply, well-maintained roads and new technologies and innovation were noted as important issues.

Whilst the community embraces growth and an expanding population, they acknowledge the importance of a range of quality, affordable housing, services and amenities to ensure Morawa continues to remain an attractive district in which to live. An attractive main street with an increased level of retail, commercial and entertainment services was highlighted as a keen wish for the future. Traffic management (particularly freight) was identified as an issue of concern.

Quotes from the Community

“I would like to see Agriculture more secure, and the mining settled and support industries to both viable. There are many opportunities for businesses for example panel beaters, engineering works, retailers, machinery dealerships”.

“Strong economy supported by industry and government services”.

“To not have less than now.”

“Hopefully, we can keep all of the businesses that are in town already”.

“Increase in population, and affordability. Take away Monopolies in the market to help curb affordability.”

“A vibrant economy - jobs for students to transition into straight from school. Agriculture/retail/mining/environmental jobs.”

How will we get there?

The following strategies have been identified as contributing to the achievement of each outcome.

Outcome 1.1 Maintain and increase population

Key Partners

1.1.1	Engage with mining companies to invest in the region.	MWDC, MCC, DSD
1.1.2	Make land available for residential, commercial and industrial uses.	LC, MWDC, RDL

Outcome 1.2 Maximise business, industry and investment opportunities

Key Partners

1.2.1	Continue to liaise with CBH to upgrade and extend grain handling and storage facilities.	CBH
1.2.2	Support the Morawa Chamber of Commerce.	MCC
1.2.3	Promote Morawa as an attractive place to live and work.	MCC , MWDC, RDL
1.2.4	Implement Morawa SuperTown Growth and Implementation Plan.	MWDC, RDL, DSD
1.2.5	Undertake and implement the North Midlands Sub-regional Economic Development Strategy.	MWDC, DSD
1.2.6	Support the development of agriculture and related industries.	DAFWA, MWDC
1.2.7	Continue to support development of the tourism industry.	TWA, MCC
1.2.8	Continue to support MEITA and its strategic direction (Education Industry Training Alliance).	MEITA, DoE
1.2.9	Initiate plans to expand the Morawa Caravan Park.	TWA
1.2.10	Support the Morawa Visitors Information Centre.	MCC, TWA
1.2.11	Continue to support the Wildflower Country Tourism Committee.	MCC, TWA

Outcome 1.3 Responsive to innovation and new technologies**Key Partners**

1.3.1	Continue to advocate with the State Government to deliver NBN fibre optic solution.	MWDC, DSD
1.3.2	Support NEFF (North East Farming Futures) and DAFWA in the identification of agriculture innovations.	NEFF, DAFWA
1.3.3	Continue to lobby for improved telecommunications.	MWDC, RDL

Outcome 1.4 Provide essential services and infrastructure to support population growth**Key Partners**

1.4.1	Advocate and partner with Water Corp for the provision of adequate water capacity and supply.	WC
1.4.2	Advocate and partner with Western Power for an upgrade of the Morawa Three Springs Feeder.	WP, MWDC
1.4.3	Expand and maintain sewerage infrastructure.	WC
1.4.4	Develop a stormwater management and capture strategy for the townsite.	WC, RDL

Outcome 1.5 Planned and balanced growth**Key Partners**

1.5.1	Deliver Town Planning Strategies to align with the Morawa Growth Plan.	WAPC
1.5.2	Implement North Midlands Sub-regional Economic Development Strategy (refer to 1.2.5)	MWDC

Outcome 1.6 The main street is the civic and retail heart connecting the town**Key Partners**

1.6.1	Support Town Centre revitalisation strategies as contained in the Morawa SuperTown Growth Plan.	MWDC, RDL
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Outcome 1.7 Attractive and well maintained buildings and streetscapes**Key Partners**

1.7.1	Continue to implement and fund the policy 2.3 Heritage Colours – Solomon and Winfield Street.	MCC
1.7.2	Continue to maintain a high standard of landscaping and maintenance.	MCC
1.7.3	Identify funding to refurbish the old Shire Council Chambers and Town Hall.	MWDC, RDL
1.7.4	Maintain Shire assets in accordance to Shire Asset Management Plan.	-
1.7.5	Encourage local residents to improve presentation of their properties.	MCC

Outcome 1.8 Well maintained local roads and ancillary infrastructure**Key Partners**

1.8.1	Establish a prioritisation schedule for the upgrade of roads infrastructure.	MRWA
1.8.2	Maintenance and renewal of roads, and ancillary infrastructure is undertaken in accordance to Shire Asset Management Plan.	MRWA
1.8.3	Lobby government and private sector for increased road maintenance funding.	MRWA
1.8.4	Control roadside vegetation.	MRWA

Outcome 1.9 Affordable, diverse and quality accommodation options for both residential and business**Key Partners**

1.9.1	Secure funding and build aged accommodation.	DoHA, RDL
1.9.2	Finalise negotiations with the State Government to deliver key worker housing infrastructure.	DOH
1.9.3	Identified preferred use and redevelop the Old Morawa Hospital.	HWA, HCWA
1.9.4	Secure funds for the provision of staff housing.	MWDC
1.9.5	Investigate options and facilitate the development of tourism accommodation.	TWA
1.9.6	Continue to develop business units.	MCC

Outcome 1.10 Increased investment in transport networks**Key Partners**

1.10.1	Secure funding to seal the Morawa airport.	DOT, RDL, MWDC
1.10.2	Continue to maintain the airport strips and comply with CASA regulations.	CASA
1.10.3	Continue to lobby the State Government to retain grain movements on rail.	DOT
1.10.4	Lobby for Roads funding (refer to 1.8.3).	MRWA, DOT
1.10.5	Lobby to widen and upgrade the Wubin to Mullewa Road.	MRWA, DOT
1.10.6	Lobby to refurbish Mingenew-Morawa Road.	MRWA, DOT

Environment

Objective 2:

Protect and enhance the natural environment.

“Well maintained buildings, beautiful trees and gardens, parks, playgrounds.”

– Member of Community

Draft

What the community told us

The key issues in relation to the environment were:

- Maintain the Town Centre's natural landscape;
- Leverage the natural environment through tourism opportunities (fauna, flora and landscape);
- More natural parklands, trees and shade in town; and
- Reduced salinity.

The opportunity

Morawa's natural environment and central location is highly regarded as one of the community's most valued attributes.

Morawa also has impressive natural and built assets, including the Kadji Kadji Station, beautiful wildflowers and significant heritage buildings. Maintaining a natural bush landscape and the town's local character was a common message from the community.

Whilst the main street is very well presented, many people expressed concern over the presentation of other buildings in town, including derelict housing and poorly maintained yards. Improved Town Centre presentation and amenity will create the impression Morawa is an attractive and inviting town, which may in turn, encourage more future residents, and entice visitors and commuters to extend their stay.

Quotes from the Community

"More trees, less salt, more natural bush".

"Mixture of both old and new, heritage retention".

"I would like to see Morawa have the same amount of public open space per head of population that we currently have".

"Town should keep some natural space so that birds and other wildlife can co-habit with the town".

"Keep the character of the yard however get residents to clean up their properties."

"Tourism of natural environments - Kadji Kadji Station".

"Demolish derelict housing".

"Dedicated areas of natural vegetation/large areas of revegetation".

"Well-presented buildings - retail/residential/industrial".

"Balance between social/economic/environment. Morawa can be harsh in summer - trees/shade/green areas are important".

How will we get there?

The following strategies have been identified as contributing to the achievement of each outcome.

Outcome 2.1 Ensure natural resources are used efficiently and effectively. Key Partners

2.1.1	Develop a storm water use strategy (refer to 1.4.4).	WC
2.1.2	Engage with the State Government to increase access and visitation of Kadji Kadji Station.	DEC
2.1.3	Refurbish and maintain Morawa Shire dams.	WC, DOW
2.1.4	Continue to reuse waste water for irrigation purposes.	-
2.1.5	Identify policies to manage the impacts of carbon sequestration initiatives.	-
2.1.6	Implement the Climate Change and Adaptation Plan.	-
2.1.7	Manage rail impacts on the Morawa Townsite.	DOT, PTA, BR

Outcome 2.2 Enhance and promote rehabilitation of our native vegetation. Key Partners

2.2.1	Continue to manage feral flora and fauna.	DEC
2.2.2	Rehabilitate, protect and conserve Shire controlled land.	-
2.2.3	Support and promote environmental management practices.	DEC

Outcome 2.3 Minimise impact of salinity. Key Partners

2.3.1	Implement Drainage Policy.	-
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Outcome 2.4 A regional waste management solution to achieve zero landfill. Key Partners

2.4.1	Secure funding to establish a transfer station at the Morawa tip.	RDL
2.4.2	Identify regional locations for waste collection.	MWRC

Social

Objective 3:

A community that is friendly, healthy and inclusive.

“To have stable and consistent fundamental services in health, education, policing and local government”.

– Member of Community

Draft

What the community told us

Morawa's people and lifestyle, its friendly, strong community spirit and its good facilities and quality infrastructure were identified as amongst the Shire's most valued social attributes.

The key issues identified in relation to social well-being were predominately service driven and include:

- Improved medical services, particularly more doctors and dentists;
- Improve and expand the provision of education and training;
- Maintain and improve the provision of facilities and services, including Centrelink, Medicare and Police;
- More affordable housing;
- Services and facilities to support the ageing population; and
- Continue to support our volunteer base.

The opportunity

The community overwhelmingly identified maintaining and improving social services, as fundamental to future community well-being. Improved health and aged care services, particularly doctors and dentists, was highlighted as particularly important.

Morawa's economy has seen growth in the areas of education, health services and government administration in recent years. In the same vein, the SuperTown Growth Plan suggests Morawa has the opportunity to increase its amenities and services, not only to benefit the Morawa community, but also the surrounding towns. This proposition was well supported by the local community, which would like to see Morawa positioned as a future regional services hub. In the interests of regional collaboration, it will be important for the residents of Morawa to support the services of their neighbouring communities. Quality and affordable housing was identified by the community as critical to meeting the future demand of new families, key workers, aged persons and students.

Morawa seeks to leverage its local strengths, and has identified the opportunity to become recognised as a 'Centre of Excellence' for education, training and innovation in the North Midlands district. This opportunity was strongly endorsed by the local community and the Shire will continue to support the education partnership alliance, MEITA (Morawa Education and Industry Training Alliance), which has already successfully obtained funding for a new Trade Training Centre.

The Shire's diverse range of recreational infrastructure and events play an important role in promoting community cohesiveness and nurturing its strong community spirit. These facilities will require on-going refurbishment and consolidation, to ensure they are appropriately maintained and tailored to meet the needs of the diverse age groups comprising the local community.

Quotes from the Community

"More affordable housing, more training for up-skilling."

"To be a regional hub - providing a range of services".

"To be a vibrant, cohesive and committed community".

"Health, education, crime, safety, social support and affordable housing are all very important to our family and would definitely be very attractive to us moving into the area".

"More doctors and a dentist. A bus for oldies to have outings. Decent Homeswest housing".

"It would be great to see more affordable housing that is available to all, better agency housing to encourage police, teachers & health professionals to Morawa. I would like to see a much larger support system for aged care with more age specific housing".

How will we get there?

The following strategies have been identified as contributing to the achievement of each outcome.

Outcome 3.1 Services and facilities that meet the needs of the community. Key Partners

Outcome 3.1	Services and facilities that meet the needs of the community.	Key Partners
3.1.1	Continue to support the provision of adequate GP services.	DoHA, WAH
3.1.2	Continue to advocate for visiting specialists and allied health.	DoHA, WAH
3.1.3	Support the Three Springs Dental service.	DoHA, WAH
3.1.4	Support and Implement the MEITA strategy (refer to 1.2.8)	MEITA, DoE
3.1.5	Advocate and support the maintenance of adequate police and emergency services.	FESA
3.1.6	Seek funding to secure a Club Development Officer for the region.	DSR
3.1.7	Identify opportunities to establish a Child Development Centre.	DC
3.1.8	Continue to operate and resource the Morawa Youth Centre.	DC, DSR, DCA
3.1.9	Investigate feasibility to acquiring Morawa Community Care facilities.	DoHA
3.1.10	Continue to support the Morawa Community Resource Centre.	DLG
3.1.11	Continue to provide Police Licensing Services.	DOT, WAP

Outcome 3.2 Respect our cultural, indigenous and heritage assets. Key Partners

Outcome 3.2	Respect our cultural, indigenous and heritage assets.	Key Partners
3.2.1	Maintain, enhance and promote heritage assets.	DEC, HCWA, DIA
3.2.2	Support the Billaranga Arts Studio.	DCA, DIA
3.2.3	Support the Koolanooka Springs Reserve.	DEC, DIA
3.2.4	Support the operations of the Morawa Historical Society.	HCWA
3.2.5	Support to community events.	DCA, TWA

Outcome 3.3	Retain a safe environment.	Key Partners
3.3.1	Continue to support visiting ranger services.	MWRC
3.3.2	Maintain regulatory health services.	HWA
3.3.3	Continue to support the employment of a regional CESM (Community Emergency Services Manager).	FESA
Outcome 3.4	A wide range of regional events.	Key Partners
3.4.1	Continue to support Morawa Biannual Arts festival.	DCA
3.4.2	Support community events. (refer to 3.2.5)	DSR, TWA, DCA
Outcome 3.5	Improved and well maintained community, recreational and civic infrastructure.	Key Partners
3.5.1	Maintain community recreational and civic infrastructure in accordance to the Shire Asset Management Plan.	-
3.5.2	Continue to improve the Morawa cemetery.	-

Civic Leadership

Objective 4:

A connected community with strong leadership.

“I believe in 20-30 years Morawa will be the main centre for Local Government in the North Midlands.”

– Member of Community

Draft

What the community told us

The key issues identified in relation to civic leadership were:

- Amalgamation was perceived as inevitable, and strong representation will be important;
- Morawa as a regional services hub;
- Greater collaboration with the region; and
- Greater engagement, interaction and communication with the community.

The opportunity

The community expects the Shire to lead by example and continue to be a respected organisation into the future. The Shire will strive to have strong representation and provide good leadership.

The SuperTown Plan suggests the North Midlands district has a significant opportunity to increase the level of services, infrastructure and social amenities and it is only through a strong and committed partnership approach between the various communities, government, industry and stakeholders that this opportunity can be harnessed.

The Shire of Morawa is already well regarded for its strong relationship management and cooperative and collaborative partnerships with neighbouring communities. The Shire is committed to continue to nurture these relationships as a core focus into the future.

As a small Shire, with tremendous ambition, resource constraints will continue to confront the Shire. Where possible, the Shire will continue to advocate for funding to implement the strategies identified in this plan, as well as the SuperTown Growth Plan.

Attracting and retaining quality staff will remain an important focus to ensure the Shire can maintain the delivery of quality services to support the local community. Morawa will work closely with the community and its volunteers, as they continue to be the driving force behind Morawa's strong community spirit and pride.

In response to the community's request for greater engagement, interaction and improved communication, the Shire plans to continue to proactively communicate and acknowledge local feedback to ensure the services delivered are well promoted and representative of the community's needs.

Quotes from the Community

"There should be a better balance between Town and Farm representation"

"Larger Shire, amalgamation of towns - lead by Mayor, more Councillors."

"Amalgamation will happen and hopefully we will have good representatives from the district"

"More interaction with community, planning etc."

"More community steering committees and groups."

"With technology things will be different but all in all, I don't think it will change"

"Local government will have to improve facilities and services."

"That Morawa becomes the centre for the area."

How will we get there?

The following strategies have been identified as contributing to the achievement of each outcome.

Outcome 4.1 A well informed, connected and engaged community that actively participates. Key Partners

4.1.1	Continue to produce the 'Morawa Snippets'.	-
4.1.2	Continue to support the production of the 'Morawa Scene'.	-
4.1.3	Develop and implement a communications and engagement strategy.	-
4.1.4	Develop and implement community development, governance and marketing strategies in the SuperTown Growth Plan.	MWDC, RDL

Outcome 4.2 Existing strong community spirit and pride is fostered and encouraged. Key Partners

4.2.1	Continue to support the Morawa Future Fund.	SMC
4.2.2	Support the community connectedness forum.	DC
4.2.3	Support leaderships / youth development programs through the Morawa Youth Centre.	DC, DSR, DCA
4.2.4	Continue to acknowledge and support volunteers.	DC

Outcome 4.3 A local government that is respected, professional and accountable. Key Partners

4.3.1	Provision of professional development opportunities for Councillors and Staff.	DLG, WALGA
4.3.2	Annual customer feedback surveys.	-
4.3.3	Maintain a high standard of customer service.	-

Outcome 4.4 Improved regional partnerships with government and industry. Key Partners

4.4.1	Continue to participate in regional forums.	MWRC, MWDC
4.4.2	Deliver services as a sub-regional hub for the North Midlands.	MWRC

Outcome 4.5 Be compliant with relevant legislation.**Key Partners**

4.5.1	Adhere to the Local Government Act 1995.	DLG, WALGA
4.5.2	Ensure compliance with local, town planning, building, health and all other legislation.	DLG, WALGA
4.5.3	Maintain, review and ensure relevance of Council policies and laws.	DLG, WALGA

Outcome 4.6 Planned, affordable and effective service delivery and infrastructure.**Key Partners**

4.6.1	Develop and implement Integrated Planning and Reporting.	DLG, WALGA
4.6.2	Continue to improve strategic and long term planning.	DLG, WALGA

Outcome 4.7 Long term financial viability.**Key Partners**

4.7.1	Planning to consider whole of life costs of service provision and assets.	-
4.7.2	Seek efficiencies in planning and operations.	-

Outcome 4.8 Attract and retain quality staff.**Key Partners**

4.8.1	Continue to provide staff training and development.	DLG, WALGA
4.8.2	Provide quality housing for staff.	DOH
4.8.3	Provide traineeships within the Shire.	WALGA

Objectives

Outcomes

ECONOMIC	<i>A diverse, resilient and innovative economy.</i>	<ul style="list-style-type: none"> 1.1 Maintain and increase population. 1.2 Maximise business, industry and investment opportunities. 1.3 Responsive to innovation and new technologies. 1.4 Provide essential services and infrastructure to support population growth. 1.5 Planned and balanced growth. 1.6 The main street is the civic and retail heart connecting the town. 1.7 Attractive and well maintained buildings and streetscapes. 1.8 Well maintained local roads and ancillary infrastructure. 1.9 Affordable, diverse and quality accommodation options for both residential and business. 1.10 Increased investment in transport networks.
ENVIRONMENT	<i>Protect and enhance the natural environment.</i>	<ul style="list-style-type: none"> 2.1 Ensure natural resources are used efficiently and effectively. 2.2 Enhance and promote rehabilitation of our native vegetation. 2.3 Minimise impact of salinity. 2.4 A regional waste management solution to achieve zero landfill.
SOCIAL;	<i>A community that is friendly, healthy and inclusive.</i>	<ul style="list-style-type: none"> 3.1 Services and facilities that meet the needs of the community. 3.2 Respect our cultural, indigenous and heritage assets. 3.3 Retain a safe environment. 3.4 A wide range of regional events. 3.5 Improved and well maintained community, recreational and civic infrastructure.
CIVIC LEADERSHIP	<i>A connected community with strong leadership.</i>	<ul style="list-style-type: none"> 4.1 A well informed, connected and engaged community that actively participates. 4.2 Existing strong community and spirit and pride is fostered and encouraged. 4.3 A local government that is respected, professional and accountable. 4.4 Improved regional partnerships with government and industry. 4.5 Be compliant with relevant legislation. 4.6 Planned, affordable and effective service delivery and infrastructure. 4.7 Long term financial viability. 4.8 Attract and retain quality staff.

Services undertaken and facilities provided by the Shire are linked with the relevant strategy of the Strategic Community Plan below. The table provides a connection between the services and facilities and the desired outcomes and community vision for the Shire of Morawa.

Services	Associated Strategies
Community Services	
Affordable/Multi Use/Tourism Housing	1.9.3♦1.9.6
Aged and disabled services	3.1.10
Aged person homes	1.9.1
Agriculture innovations	1.3.3
Arts, Heritage & Culture	3.2.1♦3.2.2♦3.2.4
Childcare, Playgroup, infant health	3.1.8
Crime prevention	3.1.6
Education facilities/services	1.2.8♦3.1.5
Medical services	3.1.2♦3.1.3♦3.1.4
Youth services	3.1.7♦3.1.9♦4.2.3
Shire Services	
Building control	4.5.2
Community engagement/support	1.7.5♦4.2.2
Council's customer service	3.1.12♦4.1.1♦4.1.2♦4.3.2♦4.3.3
Drainage, stormwater and flood management	1.4.4♦2.1.1♦2.3.1
Economic development	1.2.6
Emergency services	3.1.6♦3.3.3
Environmental initiatives/management	2.1.4♦2.1.5♦2.1.6♦2.2.1♦2.2.2♦2.2.3
Festival and event management	3.2.3♦3.2.5♦3.4.1♦3.4.2
Financial management	4.2.1♦4.7.1
Governance & elected member support	4.3.1♦4.5.1♦4.5.3
Health administration & inspection	3.3.2♦4.5.2
Local Business Support	1.2.2♦1.9.7
Long term planning	1.1.2♦1.2.4♦1.2.5♦1.5.2♦1.9.4♦4.1.4♦4.2.1♦4.6.1♦4.6.2♦4.7.1♦4.7.2
Maintenance and landscaping	1.7.2
Marketing and Promotion	1.2.3♦4.1.3♦4.1.4
Pest control	2.2.1
Political & Industry Lobbying	1.1.1♦1.1.2♦1.2.1♦1.3.2♦1.3.4♦1.4.1♦1.4.2♦1.8.3♦1.9.4♦1.10.3♦1.10.4♦1.10.5♦1.10.6♦2.1.2♦2.1.7
Ranger services	3.3.1
Regional collaboration	4.4.1♦4.4.2
Staff development & management	4.8.1♦4.8.3
Support for volunteers	3.1.11♦4.2.4
Tourism management	1.2.7♦1.2.10♦1.2.11
Town planning	1.5.1♦4.5.2
Vegetation management, Reserves, etc	1.7.2♦1.8.4♦2.2.2
Waste collection & management	2.4.1♦2.4.2

Facilities	Associated Strategies
Community Facilities	
Cemetery	1.7.4♦3.5.1♦3.5.4
Community Halls & Rec Facilities	1.7.3♦1.7.4♦3.5.1
Libraries	1.7.4♦3.5.1
Parks and Sporting Facilities	1.7.4♦3.1.7♦3.5.1
Playgrounds	1.7.4♦3.5.1
Public Toilets	1.7.4♦3.5.1
Skate Park	1.7.4♦3.5.1
Swimming Pools	1.7.4♦3.5.1
Tourist Centre	1.7.4♦3.5.1
Youth facilities	1.7.4♦3.5.1
Infrastructure	
Airport	1.7.4♦1.10.1♦1.10.2♦3.5.1
Caravan Parks	1.2.9♦1.7.4♦3.5.1
Dams	2.1.3
Employee housing	1.7.4♦1.9.5♦3.5.1♦4.8.2
Heritage Assets/Interpretation Signage	1.7.1♦3.2.1
Roads, verges and footpaths	1.7.4♦1.8.1♦1.8.2♦1.8.4♦3.5.1
Sewerage infrastructure	1.4.3
Townscape	1.6.1♦1.7.4♦3.5.1

The aim of this Plan is to align the community's visions and aspirations for the future to the Shire's objectives. These objectives will be measured by both quantifiable and non-quantifiable outcomes.

The Shire will use the following two measures to identify how we progress towards our objectives.

Community satisfaction

As part of the formulation of this plan, the community was asked to provide feedback on the importance of services provided, and the level of satisfaction with these services.

By conducting annual community satisfaction survey the Shire will obtain an indication of ongoing community satisfaction levels to guide the prioritisation of the delivery of this plan.

Key performance measures

Key performance measures which are able to provide an indication of whether the Shire is meeting the objectives will be monitored and reported. The key performance measures identified are based on the Shire of Morawa Community Engagement Report of Findings 2012.

The type of measures which will be used for each objective showing the desired trend is provided in the table below.

	Objectives	Key Performance Measures
ECONOMIC	<i>A diverse, resilient and innovative economy.</i>	<ul style="list-style-type: none"> • Increase in community satisfaction with telecommunication services • Increase in community satisfaction with town amenity • Increase in community satisfaction with housing supply • Community is satisfied with other Shire services • There is suitable land available for projects • The Number of houses built each year increases
ENVIRONMENT	<i>Protect and enhance the natural environment.</i>	<ul style="list-style-type: none"> • Nil waste targets achieved
SOCIAL	<i>A community that is friendly, healthy and inclusive.</i>	<ul style="list-style-type: none"> • All residents able to access primary health care service within 24 hour target • Increase in the no. of cultural events • Increase in annual community satisfaction with cultural, heritage and recreation services
CIVIC LEADERSHIP	<i>A connected community with strong leadership.</i>	<ul style="list-style-type: none"> • Financial ratios meet the requirements for local government • Employee turnover is reduced • Fundraising for key projects = 50% of funding target • Increase in community satisfaction with engagement with the Shire/Council • Maintain volunteer levels through support

The ability to achieve the desired outcomes may be influenced by other levels of government. The table below lists the outcomes and the various level of government which the Shire believes may have significant influence on its ability to achieve the desired outcomes. Where achievement of an outcome is primarily influenced by Shire strategies and actions, no other level of government is indicated. With respect to 'Region' the reference is to regional collaboration.

	Outcomes	Region	State	Federal
ECONOMIC	1.1 Maintain and increase population.	○	○	-
	1.2 Maximise business, industry and investment opportunities.	○	○	○
	1.3 Responsive to innovation and new technologies.	-	○	○
	1.4 Provide essential services and infrastructure to support population growth.	○	○	-
	1.5 Planned and balanced growth.	○	○	-
	1.6 The main street is the civic and retail heart connecting the town.	○	○	-
	1.7 Attractive and well maintained buildings and streetscapes.	○	-	-
	1.8 Well maintained local roads and ancillary infrastructure.	○	○	○
	1.9 Affordable, diverse and quality accommodation options for both residential and business.	○	○	-
	1.10 Increased investment in transport networks.	○	○	○
ENVIRONMENT	2.1 Ensure natural resources are used efficiently and effectively.	○	○	-
	2.2 Enhance and promote rehabilitation of our native vegetation.	○	○	-
	2.3 Minimise impact of salinity.	○	○	○
	2.4 A regional waste management solution to achieve zero landfill.	○	○	-
SOCIAL	3.1 Services and facilities that meet the needs of the community.	○	○	○
	3.2 Respect our cultural, indigenous and heritage assets.	○	○	○
	3.3 Retain a safe environment.	○	○	-
	3.4 A wide range of regional events.	○	○	○
	3.5 Improved and well maintained community, recreational and civic infrastructure.	○	○	○
CIVIC LEADERSHIP	4.1 A well informed, connected and engaged community that actively participates.	-	-	-
	4.2 Existing strong community and spirit and pride is fostered and encouraged.	-	-	-
	4.3 A local government that is respected, professional and accountable.	-	-	-
	4.4 Improved regional partnerships with government and industry.	○	○	○
	4.5 Be compliant.	-	-	-
	4.6 Planned, affordable and effective service delivery and infrastructure.	-	-	-
	4.7 Long term financial viability.	-	-	-

The following acronyms have been used within this document.

BR	Brookfield Rail	www.brookfieldrail.com
CASA	Civil Aviation Safety Authority	www.casa.gov.au
CBH	Cooperative Bulk Handling	www.cbh.com.au
DAFWA	Department of Agriculture and Food	www.agric.wa.gov.au
DCA	Department of Culture and the Arts	www.dca.wa.gov.au
DC	Department for Communities	www.communities.wa.gov.au
DEC	Department of Environment and Conservation	www.dec.wa.gov.au
DoE	Department of Education	www.det.wa.edu.au
DIA	Department of Indigenous Affairs	www.dia.wa.gov.au
DLG	Department of Local Government	www.dlg.wa.gov.au
DoH	Department of Housing	www.housing.wa.gov.au
DOW	Department of Water	www.water.wa.gov.au
HWA	Department of Health	www.health.wa.gov.au
DoHA	Department of Health and Ageing	www.health.gov.au
DoP	Department for Planning (WA Planning Commission)	www.planning.wa.gov.au
DOT	Department of Transport	www.transport.wa.gov.au
DSD	Department of State Development	www.dsd.wa.gov.au
DSR	Department of Sport and Recreation	www.dsr.wa.gov.au
FESA	Fire and Emergency Services Authority	www.fesa.wa.gov.au
HCWA	Heritage Council of WA	www.hc.wa.gov.au
LC	LandCorp	www.landcorp.com.au
MRWA	Main Roads	www.mainroads.wa.gov.au
MEITA	Morawa Education and Industry Training Alliance	
MWDC	Mid West Development Commission	www.mwdc.wa.gov.au
MWRC	Mid West Regional Council	www.mwrc.wa.gov.au
MCC	Morawa Chamber of Commerce	
PTA	Public Transport Authority	www.pta.wa.gov.au
RDL	Department of Regional Development and Lands	www.rdl.wa.gov.au
SBDC	Small Business Development Corporation	www.smallbusiness.wa.gov.au
SMC	Sinosteel Midwest Corporation Ltd	http://ausmining.sinosteel.com/
TWA	Tourism WA	www.westernaustralia.com
WACHS	Western Australian Country Health Services	http://www.wacountry.health.wa.gov.au/
WC	Water Corporation	www.watercorporation.wa.gov.au
WP	Western Power Corporation	www.westernpower.com.au
WALGA	Western Australian Local Government Association	www.walga.asn.au
WAP	Western Australian Police	www.police.wa.gov.au
YYCC	Yarra Yarra Catchment Council	

We thank the people of the Shire of Morawa for their time and effort in being a part of our community engagement and for their invaluable input into our Strategic Community Plan.

The Shire of Morawa 10+ Year Strategic Community Plan 2011, has been developed by engaging the community and other stakeholders. Council's Elected Members, Management and Staff have also had input to the development of the Plan.

Facilitators for the process were UHY Haines Norton (WA) Pty Ltd.

Much of the information contained in this Plan has been derived from documents in the public domain and liaison with key stakeholders. We have also made reference to the following documents or sources during the preparation of the plan.

Morawa SuperTown Growth and Implementation Plan, February 2012

Shire of Morawa Plan for the Future Facilitation Report (adopted July 2010)

Council Website: <http://www.morawa.wa.gov.au>



Disclaimer

This report has been solely prepared for the purposes set out in the engagement letter with the Shire of Morawa. The services provided in terms of this engagement comprise an advisory engagement, which is not subject to assurance or other standards issued by the Australian Auditing and Assurance Standard Board and, consequently no opinions or conclusions intended to convey assurance have been expressed.

UHY Haines Norton (WA) Pty Ltd has sourced information from those indicated within this report. No attempt to independently verify this information or those sources has been made unless otherwise indicated within the report.

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The report has been formed on the basis of the above inherent limitations.

Any reliance placed by a third party on this report is that party's sole responsibility. The information contained herein is believed to be reliable and accurate. However, no guarantee is given as to its accuracy and reliability, and no responsibility or liability for any information, opinions or commentary contained herein, or for any consequences of its use, will be accepted by UHY Haines Norton (WA) Pty Ltd, nor any members or by any person involved in the preparation of this report.

- 7.2.6.4 Correspondence
- 7.2.6.5 Information Bulletin

- 8. New Business of an Urgent Nature**
- 9. Applications for Leave of Absence**
- 10. Motions of Which Previous Notice Has Been Given**
- 11. Questions from Members without Notice**
- 12. Meeting Closed**
 - 12.1 Matters for which the meeting may be closed
 - 12.2 Public reading of resolutions that may be made public
- 13. Closure**

Next Meeting

Ordinary Meeting 16th October 2014